

Secretary Donald H. Rumsfeld
Meeting with Retired Military Advisors
Thursday, October 31, 2002
Secretary of Defense Conference Room (3E928), The Pentagon
(Updated October 23, 2002)

AGENDA

- 10:00 am** **Welcome and Introduction**
Victoria Clarke, Assistant Secretary of Defense for Public Affairs
- 10:05 am** **Transforming the Military**
Ken Krieg, Special Assistant to the Secretary
- 10:30 am** **Proliferation of Weapons of Mass Destruction**
J.D. Crouch, Assistant Secretary of Defense for International Security Policy
- 11:00 am** **Update on the War on Terrorism**
General Richard B. Myers, Chairman, Joint Chiefs of Staff
- 11:30 am** **Remarks and Discussion**
Donald H. Rumsfeld, Secretary of Defense
- 12:00 noon** **Meeting Concludes**

Secretary Donald H. Rumsfeld
Meeting with Retired Military Officials
Thursday, October 31, 2002
Secretary of Defense Conference Room (3E928), The Pentagon
(Updated October 31, 2002)

Attending:

Colonel Carl Kenneth Allard (USA, Retired)

Major General Robert S. Bevelacqua (USA, Retired)

General Wesley Clark (USA, Retired)

General Ronald Fogelman (USAF, Retired)

Lieutenant General Jay Garner (USA, Retired)

Brigadier General David Grange (USA, Retired)

General George Joulwan (USA, Retired)

Lieutenant Colonel Robert L. Maginnis (USA, Retired)

General Barry McCaffrey (USA, Retired)

Lieutenant General Thomas McNerny (USAF, Retired)

General John Shalikashvili (USA, Retired)

Major General Donald W. Shepperd (USAF, Retired)

Lieutenant General Bernard Trainor (USMC, Retired)



MEMORANDUM

To: Major General Donald W. Shepperd (USAF, Retired)

From: Victoria Clarke
Assistant Secretary of Defense for Public Affairs

Date: December 30, 2002

Re: Meeting with Secretary Donald Rumsfeld and General Gregory Newbold

Secretary Donald Rumsfeld would like to invite you to attend a special briefing Friday, January 10, 2003, in his private conference room at the Pentagon.

The briefing with the Secretary, General Newbold and other senior USG officials will start promptly at 9:30 am. Due to security issues, it will be necessary for you to arrive at the Pentagon by 9:00 am on January 10.

Detailed instructions concerning transportation and security logistics will follow via email or phone by close of business Tuesday, January 7. Please R.S.V.P. to Brent Krueger at (703) 695-2733 (brent.krueger@osd.mil), or Eric Holland at (703) 697-7385 (eric.holland@osd.mil).

We hope you are able to participate.

SUGGESTED DRAFT

Secretary Donald H. Rumsfeld

Meeting with Retired Military Advisors

Friday, January 10, 2003

Secretary of Defense Conference Room (3E928), The Pentagon

(Updated December 30, 2003)

AGENDA

- 9:30 am** **Welcome and Introduction**
Victoria Clarke, Assistant Secretary of Defense for Public Affairs
- 9:35 am** **Iraqi Denial and Deception for WMD and Ballistic Missile Programs**
Yurechkoj
- 10:00 am** **Briefing on the Atrocities of Life Under Saddam Hussein**
Speaker to be Confirmed
- 10:30 am** **Update on the War on Terrorism**
Major General Gregory Newbold, Director for Operations (J-3),
Joint Chiefs of Staff
- 11:00 am** **Remarks and Discussion**
Donald H. Rumsfeld, Secretary of Defense
- 11:45 am** **Meeting Concludes**

Secretary Donald H. Rumsfeld

Meeting with Retired Military Advisors

Friday, January 10, 2003

Secretary's Conference Room (3E928), The Pentagon

(As of January 8, 2003)

In Attendance:

Colonel Carl Kenneth Allard (USA, Retired)
Major Robert S. Bevelacqua (USA, Retired)
General Wesley Clark (USA, Retired)
General Ronald Fogelman (USAF, Retired)
Brigadier General David Grange (USA, Retired)
General Charles A. Horner (USAF, Retired)
Admiral David E. Jeremiah (USN, Retired)
Admiral Charles Larson (USN, Retired)
Admiral Thomas Joseph Lopez (USN, Retired)
Lieutenant Colonel Robert L. Maginnis (USA, Retired)
General Barry McCaffrey (USA, Retired)
Lieutenant General Thomas McInerney (USAF, Retired)
General Edward C. Meyer (USA, Retired)
Admiral Joseph Prueher (USN, Retired)
Major General Donald W. Shepperd (USAF, Retired)
General Charles E. Wilhelm (USMC, Retired)



MEMORANDUM

To: General Charles A. Horner (USAF, Retired)

From: Victoria Clarke
Assistant Secretary of Defense for Public Affairs

Date: Friday, February 7, 2003

Re: Meeting with Secretary Donald Rumsfeld

Secretary Donald Rumsfeld would like to invite you to attend a special briefing Wednesday, February 12, 2003, at the Pentagon.

The briefing with the Secretary and other senior Department officials will start promptly at 4:00 pm. Due to security issues, it will be necessary for you to arrive at the Pentagon by 3:30 pm on February 12.

Detailed instructions concerning transportation and security logistics will follow via email or phone by close of business Monday, February 10. Please R.S.V.P. to Brent Krueger at (703) 695-2733 (brent.krueger@osd.mil), or Eric Holland at (703) 697-7385 (eric.holland@osd.mil).

We hope you are able to participate.



Secretary Donald H. Rumsfeld
Meeting with Retired Military Advisors and Civilian Military Experts
Wednesday, February 12, 2003
Deputy Secretary of Defense Conference Room (3E869), The Pentagon
(As of February 12, 2003/11:25 am)

AGENDA

Welcome and Introduction

Victoria Clarke, Assistant Secretary of Defense for Public Affairs

Iraqi Post-Regime Security and Economic Issues Brief

William J. Luti, Deputy Under Secretary of Defense for Special Plans and Near Eastern and South Asian Affairs

Operations Brief

General Norton A. Schwartz, Director for Operations, Joint Chiefs of Staff (J-3)

Open Discussion and Questions and Answers

Secretary Donald H. Rumsfeld

RETIRED MILITARY ADVISORS
FRIDAY, FEBRUARY 12, 2003

1. Lieutenant General Thomas McInerney, USAF (Retired)
2. General Ronald Fogelman, USAF (Retired)
3. General Barry McCaffrey, USA (Retired)
4. Major Robert S. Bevelaqua, USA (Retired)
5. Lieutenant Colonel Robert L. Maginnis, USA (Retired)
6. Major General Paul E. Vallely, USA (Retired)
7. Admiral Dennis C. Blair, USN (Retired)
8. Mr. Loren Thompson, Lexington Institute
9. Mr. James Dobbins, RAND
10. Mr. Alton Frye, Council on Foreign Relations
11. Ms. Jessica Mathews, Carnegie Endowment for International Peace
12. Mr. Laith Kubba, National Endowment for Democracy
13. Mr. Grover Norquist, Americans for Tax Reform
14. Admiral Tom Moorman, USN (Retired)

GENERAL RICHARD B. MYERS, CHAIRMAN, JCS

CONFERENCE CALL WITH RETIRED MILITARY ADVISORS

WEDNESDAY, MARCH 19, 2003

CHAIRMAN'S OFFICE, ROOM 2E872, THE PENTAGON

Participants:

Colonel Carl Kenneth Allard (USA, Retired)
Major Robert S. Bevelacqua (USA, Retired)
Lieutenant General Daniel W. Christman (USA, Retired)
General Wesley Clark (USA, Retired)
General Ronald Fogelman (USAF, Retired)
Lieutenant General Buster Glosson (USAF, Retired)
Brigadier General David Grange (USA, Retired)
Admiral David E. Jeremiah (USN, Retired)
Admiral Thomas Joseph Lopez (USN, Retired)
Lieutenant Colonel Robert L. Maginnis (USA, Retired)
Rear Admiral Thomas F. Marfiak (USN, Retired)
General Barry McCaffrey (USA, Retired)
Lieutenant General Thomas McInerney (USAF, Retired)
General William Nash (USA, Retired)
General Hugh Shelton (USA, Retired)
Major General Donald W. Shepperd (USAF, Retired)
Major General Paul E. Valley (USA, Retired)
General Larry D. Welch (USAF, Retired)



Secretary Donald H. Rumsfeld
Meeting with Retired Military Advisors and Civilian Defense Experts
Thursday, March 13, 2003
Room 3E869, The Pentagon
(As of March 12, 2003/2:15 pm)

AGENDA

- 9:00 am** **Welcome and Introduction**
- Chris Willcox, Deputy Assistant Secretary of Defense for Public Affairs
- 9:05 am** **DoD Security Cooperation Guidance**
- Andrew R. Hoehn, Deputy Assistant Secretary of Defense for Strategy Development, Policy
- 10:00 am** **Force Medical Protection**
- Ellen Embrey, Deputy Assistant Secretary of Defense for Force Health Protection and Readiness, Health Affairs
- 10:30 am** **Operations Update and Targeting Brief**
- Major General Stanley A. McChrystal, Vice Director for Operations (J-3), Joint Chiefs of Staff
- 11:15 am** **Meeting Concludes**



Secretary Donald H. Rumsfeld
Meeting with Retired Military Advisors and Civilian Defense Experts
Thursday, March 13, 2003
Room 3E869, The Pentagon
(As of March 12, 2003/5:45 pm)

In Attendance

Retired Military Advisors

Lieutenant General Frank B. Campbell
General Ronald Fogelman
Lieutenant General Buster Glosson
Major General George Harrison
General Charles A. Horner
General William F. "Buck" Kernan
Rear Admiral Thomas F. Marfiak
General Barry McCaffrey
Lieutenant General Thomas McInerney
General William Nash
General Glen K. Otis
General Joseph Ralston
Major General Donald W. Shepperd
Major General Perry Smith
Major General Paul E. Vallely



MEMORANDUM

To: Colonel Carl Kenneth Allard (USA, Retired)

From: Brent Thomas Krueger
Director for Community Relations and Public Liaison

Date: Wednesday, March 26, 2003

Re: Weekly Teleconference Calls

In order to keep you apprised of the most up date information regarding the Global War on Terrorism/Iraqi Threat, we will be conducting teleconference calls Tuesday and Thursday afternoons at 1:00 pm beginning Thursday, March 28.

Chris Willcox, Deputy Assistant Secretary of Defense for Public Affairs, and a senior representative from the Joint Chiefs of Staff will host these teleconference calls. A meeting agenda and instructions regarding "dial-in" will be forwarded to you the Monday and Wednesday before each conference call.

Should you have any questions regarding this outreach, please contact Dave Evans or me at (703) 695-2733.

We hope you are able to participate.



Conference Call with Retired Military Advisors
1:00 pm, Thursday, March 27, 2003
The Pentagon
(As of March 27, 2003/10:45 pm)

Participating
Retired Military Advisors

General Wesley Clark
General Ronald Fogelman
Brigadier General David Grange
General Barry McCaffrey
Major General Perry Smith
Major General Donald W. Shepperd
Lieutenant Colonel Robert Maginnis
General Larry Welch
General Wayne Downing
Admiral Thomas Lopez
Admiral David Jeremiah
Major General Paul E. Valley
General William F. "Buck" Kernan
General Thomas Moorman
Lieutenant General Buster Glosson
Colonel Jack Jacobs (calling from Doha, Qatar)
Lieutenant General Frank B. Campbell
General William Nash
Rear Admiral Thomas F. Marfiak



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**Conference Call
Military Analysts**

**2:00 pm, Tuesday, April 1, 2003
Room 2E800, The Pentagon
(As of March 28, 2003/4:30 pm)**

PROPOSED AGENDA

2:00 pm Welcome and Introduction (Guidelines)

Chris Willcox, Deputy Assistant Secretary of Defense for
Public Affairs

2:01 pm Iraqi Paramilitary (Irregulars) Brief

Robert Ross, Senior Intelligence Officer, Defense Intelligence
Agency
Bruce Hardcastle, Middle East Desk Officer, Defense Intelligence
Agency

2:15 pm OIF Operational Update

Major General Stanley A. McChrystal, Vice Director for Operations
(J-3), Joint Chiefs of Staff

2:30 pm Call Concludes

Note:

Call-In Telephone Number: (800) 860-2442



Conference Call

Military Analysts

2:00 pm, Tuesday, April 1, 2003

The Pentagon

(As of April 4, 2003/12:30 pm)

Participating:

General Barry McCaffrey
Rear Admiral Thomas F. Marfiak
General Glen K. Otis
General William F. "Buck" Kernan
Major General Donald W. Shepperd
Lieutenant General Thomas McInerney
General Thomas Moorman
Brigadier General David Grange
Major General Perry Smith
Lieutenant Colonel Robert Maginnis
Lieutenant General Bernard Trainor
Major Robert Bevelacqua
Lieutenant General Frank B. Campbell
Colonel Carl Allard
Major General Paul E. Valley
Admiral Thomas Lopez
Admiral David Jeremiah
Major General Tom Wilkerson
General William Nash
Colonel Jack Jacobs
General Joseph Ralston
General Ronald Fogelman
General Larry Welch
Lieutenant General Buster Glosson



Conference Call
Military Analysts
2:00 pm, Friday, April 4, 2003
Room 2E800, The Pentagon
(As of April 4, 2003/9:00 am)

AGENDA

2:00 pm **Welcome and Introduction (Guidelines)**

Chris Willcox, Deputy Assistant Secretary of Defense for
Public Affairs

2:01 pm **Urban Area (Baghdad) Brief**

Robert Ross, Senior Intelligence Officer, Defense Intelligence
Agency

2:05 pm **Update from U.S. Central Command-Qatar**

Jim Wilkinson, Spokesperson, U.S. Central Command-Qatar

2:15 pm **OIF Operational Update**

Major General Stanley A. McChrystal, Vice Director for Operations
(J-3), Joint Chiefs of Staff

2:30 pm **Call Concludes (Guidelines)**

Note:

Call-In Telephone Number: **(800) 860-2442 or (412) 858-4600**



Conference Call
Military Analysts
2:00 pm, Friday, April 4, 2003
The Pentagon
(As of April 4, 2003/12:00 pm)

Participating

Rear Admiral Thomas F. Marfiak
General Glen K. Otis
General William F. "Buck" Kernan
Major General Donald W. Shepperd
Lieutenant General Thomas McInerney
General Thomas Moorman
Brigadier General David Grange
Major General Perry Smith
Lieutenant Colonel Robert Maginnis
Lieutenant General Bernard Trainor
Major Robert Bevelacqua
Lieutenant General Frank B. Campbell
Colonel Carl Allard
Major General Paul E. Valley
Admiral Thomas Lopez
Admiral David Jeremiah
General Ronald Fogelman
General Larry Welch
Colonel Jack Jacobs
General William Nash
General Joseph Ralston
Lieutenant General Dan Christman



Conference Call
Military Analysts
2:00 pm, Tuesday, April 8, 2003
(As of April 7, 2003/10:00 am)

AGENDA

2:00 pm **Welcome and Introduction (Guidelines)**

Chris Willcox, Deputy Assistant Secretary of Defense for
Public Affairs

2:01 pm **Urban Area (Baghdad) Brief**

Marc Galascoh, Senior Intelligence Officer, Defense Intelligence
Agency

2:15 pm **OIF Operational Update**

Major General Stanley A. McChrystal, Vice Director for Operations
(J-3), Joint Chiefs of Staff

2:30 pm **Call Concludes (Guidelines)**

Note:

Call-In Telephone Number: (800) 860-2442 or (412) 858-4600



Conference Call

Military Analysts

2:00 pm, Tuesday, April 8, 2003

(As of April 8, 2003/12:00 pm)

Participating

General Montgomery Meigs
Lieutenant General Dan Christman
Lieutenant Colonel Robert Maginnis
General William F. "Buck" Kernan
Rear Admiral Thomas F. Marfiak
General Thomas Moorman
Major General Perry Smith
Major Robert Bevelacqua
Lieutenant General Bernard Trainor
Major General Paul E. Vallely
Colonel Carl Allard
General Ronald Fogelman
General William Nash
General Joseph Ralston
General Charles Wilhelm
Colonel Jack Jacobs
Major General Donald W. Shepperd



Conference Call
Military Analysts
2:00 pm, Friday, April 11, 2003
(As of April 10, 2003/6:45 pm)

AGENDA

2:00 pm **Welcome and Introduction (Guidelines)**

Chris Willcox, Deputy Assistant Secretary of Defense for
Public Affairs

2:01 pm **OIF Operational Update**

Major General Stanley A. McChrystal, Vice Director for Operations
(J-3), Joint Chiefs of Staff

2:15 pm **Call Concludes (Guidelines)**

Note:

Call-In Telephone Number: (800) 860-2442 or (412) 858-4600



Conference Call
Military Analysts
2:00 pm, Friday, April 11, 2003
(As of April 10, 2003/6:45 pm)

Participating

Brigadier General David Grange
General Montgomery Meigs
Lieutenant General Dan Christman
Lieutenant Colonel Robert Maginnis
General William F. "Buck" Kernan
Rear Admiral Thomas F. Marfiak
General Thomas Moorman
Major General Perry Smith
Major Robert Bevelacqua
Lieutenant General Bernard Trainor
Major General Paul E. Vallely
Colonel Carl Allard
General Ronald Fogelman
General William Nash
General Joseph Ralston
Major General Donald W. Shepperd



**Conference Call
Military Analysts
2:00 pm, Tuesday, April 15, 2003
(As of April 15, 2003/1:00 pm)**

AGENDA

- 2:00 pm** **Welcome and Introduction (Guidelines)**
- Chris Willcox, Deputy Assistant Secretary of Defense for
Public Affairs
- 2:01 pm** **Iraqi Civil Affairs Update**
- Major John Mills, Specialist, Directorate for Strategic Plans and
Policy (J-5), Joint Chiefs of Staff
- 2:15 pm** **OIF Operational Update**
- Major General Stanley A. McChrystal, Vice Director for Operations
(J-3), Joint Chiefs of Staff
- 2:30 pm** **Call Concludes (Guidelines)**

Note:

Call-In Telephone Number: (800) 860-2442 or (412) 858-4600



Conference Call

Military Analysts

2:00 pm, Tuesday, April 15, 2003

(As of April 15, 2003/10:00 am)

Participating

Colonel Carl Allard
Lieutenant Colonel Robert Maginnis
General William Nash
Lieutenant General Bernard Trainor
Colonel John Warden
General William F. "Buck" Kernan
General Thomas Moorman
General Montgomery Meigs
Lieutenant General Dan Christman
Rear Admiral Thomas F. Marfiak
Major General Paul E. Vallely
Major General Donald W. Shepperd
Major General Perry Smith



**Conference Call
Military Analysts
2:00 pm, Friday, April 18, 2003
(As of April 14, 2003/10:00 am)**

PROPOSED AGENDA

- 2:00 pm** **Welcome and Introduction (Guidelines)**
- Chris Willcox, Deputy Assistant Secretary of Defense for
Public Affairs
- 2:01 pm** **Iraqi Reconstruction Update**
- Tentative**
Lieutenant General Jay Garner (USA, Retired), Director, Office of
Reconstruction and Humanitarian Assistance
- 2:15 pm** **OIF Operational Update**
- Major General Stanley A. McChrystal, Vice Director for Operations
(J-3), Joint Chiefs of Staff
- 2:30 pm** **Call Concludes (Guidelines)**

Note:

Call-In Telephone Number: (800) 860-2442 or (412) 858-4600



Conference Call

Military Analysts

2:00 pm, Friday, April 18, 2003

(As of April 18, 2003/10:00 am)

Participating

Colonel Carl Allard
Lieutenant Colonel Robert Maginnis
General William Nash
General Joseph Ralston
Lieutenant General Bernard Trainor
Colonel John Warden
General William F. "Buck" Kernan
General Montgomery Meigs
General Wesley Clark
Major Robert Bevelacqua
General Glen K. Otis
Lieutenant General Frank B. Campbell
Lieutenant General Dan Christman
Major General Donald W. Shepperd
Lieutenant General Thomas McInerney
Major General Perry Smith
Major General Paul E. Valley



**Conference Call
Military Analysts
2:00 pm, Friday, April 25, 2003
(As of April 24, 2003/10:00 am)**

AGENDA

- 2:00 pm Welcome and Introduction (Guidelines)**

Chris Willcox, Deputy Assistant Secretary of Defense for
Public Affairs
- 2:01 pm Update on Coalition Reconstruction Efforts in Iraq**

Dr. Joseph J. Collins, Deputy Assistant Secretary for Stability
Operations
- 2:15 pm OIF Operational Update**

Major General Stanley A. McChrystal, Vice Director for Operations
(J-3), Joint Chiefs of Staff
- 2:30 pm Call Concludes (Guidelines)**

Note:

Call-In Telephone Number: (800) 860-2442 or (412) 858-4600



Conference Call
Military Analysts
2:00 pm, Friday, April 25, 2003
(As of April 25, 2003/12:45 pm)

Participating

Colonel Carl Allard
Lieutenant Colonel Robert Maginnis
General William Nash
General Joseph Ralston
Lieutenant General Bernard Trainor
Colonel John Warden
General Montgomery Meigs
Lieutenant General Dan Christman
Rear Admiral Thomas F. Marfiak
Major General Donald W. Shepperd
Major Robert Bevelacqua
Colonel Jack Jacobs
Lieutenant General Thomas McInerney
General Glen K. Otis
Major General Paul E. Valley



MEMORANDUM

To: Colonel Carl Kenneth Allard

From: Victoria Clarke
Assistant Secretary of Defense for Public Affairs

Date: Tuesday, May 23, 2006

Re: Meeting with Secretary Donald Rumsfeld

Secretary Donald Rumsfeld would like to invite you to attend a special meeting Friday, June 6, 2003, in his private conference room at the Pentagon.

The briefing with the Secretary and other senior USG officials will start promptly at 10:00 am. Due to security issues, it will be necessary for you to arrive at the Pentagon by 9:30 am on June 6. Attached for your review is the proposed meeting agenda.

Instructions concerning transportation logistics will follow via email or phone by close of business Wednesday, June 4, 2003. Please R.S.V.P. to Brent Krueger at (703) 695-2733 (brent.krueger@osd.mil), or Dave Evans at (703) 697-9105 (dave.evans@osd.mil).

We hope you are able to participate.



MEMORANDUM

To: Major Robert S. Bevelacqua

From: Victoria Clarke
Assistant Secretary of Defense for Public Affairs

Date: Tuesday, May 23, 2006

Re: Meeting with Secretary Donald Rumsfeld

Secretary Donald Rumsfeld would like to invite you to attend a special meeting Friday, June 6, 2003, in his private conference room at the Pentagon.

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We hope you are able to participate.



MEMORANDUM

To: Lieutenant General Daniel W. Christman

From: Victoria Clarke
Assistant Secretary of Defense for Public Affairs

Date: Tuesday, May 23, 2006

Re: Meeting with Secretary Donald Rumsfeld

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We hope you are able to participate.



MEMORANDUM

To: General Wayne A. Downing

From: Victoria Clarke
Assistant Secretary of Defense for Public Affairs

Date: Tuesday, May 23, 2006

Re: Meeting with Secretary Donald Rumsfeld

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We hope you are able to participate.



MEMORANDUM

To: Brigadier General David Grange

From: Victoria Clarke
Assistant Secretary of Defense for Public Affairs

Date: Tuesday, May 23, 2006

Re: Meeting with Secretary Donald Rumsfeld

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We hope you are able to participate.



MEMORANDUM

To: Colonel Jack Jacobs

From: Victoria Clarke
Assistant Secretary of Defense for Public Affairs

Date: Tuesday, May 23, 2006

Re: Meeting with Secretary Donald Rumsfeld

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We hope you are able to participate.



MEMORANDUM

To: General William F. "Buck" Kernan

From: Victoria Clarke
Assistant Secretary of Defense for Public Affairs

Date: Tuesday, May 23, 2006

Re: Meeting with Secretary Donald Rumsfeld

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We hope you are able to participate.



MEMORANDUM

To: Lieutenant Colonel Robert L. Maginnis

From: Victoria Clarke
Assistant Secretary of Defense for Public Affairs

Date: Tuesday, May 23, 2006

Re: Meeting with Secretary Donald Rumsfeld

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We hope you are able to participate.



MEMORANDUM

To: Lieutenant General Thomas McInerney

From: Victoria Clarke
Assistant Secretary of Defense for Public Affairs

Date: Tuesday, May 23, 2006

Re: Meeting with Secretary Donald Rumsfeld

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We hope you are able to participate.



MEMORANDUM

To: General Montgomery Meigs

From: Victoria Clarke
Assistant Secretary of Defense for Public Affairs

Date: Tuesday, May 23, 2006

Re: Meeting with Secretary Donald Rumsfeld

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We hope you are able to participate.



MEMORANDUM

To: General Joseph Ralston

From: Victoria Clarke
Assistant Secretary of Defense for Public Affairs

Date: Tuesday, May 23, 2006

Re: Meeting with Secretary Donald Rumsfeld

Secretary Donald Rumsfeld would like to invite you to attend a special meeting Friday, June 6, 2003, in his private conference room at the Pentagon.

The briefing with the Secretary and other senior USG officials will start promptly at 10:00 am. Due to security issues, it will be necessary for you to arrive at the Pentagon by 9:30 am on June 6. Attached for your review is the proposed meeting agenda.

Instructions concerning transportation logistics will follow via email or phone by close of business Wednesday, June 4, 2003. Please R.S.V.P. to Brent Krueger at (703) 695-2733 (brent.krueger@osd.mil), or Dave Evans at (703) 697-9105 (dave.evans@osd.mil).

We hope you are able to participate.



MEMORANDUM

To: Major General Donald W. Shepperd

From: Victoria Clarke
Assistant Secretary of Defense for Public Affairs

Date: Tuesday, May 23, 2006

Re: Meeting with Secretary Donald Rumsfeld

Secretary Donald Rumsfeld would like to invite you to attend a special meeting Friday, June 6, 2003, in his private conference room at the Pentagon.

The briefing with the Secretary and other senior USG officials will start promptly at 10:00 am. Due to security issues, it will be necessary for you to arrive at the Pentagon by 9:30 am on June 6. Attached for your review is the proposed meeting agenda.

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We hope you are able to participate.



MEMORANDUM

To: Major General Perry Smith

From: Victoria Clarke
Assistant Secretary of Defense for Public Affairs

Date: Tuesday, May 23, 2006

Re: Meeting with Secretary Donald Rumsfeld

Secretary Donald Rumsfeld would like to invite you to attend a special meeting Friday, June 6, 2003, in his private conference room at the Pentagon.

The briefing with the Secretary and other senior USG officials will start promptly at 10:00 am. Due to security issues, it will be necessary for you to arrive at the Pentagon by 9:30 am on June 6. Attached for your review is the proposed meeting agenda.

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We hope you are able to participate.



MEMORANDUM

To: Major General Paul E. Vallely

From: Victoria Clarke
Assistant Secretary of Defense for Public Affairs

Date: Tuesday, May 23, 2006

Re: Meeting with Secretary Donald Rumsfeld

Secretary Donald Rumsfeld would like to invite you to attend a special meeting Friday, June 6, 2003, in his private conference room at the Pentagon.

The briefing with the Secretary and other senior USG officials will start promptly at 10:00 am. Due to security issues, it will be necessary for you to arrive at the Pentagon by 9:30 am on June 6. Attached for your review is the proposed meeting agenda.

Instructions concerning transportation logistics will follow via email or phone by close of business Wednesday, June 4, 2003. Please R.S.V.P. to Brent Krueger at (703) 695-2733 (brent.krueger@osd.mil), or Dave Evans at (703) 697-9105 (dave.evans@osd.mil).

We hope you are able to participate.



As of June 6, 2003/9:15 am

Secretary Donald H. Rumsfeld

Friday, June 6, 2003 Noon to 1:30 pm
Secretary of Defense Conference Room (3E928), The Pentagon

AGENDA

- Noon** **Welcome and Introduction**
- Chris Willcox, Deputy Assistant Secretary of Defense for Public Affairs
- 12:01 pm** **Range, Readiness and Preservation Initiative**
- Pete Geren, Special Assistant to the Secretary of Defense
- 12:05 pm** **Status Report on the Defense Transformation Act**
- Ginger Groeber, Deputy Under Secretary of Defense for Civilian Personnel Policy
- 12:15 pm** **Break for Lunch Discussion with Secretary of Defense**
- 12:30 pm** **Lunch Discussion**
- Donald H. Rumsfeld, Secretary of Defense
- Paul Wolfowitz, Deputy Secretary of Defense
- 1:15 pm** **Lunch Discussion Concludes**
- TENTATIVE**
- 1:16 pm** **Update on Iraqi Survey Group**
- Dr. Stephen A. Cambone (Or Surrogate)
- 1:30 pm** **Meeting Concludes**



As of June 6, 2003/11:30 am

Secretary Donald H. Rumsfeld

**Retired Military Analysts
Friday, June 6, 2003 Noon to 1:15 pm**

Secretary of Defense Conference Room (3E928), The Pentagon

In Attendance:

Lieutenant General Daniel W. Christman (USA, Retired)
Colonel Jack Jacobs (USA, Retired)
Lieutenant Colonel Robert L. Maginnis (USA, Retired)
Lieutenant General Thomas McInerney (USAF, Retired)
General Joseph Ralston (USAF, Retired)
Major General Donald W. Shepperd (USAF, Retired)
Major General Paul E. Vallely (USA, Retired)



**Conference Call
Military Analysts
1:00 pm, Thursday, July 10, 2003, Room 2E800
(As of July 9, 2003/2:00 pm)**

AGENDA

- 1:00 pm** **Welcome and Introduction (Guidelines)**

Chris Willcox, Deputy Assistant Secretary of Defense for
Public Affairs
- 1:02 pm** **Update on Coalition Stability Operations in Iraq**

Dr. Joseph J. Collins, Deputy Assistant Secretary for Stability
Operations
- 1:10 pm** **OIF Operational Update**

Major General Stanley A. McChrystal, Vice Director for Operations
(J-3), Joint Chiefs of Staff
- 1:18 pm** **Questions and Answers**
- 1:30 pm** **Call Concludes (Guidelines)**

Note:

Call-In Telephone Number: (800) 860-2442 or (412) 858-4600



Conference Call

Military Analysts

1:00 pm, Thursday, July 10, 2003

(As of July 10 2003/11:00 am)

Participating

Brigadier General David Grange
General Wesley Clark
Major General Perry Smith
Colonel Carl Allard
Lieutenant Colonel Robert Maginnis
General Joseph Ralston
Lieutenant General Bernard Trainor
Colonel John Warden
General Montgomery Meigs
Lieutenant General Dan Christman
Rear Admiral Thomas F. Marfiak
Major General Donald W. Shepperd
Colonel Jack Jacobs
Lieutenant General Thomas McInerney
General Glen K. Otis
Major General Paul E. Valley
Major General Thomas L. Wilkerson



OIF Conference Call
Retired Military Analysts and Civilian Defense Experts
3:30 pm, Thursday, July 31, 2003, Room 2E800
(As of July 30, 2003/6:00 pm)

AGENDA

3:30 pm Welcome and Introduction (Guidelines)

Chris Willcox, Deputy Assistant Secretary of Defense for
Public Affairs

3:31 pm Update on Coalition Health Care Operations in Iraq

Dr. David Tomberg, Deputy Assistant Secretary of Defense for
Clinical and Program Policy, OSD Health Affairs
Ed Wyatt, Principal Deputy Assistant Secretary of Defense, OSD
Health Affairs

3:40 pm OIF Operational Update

Major General Stanley A. McChrystal, Vice Director for Operations
(J-3), Joint Chiefs of Staff

3:48 pm Questions and Answers

4:00 pm Call Concludes (Guidelines)

Note:

Call-In Telephone Number: (800) 860-2442 or (412) 858-4600



OIF Conference Call
Retired Military Analysts and Civilian Defense Experts
3:30 pm, Thursday, July 31, 2003, Room 2E800
(As of July 31, 2003/3:00 pm)

PARTICIPATING Retired Military Analysts

Lieutenant Colonel Robert Maginnis
Major General Donald W. Shepperd
Major General Paul E. Valley
General William Nash
Colonel Jack Jacobs
Colonel Carl Allard
Lieutenant Colonel Bill Cowan
General Glen K. Otis
Major Robert Bevelacqua
General Wayne Downing
Major General Perry Smith
General Joseph Ralston
Major General Thomas L. Wilkerson



OIF Conference Call
Retired Military Analysts and Civilian Defense Experts
3:00 pm, Thursday, August 7, 2003, Room 2E872
(As of August 6, 2003/6:30 pm)

AGENDA

3:00 pm Welcome and Introduction (Guidelines)

Chris Willcox, Deputy Assistant Secretary of Defense for
Public Affairs

3:01 pm Update on Joint Chiefs of Staff Trip to the Region

General Richard B. Myers (AF), Chairman, Joint Chiefs of Staff

3:15 pm Questions and Answers

3:30 pm Call Concludes (Guidelines)

Chris Willcox, Deputy Assistant Secretary of Defense for
Public Affairs

Note:

Call-In Telephone Number: (800) 860-2442 or (412) 858-4600



OIF Conference Call
Retired Military Analysts and Civilian Defense Experts
3:00 pm, Thursday, August 7, 2003
(As of August 7, 2003/12:40 pm)

PARTICIPATING Retired Military Analysts

Colonel Carl Allard

Major Robert Bevelacqua

Lieutenant Colonel Bill Cowan

General Ronald Fogelman

General William F. "Buck" Kernan

Lieutenant Colonel Robert Maginnis

Rear Admiral Thomas F. Marfiak

General Montgomery Meigs

General Glen K. Otis

General Joseph Ralston

Major General Donald W. Shepperd

Lieutenant General Bernard Trainor

Major General Paul E. Vallely

Colonel John Warden

Major General Thomas L. Wilkerson



Secretary Donald H. Rumsfeld
Meeting with Military Analysts and Civilian Defense Experts
Tuesday, August 12, 2003
Deputy Secretary of Defense Conference Room (3E869), The Pentagon

AGENDA

10:00 am Welcome and Introduction

Chris Willcox, Deputy Assistant Secretary of Defense for Public Affairs

10:01 am OIF Operational Update

Lieutenant General Norton A. Schwartz, Director for Operations (J-3), Joint Chiefs of Staff

10:15 am Lessons Learned: Iraq

Brigadier General Robert Cone (USA), Director, Lessons Learned Center, U.S. Joint Force Command

11:00 am Discussion

Donald H. Rumsfeld, Secretary of Defense
General Peter Pace (USMC), Vice Chairman, Joint Chiefs of Staff

11:45 am Meeting Concludes



Secretary Donald H. Rumsfeld

Meeting with Retired Military Analysts and Civilian Defense Experts
Deputy Secretary of Defense Conference Room, Room 3E869, The Pentagon
Tuesday, August 12, 2003
(As of August 7, 2003/12:15 pm)

PARTICIPATING Military Analysts

Major Robert S. Bevelacqua (USA, Retired)
Colonel Carl Kenneth Allard (USA, Retired)
Lieutenant General Frank B. Campbell (USAF, Retired)
General Wayne A. Downing (USA, Retired)
General Ronald Fogelman (USAF, Retired)
Colonel Jack Jacobs (USA, Retired)
Admiral David E. Jeremiah (USN, Retired)
General George Joulwan (USA, Retired)
General William F. "Buck" Kernan (USA, Retired)
Admiral Thomas Joseph Lopez (USN, Retired)
Lieutenant Colonel Robert L. Maginnis (USA, Retired)
Rear Admiral Thomas F. Marfiak (USN, Retired)
Lieutenant General Thomas McInerney (USAF, Retired)
General Montgomery Meigs (USA, Retired)
General William Nash (USA, Retired)
General Glen K. Otis (USA, Retired)
General Joseph Ralston (USAF, Retired)
Major General Donald W. Shepperd (USAF, Retired)
Major General Paul E. Vallely (USA, Retired)
General Charles E. Wilhelm (USMC, Retired)



Conference Call
Retired Military Analysts and Civilian Defense Experts
3:30 pm, Thursday, August 21, 2003, Room 2E800
(As of August 18, 2003/2:30 pm)

AGENDA

3:30 pm Welcome and Introduction (Guidelines)

Chris Willcox, Deputy Assistant Secretary of Defense for
Public Affairs

3:31 pm Military Operational Update

Colonel Anthony W. Harriman (USA), Deputy Assistant Deputy
Director for Joint Operations (J-3), Joint Chiefs of Staff

3:45 pm Questions and Answers

4:00 pm Call Concludes (Guidelines)

Chris Willcox, Deputy Assistant Secretary of Defense for
Public Affairs

Note:

Call-In Telephone Number: (800) 860-2442 or (412) 858-4600



OIF Conference Call
Retired Military Analysts and Civilian Defense Experts
3:30 pm, Thursday, August 21, 2003
(As of August 21, 2003/11:30 am)

PARTICIPATING Retired Military Analysts

Lieutenant General Frank B. Campbell
General Ronald Fogelman
Colonel Jack Jacobs
Colonel Glenn Lackey
Lieutenant Colonel Robert Maginnis
General William Nash
Major General Donald W. Shepperd
Lieutenant General Bernard Trainor
Major General Paul E. Valley
Colonel John Warden

TENTATIVE or DECLINE Retired Military Analysts

Major General Perry Smith (D)
General Larry Welch (D)



Conference Call
Retired Military Analysts and Civilian Defense Experts
3:30 pm, Thursday, August 28, 2003, Room 2E800
(As of August 27, 2003/5:30 pm)

AGENDA

- 3:30 pm** **Welcome and Introduction (Guidelines)**

Chris Willcox, Deputy Assistant Secretary of Defense for
Public Affairs
- 3:31 pm** **Stability Operations Update**

Caryn Hollis, Principle Director for Stability Operations
- 3:45 pm** **Questions and Answers**
- 4:00 pm** **Call Concludes (Guidelines)**

Chris Willcox, Deputy Assistant Secretary of Defense for
Public Affairs

Note:

Call-In Telephone Number: (800) 860-2442 or (412) 858-4600

Retired Military Participating

- Brigadier General David Grange (USA, Retired)
- Lieutenant Colonel Robert L. Maginnis (USA, Retired)



Delegation Visit to Iraq
Monday, September 22, 2003 through Thursday, September 25, 2003

Delegation Participants and Itinerary
(As of September 14, 2003)

Delegation:

1. Lieutenant General Frank B. Campbell (USAF, Retired)
 2. Lieutenant Colonel Bill Cowan (USMC, Retired)
 3. General Ronald Fogelman (USAF, Retired)
 4. Mr. Frank J. Gaffney, President, The Center for Security Policy
 5. Lieutenant Colonel Robert Maginnis (USA, Retired)
 6. Ms. Jessica Tuchman Mathews, President, Carnegie Endowment for International Peace
 7. Lieutenant General Thomas McInerney (USAF, Retired)
 8. Major General William Nash (USA, Retired)
 9. Dr. Michael O'Hanlon, Senior Fellow, The Brookings Institution
 10. Ms. Danielle Pletka, Senior Defense Expert, American Enterprise Institute
 11. Major General Paul E. Valley (USA, Retired)
 12. Mr. Mitchell Ross Semel, President, Semel Media
 13. Lieutenant Colonel Carlton Sherwood (USMC, Retired)
 14. Major General Donald W. Shepperd (USAF, Retired)
 15. Colonel John Warden (USAF, Retired)
 16. Mr. John Wobensmith, Director for Development, Institute of World Politics
- Staff
17. Mr. Chris Willcox, Deputy Assistant Secretary of Defense for Public Affairs, OSD
 18. Mr. Brent Thomas Krueger, Director for Community Relations and Public Liaison, OSD
 19. Mr. Don Meyer, Special Assistant, OSD

Itinerary:

Monday, September 22, 2003

- 0800L Depart Kuwait via C-130
- 1030L Arrive Baghdad International Airport
- 1045-1100 En route CPA helipad via rotary wing aircraft
- 1100-1115 En route CPA HQ via ground vehicles
- 1115-1230 CPA Overview with CPA Senior Staff, Ambassador's Conference Room
Attendees:
Ambassador L. Paul Bremer, Administrator
Ambassador Sir Jeremy Greenstock, UK Representative to Iraq
LTG Ricardo Sanchez, CG, CJTF-7
Ambassador Patrick Kennedy, Chief of Staff
Ambassador Clayton McManaway, Senior Counselor to Amb Bremer
Mr. Walt Slocombe, CPA Director of Security Affairs
Mr. Gary Thatcher, Director, Strategic Communications
Others TBD
- 1230-1330 Lunch – CPA Dining Facility
- 1330-1500 CJTF-7 Operational Overview, Ambassador's Conference Room
Attendees:
LTG Sanchez
Others TBD
- 1500-1545 Meeting with Dr. Kay and MG Dayton, Iraq Survey Group (ISG)
(WMD Update)
- 1545-1615 En route Police Academy (showcases new Police training and reconstruction)
- 1615-1700 Visit Police Academy
- 1700-1720 En route Conference Center
- 1720-1820 Meet with NGOs (TBD – I still have to work this one – may be too late in the day for them to be here) CW: Have recommended switching with Police Academy to see if that helps. Have also inquired about educational meetings.
- 1820-1830 En route Al Rashid Hotel
- 1830-2000 Reception with members of the Governing Council
Note: Invite UN Representative
- 2000-2015 En route CPA helipad
- 2015-2030 En route Baghdad International Airport

2045 Depart Baghdad via C-130 en route Kuwait

2115L Arrive Kuwait

Tuesday, September 23, 2003

0800L Depart Kuwait en route BLAP via C-130

1030L Arrive BLAP; met by TBD

1040-1110 En route Al Hillah via rotary wing aircraft;
met by MajGen Tyszkiewicz, CG, MND (CS) and Mr. Mike Gfoeller, CPA-SC

1110-1120 En route MND-CS HQ

1120-1215 MND-CS Operational Overview by MajGen Tyszkiewicz

1215-1230 Meet with Coalition/Multinational leaders

1230-1330 Lunch with troops

1330-1340 En route Babylon

1340-1415 Site visit of Babylon

1415-1445 En route Mahawil Mass Grave site

1445-1515 Visit Mahawil – briefing by Ms. Sandy Hodgkinson, CPA Human Rights Officer

1515-1530 En route Women's Rights Center (CPA funded reconstruction project)

1530-1600 Tour Women's Rights Center and Governance Center Building

1600-1620 En route helipad

1620-1710 En route Camp Victory helipad via rotary wing

1710-1830 Dinner and visit with troops

1830-1845 En route BLAP via motorcade

1900 Depart Baghdad en route Kuwait via C-130

Wednesday, September 24, 2003

0730L Depart Kuwait via C-130

1030L Arrive Mosul; met by MG David Petraeus, CG, 101st Div

1040-1400 101st Div Program – TBD
To include: Operational Overview
Meet with soldiers
Lunch with soldiers
Meet Mosul local leaders
Meet one local NGO
View reconstruction project

1400-1500 En route Tikrit via rotary wing; met by MG Raymond Odierno, CG, 4th ID

1500-1900 4th ID Program – TBD
To include: Operational Overview
Meet with soldiers
Dinner with soldiers
Meet Tikrit local leaders
Meet one local NGO
View reconstruction project

1900-1945 Depart Tikrit en route Balad via rotary wing

2000 Depart Balad via C-130

2100L Arrive Kuwait



Defense Analysts Conference Call
Thursday, October 9, 2003
Room 2E800, The Pentagon
(As of October 8, 2003)

AGENDA

- 3:30 pm** **Welcome and Introduction (Guidelines)**
Mr. Christopher Willcox, Deputy Assistant Secretary of Defense for Public Affairs
- 3:31 pm** **Military Operational Update (Unclass)**
Colonel Addison (Tad) Davis, IV, Deputy Chief for Joint Operations (J3), Joint Chiefs of Staff
- 3:36 pm** **Stability Operations in Iraq and Afghanistan**
Dr. Joseph J. Collins, Deputy Assistant Secretary of Defense for Stability Operations
- 3:41 pm** **Supplemental Funding for Iraq**
Mr. David Norquist, Deputy Under Secretary of Defense for Financial Management
- 3:46 pm** **Discussion and Questions**
Mr. Christopher Willcox, Deputy Assistant Secretary of Defense for Public Affairs
Colonel Addison (Tad) Davis, IV, Deputy Chief for Joint Operations (J3), Joint Chiefs of Staff
Dr. Joseph J. Collins, Deputy Assistant Secretary of Defense for Stability Operations
Mr. David Norquist, Deputy Under Secretary of Defense for Financial Management
- 4:00 pm** **Conference Call Concludes (Guidelines)**

Note: Dial-In Telephone Number is 1-800-860-2442



Conference Call
Retired Military Analysts and Civilian Defense Experts
3:30 pm, Thursday, October 9, 2003
(As of October 8, 2003)

PARTICIPATING Retired Military Analysts

Colonel Carl Allard

Lieutenant General Frank B. Campbell

Lieutenant Colonel Bill Cowan

Lieutenant General Dan Christman

General Ronald Fogleman

Colonel Jack Jacobs

Lieutenant General Thomas McInerney

Lieutenant Colonel Robert Maginnis

General Montgomery Meigs

General Joseph Ralston

Major General Donald W. Shepperd

Major General Perry Smith

Major General Paul E. Vallely



Conference Call
Retired Military Analysts and Civilian Defense Experts
Thursday, October 23, 2003
Room 2E800, The Pentagon
(As of October 20, 2003)

AGENDA

- 3:30 pm** **Welcome and Introduction (Guidelines)**
- Mr. Christopher Willcox, Deputy Assistant Secretary of Defense for Public Affairs
- 3:31 pm** **Military Operational Update (Unclass)**
- Colonel Addison (Tad) Davis, IV, Deputy Chief for Joint Operations (J3), Joint Chiefs of Staff
- 3:45 pm** **Discussion and Questions**
- Mr. Christopher Willcox, Deputy Assistant Secretary of Defense for Public Affairs
- Colonel Addison (Tad) Davis, IV, Deputy Chief for Joint Operations (J3), Joint Chiefs of Staff
- 4:00 pm** **Conference Call Concludes (Guidelines)**

Note: Dial-In Telephone Number is 1-800-860-2442



Conference Call
Retired Military Analysts and Civilian Defense Experts
3:30 pm, Thursday, October 23, 2003
(As of October 23, 2003)

Participating

Retired Military Analysts

Colonial Carl Allard
Admiral Dennis C. Blair
Lieutenant General Frank B. Campbell
Lieutenant General Dan Christman
Lieutenant Colonel Bill Cowan
General Ronald Fogelman
General William F. "Buck" Kernan
Lieutenant Colonel Robert L. Maginnis
Lieutenant General Thomas McInerney
General Montgomery Meigs
General Joseph Ralston
Major General Donald Shepperd
Major General Paul E. Valley



Conference Call
Retired Military Analysts and Civilian Defense Experts
Thursday, November 13, 2003
Room 2E800, The Pentagon
(As of November 10, 2003)

AGENDA

- 2:30 pm** **Welcome and Introduction (Guidelines)**
- Mr. Chris Willcox, Deputy Assistant Secretary of Defense for Public Affairs
- 2:31 pm** **Stability Operations in Iraq and Afghanistan**
- Dr. Joseph J. Collins, Deputy Assistant Secretary of Defense for Stability Operations
- 2:36 pm** **Military Operational Update (Unclas)**
- Colonel Addison (Tad) Davis, IV, Deputy Chief for Joint Operations (J3), Joint Chiefs of Staff
- 2:41 pm** **Discussion and Questions**
- Mr. Christopher Willcox
Colonel Addison (Tad) Davis
Dr. Joseph J. Collins
- 3:00 pm** **Conference Call Concludes (Guidelines)**
- Mr. Chris Willcox



Conference Call
Retired Military Analysts and Civilian Defense Experts
2:30 pm, Thursday, November 13, 2003
(As of November 13, 2003/12:30 pm)

Participating

Retired Military Analysts

Lieutenant General Frank B. Campbell (USAF, Retired)
Lieutenant Colonel Bill Cowan (USMC, Retired)
Colonel Jack Jacobs (USA, Retired)
Colonel Glenn Lackey (USA, Retired)
Lieutenant Colonel Robert L. Maginnis (USA, Retired)
Captain Charles T. Nash (USN, Retired)
Lieutenant General Erv Rokke (USAF, Retired)



Secretary Donald H. Rumsfeld
Meeting with Retired Military Analysts and Civilian Defense Experts
Monday, November 24, 2003
Deputy Secretary of Defense Conference Room (3E869), The Pentagon
(As of November 20, 2003)

AGENDA

1:30 pm Welcome and Introduction

Chris Willcox, Deputy Assistant Secretary of Defense for Public Affairs

1:31 pm Military Operational Update (Unclass)

Colonel Addison (Tad) Davis, IV, Deputy Chief for Joint Operations (J3), Joint Chiefs of Staff

2:00 pm Update on Coalition Iraqi Reconstruction Efforts

Dr. Joseph J. Collins, Deputy Assistant Secretary of Defense for Stability Operations

2:20 pm Discussion and Questions with Donald H. Rumsfeld, Secretary of Defense

Note: General Richard B. Myers will join the meeting for Q&A beginning 2:30 pm.

3:00 pm Meeting Concludes



Secretary Donald H. Rumsfeld

**Meeting with Retired Military Analysts and Civilian Defense Experts
Deputy Secretary of Defense Conference Room, Room 3E869, The Pentagon**

Monday, November 24, 2003

(As of November 24, 2003/8:45 am)

PARTICIPATING Retired Military Analysts:

Colonial Carl Kenneth Allard (USA, Retired)
Major Robert S. Bevelacqua (USA, Retired)
Lieutenant Colonel Bill Cowan (USMC, Retired)
Colonel John G. Garrett (USMC, Retired)
Lieutenant General Buster Glosson (USAF, Retired)
Admiral David E. Jeremiah (USN, Retired)
General George Joulwan (USA, Retired)
Admiral Thomas Joseph Lopez (USN, Retired)
Lieutenant Colonel Robert L. Maginnis (USA, Retired)
Lieutenant General Thomas McInerney (USAF, Retired)
Captain Charles T. Nash (USN, Retired)
General William Nash (USA, Retired)
General Joseph Ralston (USAF, Retired)
General Charles E. Wilhelm (USMC, Retired)



Conference Call
Military Analysts and Civilian Defense Experts
Tuesday, December 9, 2003
Room 2E572, The Pentagon
(As of December 8, 2003/5:15 p.m.)

AGENDA

- 2:00 p.m. Welcome and Introduction (Guidelines)**
Mr. Chris Willcox, Deputy Assistant Secretary of Defense for Public Affairs
- 2:01 p.m. Military Operational Update (Unclass)**
Colonel Addison (Tad) Davis, IV, Deputy Chief for Joint Operations (J3), Joint Chiefs of Staff
- 2:05 p.m. Update on Iraqi Private Sector Development**
Mr. Thomas C. Foley, Director, Private Sector Development, Coalition Provisional Authority (Iraq)
- 2:15 p.m. Discussion and Questions**
Mr. Chris Willcox
Colonel Addison (Tad) Davis
Mr. Thomas C. Foley
- 2:45 p.m. Conference Call Concludes (Guidelines)**
Mr. Chris Willcox

Note: Dial-In Telephone Numbers are 1-800-860-2442 or (412) 858-4600



Conference Call
Military Analysts and Civilian Defense Experts
2:00 p.m., Tuesday, December 9, 2003
(As of December 4, 2003/Noon)

Participating

Retired Military Analysts

Colonel Carl Kenneth Allard (USA, Retired)
Major Robert S. Bevelacqua (USA, Retired)
Lieutenant Colonel Bill Cowan (USMC, Retired)
General Wayne A. Downing (USA, Retired)
General Ronald Fogelman (USAF, Retired)
Colonel John Garrett (USMC, Retired)
Colonel Glenn Lackey (USA, Retired)
Lieutenant Colonel Robert L. Maginnis (USA, Retired)
Lieutenant General Thomas McInerney (USAF, Retired)
General William Nash, (USA, Retired)
General Glen K. Otis (USA, Retired)
Lieutenant General Erv Rokke (USAF, Retired)
Major General Paul E. Vallely (USA, Retired)
Colonel John Warden (USAF, Retired)
General Tom Wilkerson (USMC, Retired)



Conference Call
Military Analysts and Civilian Defense Experts
Thursday, December 18, 2003
Room 2E572, The Pentagon
(As of December 18, 2003/9:15 a.m.)

AGENDA

3:30 p.m. Welcome and Introduction (Guidelines)

Mr. Chris Willcox, Deputy Assistant Secretary of Defense for Public Affairs

3:31 p.m. Military Operational Update (Unclass)

Colonel Addison (Tad) Davis, IV, Deputy Chief for Joint Operations (J3), Joint Chiefs of Staff

3:38 p.m. Update on CPA Reconstruction Efforts

Colonel Thomas Baltazar, Chief, Iraq Team Stability Operations

3:45 p.m. Discussion and Questions

Mr. Chris Willcox
Colonel Tad Davis
Colonel Thomas Baltazar

4:00 p.m. Conference Call Concludes (Guidelines)

Mr. Chris Willcox



Conference Call
Military Analysts and Civilian Defense Experts
Thursday, December 18, 2003 3:30 to 4:00 PM
(As of December 18, 2003, 9:15 a.m.)

Participating:

Retired Military Analysts

Colonel Kenneth Allard (USA, Retired)
Admiral Dennis C. Blair (USN, Retired)
Lieutenant General Frank B. Campbell (USAF, Retired)
General Wayne A. Downing (USA, Retired)
General Ronald Fogelman, (USAF, Retired)
Colonel John Garrett (USMC, Retired)
Brigadier General David Grange (USA, Retired)
General William F. "Buck" Kernan (USA, Retired)
Lt. Colonel Robert L. Maginnis (USA, Retired)
Lt. General Thomas McInerney (USAF, Retired)
General Montgomery Meigs (USA, Retired)
Captain Chuck Nash (USN, Retired)
General William Nash (USA, Retired)
Lt. General Erv Rokke (USAF, Retired)
Major General Donald W. Shepperd (USAF, Retired)
Major General Paul E. Vallely (USA, Retired)



Conference Call
Military Analysts and Civilian Defense Experts
Tuesday, December 23, 2003
Room 2E572, The Pentagon
(As of December 19, 2003/3:15 p.m.)

AGENDA

10:00 a.m. Welcome and Introduction (Guidelines)

Mr. Chris Willcox, Deputy Assistant Secretary of Defense for Public Affairs

10:01 a.m. Remarks and Discussion

General John Abizaid (USA), Commander, U.S. Central Command

10:15 a.m. Discussion and Questions

10:30 a.m. Conference Call Concludes (Guidelines)

Mr. Chris Willcox



Conference Call
Military Analysts and Civilian Defense Experts
Tuesday, December 23, 2003 10:00 a.m.
(As of December 22, 2003, 11:00 a.m.)

Participating:

Retired Military Analysts:

Colonel Carl Kenneth Allard (USA, Retired)
Major Robert S. Bevelacqua (USA, Retired)
Lieutenant General Frank B. Campbell (USAF, Retired)
Lieutenant Colonel Bill Cowan (USMC, Retired)
General Wayne A. Downing (USA, Retired)
Colonel John Garrett (USMC, Retired)
Lieutenant General Buster Glosson (USAF, Retired)
General William F. "Buck" Kernan (USA, Retired)
Lieutenant Colonel Robert L. Maginnis (USA, Retired)
Lieutenant General Thomas McInerney (USAF, Retired)
General Montgomery Meigs (USA, Retired)
Captain Chuck Nash, (USN, Retired)
General William Nash (USA, Retired)
General Joseph Ralston (USAF, Retired)
Lieutenant General Erv Rokke (USAF, Retired)
Major General Donald W. Shepperd (USAF, Retired)
Lieutenant Colonel Carlton Sherwood (USMC, Retired)
Major General Perry Smith (USAF, Retired)
Lieutenant General Bernard Trainor (USMC, Retired)
Major General Paul E. Vallely (USA, Retired)
General Charles E. Wilhelm (USMC, Retired)
General Tom Wilkerson (USMC, Retired)



MEMORANDUM

To: Retired Military Analysts and Civilian Defense Experts

From: Mr. Brent Krueger
Director, Community Relations and Public Affairs
Office of the Secretary of Defense

Date: Wednesday, January 21, 2004

Re: **Conference Call with Pentagon Officials**

We invite you to participate in a conference call this *Thursday, January 22, at 3:30 PM.*

Participants in this conference call will be Mr. Christopher Willcox, Deputy Assistant Secretary for Public Affairs, Colonel Addison Davis, IV, Deputy Chief for Joint Operations (J3), Joint Chiefs of Staff, and Mr. Ken Krieg, Executive Secretary to Senior Executive Committee and Director for Program and Analysis.

The call will begin with opening comments by Mr. Christopher Willcox, Deputy Assistant Secretary of Defense for Public Affairs, followed by an update with Mr. Ken Krieg on DoD Transformation, Colonel Addison Davis on 2004 Priorities and concluding with discussion and questions with all of the above.

To participate in this conference call, please dial 1-800-860-2442 or (412) 858-4600 and ask the operator to connect you to the Analysts Conference Call; host is Mr. Chris Willcox.

Please R.S.V.P. to Bonnie Sciarretto at bonnie.sciarretto@osd.mil or call her at (703) 695-7778.

We hope you are able to participate.



Conference Call
Military Analysts and Civilian Defense Experts
Thursday, January 22, 2004
Room 2E572, The Pentagon
(As of January 21, 2004)

AGENDA

3:30 p.m. Welcome and Introduction (Guidelines)

Mr. Chris Willcox, Deputy Assistant Secretary of Defense for Public Affairs

3:31 p.m. Military Operational Update (Unclass)

Colonel Addison (Tad) Davis, IV, Deputy Chief for Joint Operations (J3),
Joint Chiefs of Staff

Department of Defense Transformation Efforts/2004 Priorities

Mr. Ken Krieg, Executive Secretary to the Senior Executive Committee and
Director for Program and Analysis

3:40 p.m. Discussion and Questions

Mr. Chris Willcox
Colonel Tad Davis
Mr. Ken Krieg

4:00 p.m. Conference Call Concludes (Guidelines)

Mr. Chris Willcox

Note: Dial-In Telephone Numbers are 1-800-860-2442 or (412) 858-4600



Conference Call
Military Analysts and Civilian Defense Experts
Thursday, January 22, 2004 3:30 PM

(As of January 22, 2004, 12:15 pm)

Participating:

Retired Military Analysts:

General (Tim) J. Eads (USA, Retired)
General Ronald Fogelman (USAF, Retired)
Colonel Jack Jacobs (USA, Retired)
General William F. "Buck" Kernan (USA, Retired)
Colonel Glenn Lackey (USA, Retired)
Lieutenant General Thomas McInerney (USAF, Retired)
General Montgomery Meigs (USA, Retired)
Captain Chuck Nash, (USN, Retired)
General Joseph Ralston (USAF, Retired)
Lieutenant General Erv Rokke (USAF, Retired)
Captain Martin L. Strong (USN, Retired)
Major General Paul E. Vallely (USA, Retired)
Colonel John Warden (USAF, Retired)
General Larry D. Welch (USAF, Retired)



Conference Call
Military Analysts, Civilian Defense/Good Government Experts
Thursday, January 29, 2004
Room 2E572, The Pentagon
(As of January 28, 2004)

AGENDA

2:45 p.m. Welcome and Introduction (Guidelines)

Mr. Chris Willcox, Deputy Assistant Secretary of Defense for Public Affairs

2:46 p.m. Military Operational Update (Unclass)

Colonel Addison (Tad) Davis, IV, Deputy Chief for Joint Operations (J3),
Joint Chiefs of Staff

**Update on the Department of Defense's FY05 Budget Request and Taking
Care of the Force**

Dr. Dov S. Zakheim, Under Secretary of Defense (Comptroller)/Chief Financial
Officer

3:00 p.m. Discussion and Questions

Mr. Chris Willcox
Colonel Tad Davis
Dr. Dov Zakheim

3:15 p.m. Conference Call Concludes (Guidelines)

Mr. Chris Willcox

Note: Dial-In Telephone Numbers are 1-800-860-2442 or (412) 858-4600



Conference Call

Retired Military Analysts, Civilian Defense/Good Government Experts

Thursday, January 29, 2004 2:45 p.m.

(As of January 28, 2004, 6:00 p.m.)

Participating:

Retired Military Analysts

Lieutenant General Frank B. Campbell (USAF, Retired)
General (Tim) J. Eads (USA, Retired)
Colonel John Garrett (USMC, Retired)
Colonel Glenn Lackey (USA, Retired)
Admiral Thomas Joseph Lopez (USN, Retired)
Lieutenant General Thomas McInerney (USAF, Retired)
Captain Chuck Nash (USN, Retired)
General William L. Nash (USA, Retired)
Lieutenant General Erv Rokke (USAF, Retired)
Major General Paul Vallely (USA, Retired)
General Tom Wilkerson (USMC, Retired)



MEMORANDUM

To: Defense Analysts

From: Brent Thomas Krueger
Director for Community Relations and Public Liaison, OSD

Date: January 30, 2004

Re: Conference Call Follow-Up: Monday, February 2, 2004

We will host a follow-up conference call Monday, February 2, 2004, 9:30 am to 10:00 am with Dr. Dov Zakheim, Under Secretary of Defense (Comptroller)/Chief Financial Officer.

Dr. Zakheim will join us to answer any questions you may have had for him, but were unable to ask, due to the limited time of the conference call on Thursday, January 29.

To participate in this conference call, please dial 1-800-860-2442 or (412) 858-4600 and ask the operator to connect you to the "analysts conference call"; host is Mr. Chris Willcox.

Please R.S.V.P. to Bonnie Sciarretto at bonnie.sciarretto@osd.mil or call her at (703) 695-7778.

We hope you are able to participate.

V/r Brent



Conference Call
Military Analysts and Good Government Experts
Monday, February 2, 2004
Room 2E572, The Pentagon
(As of January 29, 2004)

AGENDA

9:30 a.m. Welcome and Introduction (Guidelines)

Mr. Chris Willcox, Deputy Assistant Secretary of Defense for Public Affairs

9:31 a.m. Department of Defense's FY05 Budget Request and Taking Care of the Force
Follow-Up Questions and Answers

Dr. Dov S. Zakheim, Under Secretary of Defense (Comptroller)/Chief Financial Officer

10:00 a.m. Conference Call Concludes (Guidelines)

Mr. Chris Willcox

Note: Dial-In Telephone Numbers are 1-800-860-2442 or (412) 858-4600



Conference Call
Military Analysts and Civilian Defense Experts
Monday, February 2, 2004 9:30 a.m. to 10:00 a.m.
(As of February 2, 2004/9:05 am)

Participating:

Retired Military Analysts:

Colonel Carl Kenneth Allard (USA, Retired)
Major Robert S. Bevelacqua (USA, Retired)
General (Tim) J. Eads (USA, Retired)
General Ronald Fogelman (USAF, Retired)
Brigadier General David L. Grange (USA, Retired)
Colonel Glenn Lackey (USA, Retired)
Lieutenant General Thomas McInerney (USAF, Retired)
General Glen K. Otis (USA, Retired)
Major General Paul E. Vallely (USA, Retired)
Colonel John Warden (USAF, Retired)



MEMORANDUM

To: Defense Analysts

From: Brent T. Krueger
Director, Community Relations and Public Affairs
Office of the Secretary of Defense

Date: Wednesday, February 4, 2004

Re: **Conference Call with Senior DoD Officials**

We invite you to participate in a conference call this *Thursday, February 5, 2004 from 2:30 to 3:00 p.m.*

Topics to be discussed are: US Air Force tanker lease suspension mandate, Iraq Afghanistan military update, and protection of the force.

Participants in this conference call will be Under Secretary David Chu, Colonel Addison Davis, and Christopher Willcox.

To participate in this conference call, please dial 1-800-860-2442 or (412) 858-4600 and ask the operator to connect you to the Analysts Conference Call; host is Mr. Chris Willcox.

Please R.S.V.P. to Bonnie Sciarretto at bonnie.sciarretto@osd.mil or call her at (703) 695-7778.

We hope you are able to participate.



**Conference Call
Defense Military Analysts, Civilian Defense Experts and Good Government
Representatives**

**Thursday, February 5, 2004
Room 2E572, The Pentagon
(As of February 5, 2004/11:15 a.m.)**

AGENDA

2:30 p.m. Welcome and Introduction (Guidelines)

Mr. Chris Willcox, Deputy Assistant Secretary of Defense for Public Affairs

2:31 p.m. Military Operational Update (Unclass)

Colonel Addison (Tad) Davis, IV, Deputy Chief for Joint Operations (J3),
Joint Chiefs of Staff

2:38 p.m. U.S. Air Force Tanker Lease Suspension

Mr. Jack D. Patterson (Dave), Special Assistant, Office of the Deputy Secretary of
Defense

2:45 p.m. Discussion and Questions

Mr. Chris Willcox
Colonel Tad Davis
Mr. Dave Patterson

3:00 p.m. Conference Call Concludes (Guidelines)

Mr. Chris Willcox

Note: Dial-In Telephone Numbers are 1-800-860-2442 or (412) 858-4600



Conference Call

Military Analysts, Civilian Defense Experts and Good Government

Thursday, February 5, 2004 2:30 p.m. to 3:00 p.m.

(As of February 5, 2004 - 10:20 am)

Participating:

Retired Military Analysts

Colonel Carl Kenneth Allard (USA, Retired)
Lieutenant Colonel Bill Cowan (USMC, Retired)
General (Tim) J. Eads (USA, Retired)
Colonel John Garrett (USMC, Retired)
Colonel Glenn Lackey (USA, Retired)
Lieutenant Colonel Robert L. Maginnis (USA, Retired)
General Glen K. Otis (USA, Retired)
Captain Chuck Nash, (USN, Retired)
General William L. Nash (USA, Retired)
Lieutenant General Erv Rokke (USAF, Retired)
Major General Donald W. Shepperd (USAF, Retired)
Captain Martin L. Strong (USN, Retired)
Major General Paul E. Valley (USA, Retired)



Secretary Donald H. Rumsfeld
Meeting with Retired Military Analysts and Civilian Defense Experts
Wednesday, February 11, 2004
Secretary of Defense Conference Room (3E928), The Pentagon
(As of February 11, 2004/7:35 a.m.)

AGENDA

2:30 p.m. Welcome and Introduction

Mr. Chris Willcox, Deputy Assistant Secretary of Defense for Public Affairs

2:31 p.m. Update on Military Commissions and Detainee Issues

Mr. Paul Butler, Deputy Assistant Secretary of Defense for Special Operations Program Support

2:45 p.m. Managing the Force

Dr. David S.C. Chu, Under Secretary of Defense (Personnel and Readiness)

Brigadier General David C. Ralston (USA), Deputy Chief of Staff (G3) and Director of Force Management

3:15 p.m. Discussion and Questions with Donald H. Rumsfeld, Secretary of Defense

4:00 p.m. Meeting Concludes



Secretary Donald H. Rumsfeld
Meeting with Retired Military Analysts and Civilian Defense Experts
Wednesday, February 11, 2004, 2:30 PM
Secretary of Defense Conference Room (3E928), The Pentagon
(As of February 11, 2004, 8:15 am)

Participating:

Retired Military Analysts:

Major Robert S. Bevelacqua (USA, Retired)
Lieutenant General Frank B. Campbell (USAF, Retired)
General (Tim) J. Eads (USA, Retired)
Colonel John Garrett (USMC, Retired)
General William F. "Buck" Kernan (USA, Retired)
Colonel Glenn Lackey (USA, Retired)
Lieutenant Colonel Robert L. Maginnis (USA, Retired)
Lieutenant General Thomas McInerney (USAF, Retired)
Captain Chuck Nash (USN, Retired)
General William L. Nash (USA, Retired)
General Joseph Ralston (USAF, Retired)
Lieutenant General Erv Rokke (USAF, Retired)
Lieutenant Colonel Carlton Sherwood (USMC, Retired)
Captain Martin L. Strong (USN, Retired)
Major General Paul E. Vallely (USA, Retired)



Conference Call

Retired Military Analysts, Civilian Defense Experts and Good Government Representatives

Wednesday, February 18, 2004 12:30 p.m. to 1:00 p.m.

(As of February 18, 2004 11:30 a.m.)

AGENDA

12:30 p.m. Welcome and Introduction (Guidelines)

Mr. Chris Willcox, Deputy Assistant Secretary of Defense for Public Affairs

12:31 p.m. Iraqi Private Sector Development Update

Mr. Thomas C. Foley, Director of Private Sector Development, Coalition Provisional Authority (Iraq)

12:45 p.m. Military Operational Update (Unclass)

Colonel Addison (Tad) Davis, IV, Deputy Chief for Joint Operations (J3),
Joint Chiefs of Staff

12:50 p.m. Conference Call Concludes (Guidelines)

Mr. Chris Willcox

Note: Dial-In Telephone Numbers are 1-800-860-2442 or (412) 858-4600



Conference Call

Retired Military Analysts, Civilian Defense Experts and Good Government Representatives

Wednesday, February 18, 2004 12:30 p.m. to 1:00 p.m.

(As of February 18, 2004 11:20 a.m.)

PARTICIPANTS

Retired Military Analysts:

Lieutenant General Frank B. Campbell (USAF, Retired)

Colonel John Garrett (USMC, Retired)

General William F. "Buck" Kernan (USA, Retired)

Lieutenant Colonel Robert L. Maginnis (USA, Retired)

General Montgomery Meigs (USA, Retired)

Captain Chuck Nash (USN, Retired)

General Glen K. Otis (USA, Retired)

Lieutenant General Erv Rokke (USAF, Retired)

Major General Donald W. Shepperd (USAF, Retired)

Colonel John Warden (USAF, Retired)



Conference Call

Retired Military Analysts, Civilian Defense Experts and Good Government Representatives

Monday, February 23, 2004 Room 2E366 3:00 p.m. to 3:45 p.m.

(As of February 23, 2004/1:08 p.m.)

AGENDA

3:00 p.m. Welcome and Introduction (Guidelines)

Mr. Eric Ruff, Principal Deputy Assistant Secretary of Defense for Public Affairs

3:01 p.m. Update on Army Aviation Restructuring

Lieutenant General Richard A. Cody, Deputy Chief of Staff (G-3), United States Army

3:20 p.m. Lieutenant General Cody Fields Questions

3:45 p.m. Conference Call Concludes (Guidelines)

Mr. Eric Ruff

Note: Dial-In Telephone Numbers are 1-800-860-2442 or (412) 858-4600



Conference Call

Retired Military Analysts, Civilian Defense Experts and Good Government Representatives

Monday, February 23, 2004 3:00 p.m. to 3:45 p.m.

(As of February 23, 2004 2:40 pm)

PARTICIPANTS

Retired Military Analysts:

Colonel Kenneth Allard (USA, Retired)
Lieutenant General Frank B. Campbell (USAF, Retired)
Lieutenant Colonel Bill Cowan (USMC, Retired) (Tentative)
General (Tim) J. Eads (USA, Retired)
Colonel Jack Jacobs (USA, Retired)
Colonel Glenn Lackey (USA, Retired)
Lieutenant General Thomas McInerney (USAF, Retired)
Lieutenant Colonel Robert L. Maginnis (USA, Retired)
Captain Chuck Nash (USN, Retired)
General Joseph Ralston (USAF, Retired)
Lieutenant General Erv Rokke (USAF, Retired)
Major General Donald W. Shepperd (USAF, Retired)
Lieutenant Colonel Carlton Sherwood (USMC, Retired)
Major General Perry Smith (USAF, Retired)
Major General Paul E. Valley (USA, Retired)



MEMORANDUM

To: Defense Analysts

From: Brent Krueger
Director, Community Relations and Public Affairs
Office of the Secretary of Defense, Public Affairs

Date: Thursday, February 26, 2004

Re: Conference Call with Dr. Joseph J. Collins, Deputy Assistant Secretary of
Defense for Stability Operations Re: U.S. Landmine Policy

We apologize for the short notice; however, want to invite you to participate in a conference call this afternoon Thursday, February 26, from 4:30 p.m. to 5:00 p.m., with Dr. Joseph J. Collins, Deputy Assistant Secretary of Defense for Stability Operations.

Topic to be discussed: backgrounder on U.S. landmine policy announcement.

To participate in this conference call, please dial 1-800-860-2442 or (412) 858-4600 and ask the operator to connect you to the Analysts Conference Call; host is Mr. Chris Willcox.

Please R.S.V.P. to Bonnie Sciarretto at bonnie.sciarretto@osd.mil or call her at (703) 695-7778.

We hope you are able to participate.



Conference Call
Retired Military Analysts and Civilian Defense Experts
Thursday, February 26, 2004 Room 5D435 4:30 p.m. to 5:00 p.m.
(As of February 26, 2004/2:43 p.m.)

AGENDA

4:30 p.m. Welcome and Introduction (GUIDELINES)

Mr. Chris Willcox, Deputy Assistant Secretary of Defense for Public Affairs

4:31 p.m. Backgrounder on New United States Policy on Landmines: Reducing Humanitarian Risk and Saving Lives of United States Soldiers

Dr. Joseph J. Collins, Deputy Assistant Secretary of Defense for Stability Operations

4:45 p.m. Dr. Collins Fields Questions

5:00 p.m. Conference Call Concludes (GUIDELINES)

Mr. Chris Willcox

Note: Dial-In Telephone Numbers are 1-800-860-2442 or (412) 858-4600



Conference Call
Military Analysts & Civilian Defense Experts
Thursday, February 26, 2004 4:30 p.m. to 5:00 p.m.
(As of February 26, 2004/4:05 p.m.)

Participating Retired Military Analysts:

Lieutenant General Michael M. Dunn (USAF), National Defense University
Colonel John Garrett (USMC, Retired)
Lieutenant Colonel Robert L. Maginnis (USA, Retired)
Captain Chuck Nash (USN, Retired)
Major General Donald W. Shepperd (USAF, Retired)
Major General Paul E. Valley (USA, Retired)



Conference Call
Retired Military Analysts and Civilian Defense Experts
Wednesday, March 3, 2004 Room 2E572 3:30 p.m. to 4:00 p.m.
(As of March 2, 2004/2:43 p.m.)

AGENDA

3:30 p.m. Welcome and Introduction (GUIDELINES)

Mr. Chris Willcox, Deputy Assistant Secretary of Defense for Public Affairs

3:31 p.m. Update on Haiti

Dr. Joseph J. Collins, Deputy Assistant Secretary of Defense for Stability Operations

3:45 p.m. Dr. Collins Fields Questions

4:00 p.m. Conference Call Concludes (GUIDELINES)

Mr. Chris Willcox

Note: Dial-In Telephone Numbers are 1-800-860-2442 or (412) 858-4600



Conference Call
Retired Military Analysts and Civilian Defense Experts
Wednesday, March 3, 2004 3:30 p.m. to 4:00 p.m.
(As of March 3, 2004 2:35 p.m.)

PARTICIPATING Retired Military Analysts:

Colonel Carl Kenneth Allard (USA, Retired)
Major Robert S. Bevelacqua (USA, Retired)
Colonel (Tim) J. Eads (USA, Retired)
Colonel John Garrett (USMC, Retired)
Brigadier General David L. Grange (USA, Retired)
Colonel Glenn Lackey (USA, Retired)
Lieutenant Colonel Robert L. Maginnis (USA, Retired)
General Montgomery Meigs (USA, Retired)
General William L. Nash (USA, Retired)
Captain Chuck Nash (USN, Retired)
Major General Donald W. Shepperd (USAF, Retired)
Captain Martin L. Strong (USN, Retired)
Major General Paul E. Valley (USA, Retired)
General Charles E. Wilhelm (USMC, Retired)
General Tom Wilkerson (USMC, Retired)



Conference Call

Retired Military Analysts, Civilian Defense Experts and Good Government Representatives

Wednesday, March 10, 2004 Room 2E572 9:00 a.m. to 10:00 a.m.

(As of March 9, 2004/2:43 p.m.)

AGENDA

9:00 a.m. Welcome and Introduction (GUIDELINES)

Mr. Chris Willcox, Deputy Assistant Secretary of Defense for Public Affairs

9:01 a.m. Update on Military Operations in Iraq

Lieutenant General Lance L. Smith, Deputy Commander, U.S. Central Command (Qatar)

9:15 a.m. Lieutenant General Smith to Field Questions

9:30 a.m. Update on Iraqi Contract Awards and Contractor Oversight

Mr. Lawrence Crandall, Deputy, Project Management Office, U.S. Agency for International Development (Baghdad)

Major General Wade H. McManus, Jr., Commanding General, U.S. Army Field Support Command

9:45 a.m. Mr. Crandall and Major General McManus to Field Questions

10:00 a.m. Conference Call Concludes (GUIDELINES)

Mr. Chris Willcox

Note: Dial-In Telephone Numbers are 1-800-860-2442 or (412) 858-4600



Conference Call
Military Analysts & Civilian Defense Experts
Wednesday, March 10, 2004 9:00 a.m.
(As of March 10, 2004 / 06:50 a.m.)

Participating

Retired Military Analysts:

Colonel Carl Kenneth Allard (USA, Retired)
Lieutenant General Frank B. Campbell (USAF, Retired)
Lieutenant Colonel Rick Francona (USAF, Retired)
Colonel John Garrett (USMC, Retired)
General William F. "Buck" Kernan (USA, Retired)
Lieutenant Colonel Robert L. Maginnis (USA, Retired)
General Montgomery Meigs (USA, Retired)
General William L. Nash (USA, Retired)
Colonel Glenn Lackey (USA, Retired)
Lieutenant General Thomas McInerney (USAF, Retired)
Captain Chuck Nash, (USN, Retired)
General Glen K. Otis (USA, Retired)
Lieutenant General Erv Rokke (USAF, Retired)
Major General Paul E. Vallely (USA, Retired)
Colonel John Warden (USAF, Retired)
General Charles E. Wilhelm (USMC, Retired)



Conference Call with Dr. Stephen A. Cambone
Retired Military Analysts and Civilian Defense Experts
Monday, March 22, 2004 Room 2E800 4:30 p.m. to 5:00 p.m.
(As of March 22, 2004/6:00 p.m.)

AGENDA

4:30 p.m. Welcome and Introduction (GUIDELINES)

Mr. Chris Willcox, Deputy Assistant Secretary of Defense for Public Affairs

4:31 p.m. Update on Intelligence Gathering

Dr. Stephen A. Cambone, Under Secretary of Defense for Intelligence

4:40 p.m. Dr. Cambone Fields Questions

5:00 p.m. Conference Call Concludes (GUIDELINES)

Mr. Chris Willcox

Note: Dial-In Telephone Numbers are 1-800-860-2442 or (412) 858-4600



Conference Call
Military Analysts & Civilian Defense Experts
Monday, March 22, 2004 4:30 p.m. to 5:00 p.m.
(As of March 22, 2004/11:30 am)

Participating

Retired Military Analysts:

Major Robert S. Bevelacqua (USA, Retired)
Colonel (Tim) J. Eads (USA, Retired)
Colonel John Garrett (USMC, Retired)
Colonel Jack Jacobs (USA, Retired)
Lieutenant Colonel Robert L. Maginnis (USA, Retired)
Lieutenant General Thomas McInerney (USAF, Retired)
Captain Chuck Nash, (USN, Retired)
General William L. Nash (USA, Retired)
General Glen K. Otis (USA, Retired)
Lieutenant General Erv Rokke (USAF, Retired)
Major General Donald W. Shepperd (USAF, Retired)
Captain Martin L. Strong (USN, Retired)
Major General Paul E. Valtely (USA, Retired)
General Tom Wilkerson (USMC, Retired)



MEMORANDUM

To: Defense Analysts

From: Brent T. Krueger
Director, Community Relations and Public Affairs
Office of the Secretary of Defense

Date: March 25, 2004

Re: **Conference Call with Senior DoD Official**

We invite you to participate in a conference call this *Friday, March 26, 2004, from 3:00 to 3:30 p.m.*

Topic to be discussed is: Military Operations Briefing

Participants in this conference call will be Colonel Addison Davis, Deputy Chief, Joint Operations, J-3, and Christopher Willcox.

To participate in this conference call, please dial 1-800-860-2442 or (412) 858-4600 and ask the operator to connect you to the Analysts Conference Call; host is Mr. Chris Willcox.

Please R.S.V.P. to Bonnie Sciarretto at bonnie.sciarretto@osd.mil or call her at (703) 695-7778.

We hope you are able to participate.



Conference Call
Retired Military Analysts and Civilian Defense Experts
Friday, March 26, 2004 Room 2E572 3:00 p.m. to 3:30 p.m.
(As of March 23, 2004/6:00 p.m.)

AGENDA

3:00 p.m. Welcome and Introduction (GUIDELINES)

Mr. Chris Willcox, Deputy Assistant Secretary of Defense for Public Affairs

3:01 p.m. Military Operational Update

Colonel Addison (Tad) Davis, IV, Deputy Chief for Joint Operations (J3),
Joint Chiefs of Staff

3:10 p.m. Colonel Davis and Mr. Willcox Field Questions

3:30 p.m. Conference Call Concludes (GUIDELINES)

Mr. Chris Willcox

Note: Dial-In Telephone Numbers are 1-800-860-2442 or (412) 858-4600



Conference Call
Retired Military Analysts and Civilian Defense Experts
Friday, March 26, 2004 3:00 pm to 3:30 p.m.
(As of March 26, 2004/12:30 p.m.)

PARTICIPATING Retired Military Analysts:

Major Robert S. Bevelacqua (USA, Retired)
Colonel (Tim) J. Eads (USA, Retired)
Colonel John Garrett (USMC, Retired)
Lieutenant Colonel Robert L. Maginnis (USA, Retired)
Lieutenant General Thomas McInerney (USAF, Retired)
Captain Chuck Nash (USN, Retired)
General William L. Nash (USA, Retired)
General Glen K. Otis (USA, Retired)
Lieutenant General Erv Rokke (USAF, Retired)
Major General Donald W. Shepperd (USAF, Retired)
Major General Paul E. Vallely (USA, Retired)



MEMORANDUM

To: Defense Analysts

From: David Evans
Community Relations and Public Affairs
Office of the Secretary of Defense

Date: March 29, 2004

Re: **Conference Call with Senior DoD Official**

We would like to invite you to participate in a conference call tomorrow morning, *Tuesday, March 30, from 8:30 a.m. to 9:00 a.m. (EST)*, with Deputy Secretary of Defense Paul Wolfowitz.

Topic to be discussed: Defense Department testimony before the 9-11 Commission.

To participate in this conference call, please dial 1-800-860-2442 or (412) 858-4600 and ask the operator to connect you to the Military Analysts Conference Call; host is Deputy Secretary Wolfowitz.

Please R.S.V.P. to Bonnie Sciarretto at bonnie.sciarretto@osd.mil or call her at (703) 695-7778.

We hope you are able to participate.

Very respectfully,
David Evans
Community Relations and Public Liaison
Office of the Secretary of Defense, Public Affairs
Telephone: (703) 697-9105



Conference Call
Retired Military Analysts and Civilian Defense Experts
Tuesday, March 30, 2004 Room 2E572 9:00 a.m. to 9:30 a.m.
(As of March 29, 2004/2:45 p.m.)

AGENDA

9:00 a.m. Welcome and Introduction (GUIDELINES)

Mr. Charley Cooper, Special Assistant to the Deputy Secretary of Defense

9:01 a.m. 9-11 Commission Update

Mr. Paul Wolfowitz, Deputy Secretary of Defense

9:10 a.m. Deputy Secretary Wolfowitz Fields Questions

9:30 a.m. Conference Call Concludes (GUIDELINES)

Mr. Charley Cooper

Note: Dial-In Telephone Numbers are 1-800-860-2442 or (412) 858-4600



Conference Call
Military Analysts & Civilian Defense Experts
Tuesday, March 30, 2004 9:00 a.m. to 9:30 a.m.
(As of March 29, 2004 - 3:00 pm)

Participating

Retired Military Analysts:

Colonel Carl Kenneth Allard (USA, Retired)
Lieutenant General Frank B. Campbell (USAF, Retired)
General Ronald Fogelman (USAF, Retired)
Colonel John Garrett (USMC, Retired)
Colonel Jack Jacobs (USA, Retired)
Colonel Glenn Lackey (USA, Retired)
Lieutenant Colonel Robert L. Maginnis (USA, Retired)
Lieutenant General Thomas McInerney (USAF, Retired)
General Montgomery Meigs (USA, Retired)
Captain Chuck Nash, (USN, Retired)
Major General Donald W. Shepperd (USAF, Retired)
Captain Martin L. Strong (USN, Retired)
Major General Paul E. Vallely (USA, Retired)
General Tom Wilkerson (USMC, Retired)



MEMORANDUM

From: Brent Thomas Krueger
Director for Community Relations and Public Liaison

Date: March 11, 2004

Re: **Meeting with Secretary Donald Rumsfeld**

Secretary Donald Rumsfeld invites you to attend a meeting Wednesday, March 31, 2004, in his private conference room at the Pentagon.

The briefing with the Secretary and other senior DoD officials will start promptly at 1:00 p.m. and is expected to be two hours in length. Due to security issues, it will be necessary for you to arrive at the Pentagon by 12:45 p.m. on March 31.

Instructions concerning transportation logistics will follow via email or phone as soon as we hear back from you regarding your participation.

Please R.S.V.P. to Bonnie Sciarretto at bonnie.sciarretto@osd.mil or call her at (703) 695-7778.

We hope you are able to participate.



Secretary Donald H. Rumsfeld
Meeting with Retired Military Analysts and Civilian Defense Experts
Wednesday, March 31, 2004
Deputy Secretary of Defense Conference Room (3E869), The Pentagon
(As of March 30, 2004/12:45 pm)

AGENDA

1:14 p.m. Welcome and Introduction

Mr. Chris Willcox, Deputy Assistant Secretary of Defense for Public Affairs

1:15 p.m. Update on Iraq's Transition to Sovereignty

Lieutenant General Claude "Mick" Kicklighter, Director, Department of Defense Iraqi Transition Team

1:30 p.m. Discussion and Questions with General Richard B. Myers, Chairman, Joint Chiefs of Staff

2:00 p.m. Discussion and Questions with Donald H. Rumsfeld, Secretary of Defense

2:45 p.m. Meeting Concludes



**Meeting with Secretary Donald H. Rumsfeld
Retired Military Analysts and Civilian Defense Experts**

Wednesday, March 31, 2004 1:00 p.m. to 2:45 p.m.

(As of March 31, 2004 - 9:15 a.m.)

PARTICIPATING Retired Military Analysts:

Colonel Carl Kenneth Allard (USA, Retired)
Lieutenant Colonel Bill Cowan (USMC, Retired)
General Ronald Fogelman (USAF, Retired)
Colonel John Garrett (USMC, Retired)
General George Joulwan (USA, Retired)
Colonel Glenn Lackey (USA, Retired)
Colonel Jeff McCausland (USA, Retired)
Major F. Andy Messing Jr. (USA, Retired)
Captain Chuck Nash (USN, Retired)
General William L. Nash (USA, Retired)
Lieutenant Colonel Carlton Sherwood (USMC, Retired)
Captain Martin L. Strong (USN, Retired) (T)
Major General Paul E. Vallely (USA, Retired)
General Larry D. Welch (USAF, Retired)



Conference Call
Retired Military Analysts and Civilian Defense Experts
Wednesday, April 7, 2004 Room 2E572 4:00 p.m. to 4:30 p.m.
(As of April 7, 2004/3:15 p.m.)

AGENDA

4:00 p.m. Welcome and Introduction (GUIDELINES)

Mr. Chris Willcox, Deputy Secretary of Defense for Public Affairs

4:01 p.m. Update on the Situation in Iraq

General Richard B. Myers (USAF), Chairman, Joint Chiefs of Staff

4:15 p.m. Chairman Myers Fields Questions

4:30 p.m. Conference Call Concludes (GUIDELINES)

Mr. Chris Willcox

Note: Dial-In Telephone Numbers are 1-800-860-2442 or (412) 858-4600



Conference Call
Retired Military Analysts and Civilian Defense Experts
Wednesday, April 7, 2004 4:00 p.m.
(As of April 7, 2004/3:50 p.m.)

PARTICIPATING Retired Military Analysts:

Colonel Carl Kenneth Allard (USA, Retired)
Major Robert S. Bevelacqua (USA, Retired)
Admiral Dennis C. Blair (USN, Retired)
Colonel (Tim) J. Eads (USA, Retired)
Lieutenant Colonel Rick Francona (USAF, Retired)
Colonel Jack Jacobs (USA, Retired)
Colonel Glenn Lackey (USA, Retired)
Lieutenant Colonel Robert L. Maginnis (USA, Retired)
Lieutenant General Thomas McInerney (USAF, Retired)
General Montgomery Meigs (USA, Retired)
Colonel Jeff McCausland (USA, Retired)
Captain Chuck Nash (USN, Retired)
General William L. Nash (USA, Retired)
Lieutenant General Ery Rokke (USAF, Retired)
Major General Donald W. Shepperd (USAF, Retired)
Major General Perry Smith (USAF, Retired)
Captain Martin L. Strong (USN, Retired)
Major General Paul E. Vallely (USA, Retired)
Colonel John Warden (USAF, Retired)



Conference Call
Retired Military Analysts and Civilian Defense Experts
Thursday, April 15, 2004 Room 2E572 3:00 p.m. to 3:45 p.m.
(As of April 15, 2004/10:15 a.m.)

AGENDA

3:00 p.m. Welcome and Introduction (GUIDELINES)

Mr. Chris Willcox, Deputy Secretary of Defense for Public Affairs

3:01 p.m. Update on Troop Strength and Deployment Extension in Iraq

- Lt. General Norton Schwartz, Director for Operations, Joint Staff

3:10 p.m. Question and Answer Session

- Lt. General Norton Schwartz, Director for Operations, Joint Staff
- Lt. General Richard A. Cody, Deputy Chief of Staff, G-3, U.S. Army
- Lt. General Roger C. Schultz, Director, Army National Guard
- Lt. General James R. Helmly, Chief, Army Reserve

3:45 p.m. Conference Call Concludes (GUIDELINES)

Mr. Chris Willcox

Note: Dial-in-telephone numbers are 1-800-860-2442 or (412) 858-4600.



Conference Call
Retired Military Analysts and Civilian Defense Experts
Thursday, April 15, 2004 3:00 p.m. to 3:45 p.m.
(As of April 15, 2004/1:40 p.m.)

PARTICIPANTS

Retired Military Analysts:

Colonel Carl Kenneth Allard (USA, Retired)
Major Robert S. Bevelacqua (USA, Retired)
Lieutenant General Frank B. Campbell (USAF, Retired)
Colonel (Tim) J. Eads (USA, Retired)
Lieutenant Colonel Rick Francona (USAF, Retired)
Command Sergeant Major Steven Greer (USA, Retired)
Colonel Jack Jacobs (USA, Retired)
General William F. "Buck" Kernan (USA, Retired)
Lieutenant Colonel Robert L. Maginnis (USA, Retired)
Colonel Jeff McCausland (USA, Retired)
Lieutenant General Thomas McInerney (USAF, Retired)
General Montgomery Meigs (USA, Retired)
Captain Chuck Nash (USN, Retired)
General William L. Nash (USA, Retired)
Lieutenant General Erv Rokke (USAF, Retired)
Major General Donald W. Shepperd (USAF, Retired)
Major General Perry Smith (USAF, Retired)
Captain Martin L. Strong (USN, Retired)
Major General Paul E. Vallely (USA, Retired)



MEMORANDUM

To: Defense Analysts

From: Brent T. Krueger
Director, Community Relations and Public Affairs
Office of the Secretary of Defense

Date: Wednesday, April 28, 2004

Re: **Conference Call with Senior DoD Officials**

We invite you to participate in a conference call this **Wednesday, April 28, 2004 from 2:30 to 3:00 p.m.**

Topics to be discussed are: Military commissions and detainee issues.

Participants in this conference call will be Mr. Paul W. Butler, Special Assistant to the Secretary of Defense and Brigadier General Thomas Hemingway, Legal Advisor to the Appointing Authority, Office of Military Commissions.

To participate in this conference call, please dial 1-800-860-2442 or (412) 858-4600 and ask the operator to connect you to the Analysts Conference Call; host is Mr. Chris Willcox.

Please R.S.V.P. to Bonnie Sciarretto at bonnie.sciarretto@osd.mil or call her at (703) 695-7778.

We hope you are able to participate.

As of April 26, 2004/1:25 p.m.



Conference Call
Retired Military Analysts and Civilian Defense Experts
Wednesday, April 28, 2004 Room 2E572 2:30 p.m. to 3:00 p.m.

AGENDA

2:30 p.m. Welcome and Introduction (GUIDELINES)

Mr. Chris Willcox, Deputy Secretary of Defense for Public Affairs

2:31 p.m. Update on Military Commissions and Detainee Issues

- Mr. Paul W. Butler, Special Assistant to the Secretary of Defense
- Brigadier General Thomas Hemingway, Legal Advisor to the Appointing Authority, Office of Military Commissions

2:40 p.m. Question and Answer Session

- Mr. Paul W. Butler
- Brigadier General Thomas Hemingway

3:00 p.m. Conference Call Concludes (GUIDELINES)

Mr. Chris Willcox

Note: Dial-in-telephone numbers are 1-800-860-2442 or (412) 858-4600.



Conference Call
Military Analysts & Civilian Defense Experts
Wednesday, April 28, 2004 2:30 p.m. to 3:00 p.m.
(As of April 27,2004/4:15 pm)

PARTICIPANTS

Retired Military Analysts:

Colonel (Tim) J. Eads (USA, Retired)
Lieutenant Colonel Rick Francona (USAF, Retired)
CSM Steven Greer (USA, Retired)
Lieutenant Colonel Robert L. Maginnis (USA, Retired)
Captain Chuck Nash (USN, Retired)
General Glen K. Otis (USA, Retired)



MEMORANDUM

To: Defense Analysts

From: Brent T. Krueger
Director, Community Relations and Public Affairs
Office of the Secretary of Defense

Date: Wednesday, May 5, 2004

Re: **Conference Call TODAY**

I apologize for the last minute notice!!!

We invite you to participate in a conference call this morning, Wednesday, May 5, 2004
at 10:00 am for 30 minutes.

Topics to be discussed are: Prison Issue

Participants in this conference call will be Brigadier General James Coggin, and host is Christopher Willcox.

To participate in this conference call, please dial 1-800-860-2442 or (412) 858-4600 and ask the operator to connect you to the Analysts Conference Call; host is Mr. Chris Willcox.

Please R.S.V.P. to Bonnie Sciarretto at bonnie.sciarretto@osd.mil or call her at (703) 695-7778.

We hope you are able to participate.

As of May 5, 2004/8:10 a.m.



Conference Call
Retired Military Analysts and Civilian Defense Experts
Wednesday, May 5, 2004 Room 2E572 10:00 a.m. to 10:30 a.m.

AGENDA

- 10:00 a.m. Welcome and Introduction (GUIDELINES)**
- Mr. Chris Willcox, Deputy Secretary of Defense for Public Affairs
- 10:01 a.m. Update on Military Prison Issues in Iraq**
- Brigadier General James Coggin, Vice Director of the Army Staff
- 10:10 a.m. Question and Answer Session**
- Brigadier General James Coggin
- 10:30 a.m. Conference Call Concludes (GUIDELINES)**
- Mr. Chris Willcox

Note: Dial-in-telephone numbers are 1-800-860-2442 or (412) 858-4600.



Conference Call
Military Analysts & Civilian Defense Experts
Wednesday, May 5, 2004 10:00 am
(As of May 5, 2004)

PARTICIPANTS

Retired Military Analysts:

LTC James J. Carafano, (USA, Retired)
Colonel (Tim) J. Eads (USA, Retired)
Colonel John Garrett (USMC, Retired)
CSM Steven Greer (USA, Retired)
Colonel Glenn Lackey (USA, Retired)
Lieutenant Colonel Robert L. Maginnis (USA, Retired)
Captain Chuck Nash (USN, Retired)
General William L. Nash (USA, Retired)
Lieutenant General Erv Rokke (USAF, Retired)
Captain Martin L. Strong (USN, Retired)
Major General Paul E. Valley (USA, Retired)



MEMORANDUM

To: Defense Analysts

From: Brent T. Krueger
Director, Community Relations and Public Affairs
Office of the Secretary of Defense

Date: Thursday, May 6, 2004

Re: **Conference Call TODAY at 2:30 PM**

I apologize for the last minute notice!!!

We invite you to participate in a conference call this morning, Thursday, May 6, 2004 *at 2:30 pm for 30 minutes.*

Topics to be discussed are: Prison Issue

Participants in this conference call will be General Geoffrey Miller, and host is Christopher Willcox.

To participate in this conference call, please dial 1-800-860-2442 or (412) 858-4600 and ask the operator to connect you to the Analysts Conference Call; host is Mr. Chris Willcox.

Please R.S.V.P. to Bonnie Sciarretto at bonnie.sciarretto@osd.mil or call her at (703) 695-7778.

We hope you are able to participate.



MEMORANDUM

To: Defense Analysts

From: Brent T. Krueger
Director, Community Relations and Public Affairs
Office of the Secretary of Defense

Date: Monday, May 10, 2004

Re: **CONFERENCE CALL**

We invite you to participate in a conference call *Tuesday, May 11, 2004 from 5:30 p.m. to 6:00 p.m.*

Topics to be discussed are: Update on current Iraq Issues.

Participants in this conference call will be General Layton Smith, Deputy Commander, Central Command.

To participate in this conference call, please dial 1-800-860-2442 or (412) 858-4600 and ask the operator to connect you to the Analysts Conference Call; host is Mr. Chris Willcox.

Please R.S.V.P. to Bonnie Sciarretto at bonnie.sciarretto@osd.mil or call her at (703) 695-7778.

We hope you are able to participate.

As of May 11, 2004/8:10 a.m.



**Conference Call with Retired Military Analysts and
Lieutenant General Lance L. Smith**

Tuesday, May 11, 2004

Room 2E572

5:30 p.m. to 6:00 p.m.

AGENDA

5:30 p.m. Welcome and Introduction (GUIDELINES)

- Colonel Archie Davis, Deputy Director Community Relations and Public Liaison

5:31 a.m. Issue Update

- Lieutenant General Lance L. Smith, Deputy Commander, United States Central Command

5:40 p.m. Question and Answer Session

- Lieutenant General Smith

6:00 p.m. Conference Call Concludes (GUIDELINES)

- Colonel Davis

Note: Dial-in-telephone numbers are 1-800-860-2442 or (412) 858-4600.



**Conference Call with Retired Military Analysts and
Lieutenant General Lance L. Smith**
Tuesday, May 11, 2004 Room 2E572 5:30 p.m. to 6:00 p.m.

PARTICIPANTS
(As of May 11, 2004/10:00 a.m.)

Confirmed are:

Colonel Carl Kenneth Allard	(USA, Retired)
Lieutenant Colonel James J. Carafano	(USA, Retired)
Colonel (Tim) J. Eads	(USA, Retired)
Lieutenant Colonel Rick Francona	(USAF, Retired)
Command Sergeant Major Steven Greer	(USA, Retired)
Colonel Glenn Lackey	(USA, Retired)
Lieutenant Colonel Robert L. Maginnis	(USA, Retired)
Colonel Jeff McCausland	(USA, Retired)
Lieutenant General Thomas McInerney	(USAF, Retired)
General Montgomery Meigs	(USA, Retired)
Captain Chuck Nash	(USN, Retired)
General William L. Nash	(USA, Retired)
General Glen K. Otis	(USA, Retired)
Lieutenant General Erv Rokke	(USAF, Retired)
Major General Donald W. Shepperd	(USAF, Retired)
Captain Martin L. Strong	(USN, Retired)
Major General Paul E. Valley	(USA, Retired)
General Larry D. Welch	(USAF, Retired)
General Charles E. Wilhelm	(USMC, Retired)
General Tom Wilkerson	(USMC, Retired)



MEMORANDUM

To: Defense Analysts

From: Brent T. Krueger
Director, Community Relations and Public Affairs
Office of the Secretary of Defense

Date: Tuesday, May 18, 2004

Re: **Conference Call TODAY**

We invite you to participate in a conference call today, Tuesday, May 18, 2004 *from 3:45p.m. to 4:15 p.m. (EST)*.

Topic to be discussed is: Review procedures announced for Guantanamo detainees (backgrounder attached).

Participants in this conference call will be: John J. Sullivan, Deputy General Counsel (Legal Counsel), Department of Defense

and

Patrick Philbin, Associate Deputy Attorney General, Department of Justice.

To participate in this conference call, please dial 1-800-860-2442 or (412) 858-4600 and ask the operator to connect you to the Military Analysts Conference Call; host is Mr. Brent Krueger.

Please R.S.V.P. to Bonnie Sciarretto at bonnie.sciarretto@osd.mil or call her at (703) 695-7778.

We hope you are able to participate.

NOTE: We are currently working on scheduling a conference call for tomorrow, May 19, with General Sanchez – exact time to be confirmed.



Conference Call
Military Analysts Defense Experts
Tuesday, May 18, 2004 3:45 p.m. to 4:15 p.m.
(As of May 18, 2004/1:45 pm)

PARTICIPANTS

Retired Military Analysts:

Lieutenant Colonel Rick Francona (USAF, Retired)
Colonel John Garrett (USMC, Retired)
CSM Steven Greer (USA, Retired)
Lieutenant Colonel Robert L. Maginnis (USA, Retired)
Lieutenant General Thomas McInerney (USAF, Retired)
Major General Michael J. Nardotti (USA, Retired)
Captain Chuck Nash (USN, Retired)



MEMORANDUM

To: Retired Military Defense Analysts ONLY

From: Brent T. Krueger
Director, Community Relations and Public Affairs
Office of the Secretary of Defense

Date: Wednesday, May 26, 2004

Re: Tentative Conference Call with General Abizaid

Tentative !!!

We are anticipating a conference call tomorrow, Thursday, May 27, 2004 from 9:00 or 9:30 a.m. to 10:00 a.m. with General John Abizaid, Commander, U.S. Central Command.

We wanted to get this email out today so that those of you on the west coast can plan to participate. We will confirm this with you through email only early tomorrow (Thursday) morning.

To participate in this conference call, please dial 1-800-860-2442 or (412) 858-4600 and ask the operator to connect you to the Retired Military Analysts Conference Call; host is Mr. Chris Wilcox.

Please R.S.V.P. to Bonnie Sciarretto at bonnie.sciarretto@osd.mil or call her at (703) 695-7778.

We hope you are able to participate.

As of May 27, 2004/7:00 a.m.



Conference Call with Military/Defense Analysts (ON BACKGROUND)

Thursday, May 27, 2004

10:00 a.m. to 10:30 a.m.

AGENDA

10:00 a.m. Welcome and Introduction (GUIDELINES)

Mr. Chris Willcox, Deputy Secretary of Defense for Public Affairs

10:01 a.m. Update from General John Abizaid, Commander, U.S. Central Command

10:10 a.m. Question and Answer Session with General Abizaid

10:30 a.m. Conference Call Concludes (GUIDELINES)

Mr. Chris Willcox

Note: Dial-in-telephone numbers are 1-800-860-2442 or (412) 858-4600.



Conference Call with Military/Defense Analysts
Thursday, May 27, 2004 10:00 a.m. to 10:30 a.m.
(As of May 27, 2004/9:30 a.m.)

PARTICIPANTS

Confirmed Retired Military Analysts

Colonel Carl Kenneth Allard (USA, Retired)
Lieutenant Colonel James J. Carafano (USA, Retired)
General Wayne A. Downing (USA, Retired)
Colonel (Tim) J. Eads (USA, Retired)
General Ronald Fogelman (USAF, Retired)
Lieutenant Colonel Rick Francona (USAF, Retired)
CSM Steven Greer (USA, Retired)
Colonel Glenn Lackey (USA, Retired)
Admiral Thomas Joseph Lopez (USN, Retired)
Lieutenant Colonel Robert L. Maginnis (USA, Retired)
Colonel Jeff McCausland (USA, Retired)
Lieutenant General Thomas McInerney (USAF, Retired)
Major General Michael J. Nardotti, Jr. (USA, Retired)
Captain Chuck Nash (USN, Retired)
General Joseph Ralston (USAF, Retired)
Lieutenant General Erv Rokke (USAF, Retired)
Major General Robert H. Scales, Jr. (USA, Retired)
Major General Perry Smith (USAF, Retired)
Major General Paul E. Vallely (USA, Retired)
General Larry D. Welch (USAF, Retired)

As of May 26, 2004/11:10 a.m.



Conference Call with Military/Defense Analysts
Thursday, May 27, 2004 Room 2E572 3:30 p.m. to 4:00 p.m.

AGENDA

- 3:30 p.m. Welcome and Introduction (GUIDELINES)**
- Mr. Chris Willcox, Deputy Secretary of Defense for Public Affairs
- 3:31 p.m. Update on Global Defense Posture**
- Mr. Andy Hoehn, Deputy Assistant Secretary of Defense for Strategy (Policy)
- 3:40 p.m. Question and Answer Session**
- Mr. Andy Hoehn
- 4:00 p.m. Conference Call Concludes (GUIDELINES)**
- Mr. Chris Willcox

Note: Dial-in-telephone numbers are 1-800-860-2442 or (412) 858-4600.



Conference Call
Retired Military Analysts and Civilian Defense Experts
Thursday, May 27, 2004 **3:30 p.m. to 4:00 p.m.**

PARTICIPANTS

Retired Military Analysts:

Colonel Carl Kenneth Allard (USA, Retired)
Lieutenant Colonel James J. Carafano (USA, Retired)
Colonel (Tim) J. Eads (USA, Retired)
General Ronald Fogelman (USAF, Retired)
Lieutenant Colonel Rick Francona (USAF, Retired)
Command Sergeant Major Steven Greer (USA, Retired)
Lieutenant General Thomas McInerney (USAF, Retired)
Lieutenant Colonel Robert L. Maginnis (USA, Retired)
Captain Chuck Nash (USN, Retired)
General William L. Nash (USA, Retired)
General Glen K. Otis (USA, Retired)
Lieutenant General Erv Rokke (USAF, Retired)
Major General Robert H. Scales, Jr. (USA, Retired)
Major General Donald W. Shepperd (USAF, Retired)
Major General Paul E. Vallely (USA, Retired)
General Tom Wilkerson (USMC, Retired)

As of June 3, 2004/7:00 a.m.



Conference Call with Military/Defense Analysts (ON BACKGROUND)
Thursday, June 3, 2004 3:00 p.m. to 3:30 p.m.

AGENDA

- 3:00 p.m. Welcome and Introduction (GUIDELINES)**
- Mr. Chris Willcox, Deputy Secretary of Defense for Public Affairs
- 3:01 p.m. Update on Detainee and GITMO Issues**
- General James T. Hill, Combatant Commander, U.S. Southern Command
- 3:10 p.m. Question and Answer Session with General Hill**
- 3:30 p.m. Conference Call Concludes (GUIDELINES)**
- Mr. Chris Willcox

Note: Dial-in-telephone numbers are 1-800-860-2442 or (412) 858-4600.



Conference Call with Military Defense Analysts
Thursday, June 3, 2004 3:00 p.m. to 3:30 p.m.

PARTICIPANTS

CONFIRMED are:

Dr. James Jay Carafano	(LTC, USA, Retired)
Colonel John Garrett	(USMC, Retired)
Brigadier General David L. Grange	(USA, Retired)
Command Sergeant Major Steven Greer	(USA, Retired)
General William F. "Buck" Kernan	(USA, Retired)
Colonel Glenn Lackey	(USA, Retired)
Lieutenant Colonel Robert L. Maginnis	(USA, Retired)
Lieutenant General Thomas McInerney	(USAF, Retired)
Major General Michael J. Nardotti, Jr.	(USA, Retired)
General William L. Nash	(USA, Retired)
Major General Donald W. Shepperd	(USAF, Retired)
Major General Paul E. Vallely	(USA, Retired)



Secretary Donald H. Rumsfeld
Meeting with Military Defense Analysts
Wednesday, June 16, 2004
Deputy Secretary of Defense Conference Room (3E869), The Pentagon
(As of June 16, 2004/11:00 a.m.)

AGENDA

1:00 p.m. Welcome and Introduction

- Mr. Chris Willcox, Deputy Assistant Secretary of Defense for Public Affairs

1:01 p.m. Update on GTMO/Interrogations

- Mr. Pete Geren, Special Assistant to the Secretary of Defense
- Mr. Daniel J. Dell'Orto, Principal Deputy General Counsel
- Lieutenant General Keith B. Alexander, Deputy Chief of Staff (Army G-2)

1:40 p.m. Update on Global Defense Posture

- Mr. Douglas J. Feith, Under Secretary of Defense for Policy

2:00 p.m. Discussion and Questions with Secretary of Defense (Transition to Iraqi Self-Government)

- Also present will be Rear Admiral David Nash, Director for Program Management Office, Coalition Provisional Authority (Baghdad)

2:45 p.m. Meeting Concludes

- Mr. Willcox



Secretary Donald Rumsfeld
Outreach Meeting with Retired Military Analysts
Wednesday, June 16, 2004 1:00 p.m. to 3:00 p.m.
Deputy Secretary of Defense Conference Room (3E869), The Pentagon

Meeting Participants

CONFIRMED are:

Colonel Carl Kenneth Allard	(USA, Retired)
Dr. James Jay Carafano	(LTC, USA, Retired)
Lieutenant Colonel Bill Cowan	(USMC, Retired)
Colonel (Tim) J. Eads	(USA, Retired)
General Ronald Fogelman	(USAF, Retired)
Colonel John Garrett	(USMC, Retired)
Brigadier General David L. Grange	(USA, Retired)
Command Sergeant Major Steven Greer	(USA, Retired)
General William F. "Buck" Kernan	(USA, Retired)
Colonel Glenn Lackey	(USA, Retired)
Colonel Walter P. Lang, Jr.	(USA, Retired)
Lieutenant Colonel Robert L. Maginnis	(USA, Retired)
Lieutenant General Thomas McInerney	(USAF, Retired)
Major F. Andy Messing, Jr.	(USAR, Retired)
Major General Michael J. Nardotti, Jr.	(USA, Retired)
Captain Chuck Nash	(USN, Retired)
General William L. Nash	(USA, Retired)
General Joseph Ralston	(USAF, Retired)
Major General Robert H. Scales, Jr.	(USA, Retired)
Major General Donald W. Shepperd	(USAF, Retired)
Lieutenant Colonel Carlton Sherwood	(USMC, Retired)



MEMORANDUM

To: Defense Analysts

From: Brent T. Krueger
Director, Community Relations and Public Affairs
Office of the Secretary of Defense

Date: June 21, 2004

Re: **Conference Call with Deputy Secretary Paul Wolfowitz**

We invite you to participate in a conference call **today**, *Monday, June 21, 2004 from 3:10 p.m. to 3:30 p.m.*

Topics to be discussed are: Trip to Iraq.

Participants in this conference call will be Deputy Secretary Paul Wolfowitz.

To participate in this conference call, please dial 1-800-860-2442 or (412) 858-4600 and ask the operator to connect you to the Analysts conference call.

Please R.S.V.P. to Bonnie Sciarretto at bonnie.sciarretto@osd.mil or call her at (703) 695-7778.

We hope you are able to participate.

As of June 21, 2004 – 11:45 a.m.



**Conference Call with Military Defense Analysts
and Deputy Secretary Paul Wolfowitz**

Monday, June 21, 2004

Room 3E944

3:10 p.m. to 3:30 p.m.

Agenda

3:10 p.m. Welcome and Introduction (GUIDELINES)

- Mr. Charley Cooper

3:11 p.m. Update on Iraq

- Deputy Secretary Paul D. Wolfowitz

3:20 p.m. Deputy Secretary Fields Questions

3:30 p.m. Conference Call Concludes (GUIDELINES)

- Mr. Cooper

Note: Dial-in-telephone numbers are 1-800-860-2442 or (412) 858-4600.

As of June 21, 2004 – 2:00 p.m.



**Conference Call with Defense Military Analysts
and Deputy Secretary Paul Wolfowitz
Monday, June 21, 2004 3:10 p.m. to 3:30 p.m.**

Participants

Confirmed are:

Major Dana R. Dillon	(USA, Retired)
Colonel (Tim) J. Eads	(USA, Retired)
Lieutenant Colonel Rick Francona	(USAF, Retired)
Colonel John Garrett	(USMC, Retired)
Lieutenant General Buster Glosson	(USAF, Retired)
Command Sergeant Major Steven Greer	(USA, Retired)
Colonel Glenn Lackey	(USA, Retired)
Colonel Walter P. Lang, Jr.	(USA, Retired)
Lieutenant Colonel Robert L. Maginnis	(USA, Retired)
Lieutenant General Thomas McInerney	(USAF, Retired)
General Montgomery Meigs	(USA, Retired)
Major General Michael J. Nardotti, Jr.	(USA, Retired)
General Glen K. Otis	(USA, Retired)
General Joseph Ralston	(USAF, Retired)
Major General Robert H. Scales, Jr.	(USA, Retired)
Captain Martin L. Strong	(USN, Retired)
Major General Paul E. Vallely	(USA, Retired)
Colonel John Warden	(USAF, Retired)
General Tom Wilkerson	(USMC, Retired)



MEMORANDUM

To: Military Defense Analysts

From: Lieutenant Colonel Archie Davis
Acting Director, Community Relations and Public Affairs
Office of the Secretary of Defense

Date: 06-28-04

Re: **Conference Call with Senior DoD Officials**

We invite you to participate in a conference call today, *Monday, June 28, 2004 from 2:00 p.m. to 3:00 p.m.*

Topics to be discussed are: Supreme Court decision on handling of detainees.

Participants in this conference call will be John Sullivan, Office of the General Counsel.

To participate in this conference call, please dial 1-800-860-2442 or (412) 858-4600 and ask the operator to connect you to the Military Analysts conference call; host is Lieutenant Colonel Archie Davis.

Please R.S.V.P. to Bonnie Sciarretto at bonnie.sciarretto@osd.mil or call her at (703) 695-7778.

We hope you are able to participate.

As of June 28, 2004 –1:20 p.m.



Conference Call
Retired Military Analysts
Monday, June 28, 2004 **2:00 p.m. to 3:00 p.m.**

PARTICIPANTS

Confirmed Retired Military Analysts:

Dr. James Jay Carafano	(LTC, USA, Retired)
Colonel (Tim) J. Eads	(USA, Retired)
Lieutenant Colonel Rick Francona	(USAF, Retired)
Command Sergeant Major Steven Greer	(USA, Retired)
Colonel Walter P. Lang, Jr.	(USA, Retired)
Lieutenant General Thomas McInerney	(USAF, Retired)
Major General Michael J. Nardotti, Jr.	(USA, Retired)
Captain Chuck Nash	(USN, Retired)
Lieutenant General Erv Rokke	USAF, Retired)
Major General Robert H. Scales, Jr.	(USA, Retired)
Major General Paul E. Vallely	(USA, Retired)



MEMORANDUM

To: Military Defense Analysts

From: Lieutenant Colonel Archie Davis
Acting Director, Community Relations and Public Affairs
Office of the Secretary of Defense

Date: 06-29-04

Re: **Conference Call with Senior DoD Officials**

We invite you to participate in a conference call **today, Tuesday, June 29, 2004 from 2:00 p.m. to 3:00 p.m.** This is a rescheduled conference call from yesterday.

Topics to be discussed are: Supreme Court decision on handling of detainees.

Participants in this conference call will be John Sullivan, Office of the General Counsel.

To participate in this conference call, please dial 1-800-860-2442 or (412) 858-4600 and ask the operator to connect you to the Military Analysts conference call; host is Lieutenant Colonel Archie Davis.

Please R.S.V.P. to Bonnie Sciarretto at bonnie.sciarretto@osd.mil or call her at (703) 695-7778.

We hope you are able to participate.

As of June 29, 2004 – 1:45 p.m.



Conference Call
Retired Military Analysts
Tuesday, June 29, 2004 **2:00 p.m. to 3:00 p.m.**

PARTICIPANTS

Confirmed Retired Military Analysts:

Dr. James Jay Carafano	(LTC, USA, Retired)
Colonel Tim J. Eads	(USA, Retired)
Lieutenant Colonel Rick Francona	(USAF, Retired)
Colonel John Garrett	(USMC, Retired)
Command Sergeant Major Steven Greer	(USA, Retired)
Colonel Walter P. Lang, Jr.	(USA, Retired)
Lieutenant Colonel Robert L. Maginnis	(USA, Retired)
Lieutenant General Thomas McInerney	(USAF, Retired)
Major General Michael J. Nardotti, Jr.	(USA, Retired)
Lieutenant General Erv Rokke	USAF, Retired)



MEMORANDUM

To: Retired Military Analysts

From: Lieutenant Colonel Archie Davis
Acting Director, Community Relations and Public Affairs
Office of the Secretary of Defense

Date: 07-07-04

Re: Rescheduled Conference Call with Senior DoD Official(s)

We invite you to participate in a conference call, *Today, July 7, 2004 from 5:15 p.m. to 5:45 p.m.*

Topics to be discussed are: New procedures for detainee operations.

Participants in this conference call will John Sullivan, Office of the General Counsel.
Your host for this call will be Lieutenant Colonel Archie Davis.

To participate in this conference call, please dial 1-800-860-2442 or (412) 858-4600 and ask the operator to connect you to the Analysts conference call.

Please R.S.V.P. to Bonnie Sciarretto at bonnie.sciarretto@osd.mil or call her at (703) 695-7778.

We hope you are able to participate.



MEMORANDUM

To: Retired Military Analysts

From: Lieutenant Colonel Archie Davis
Acting Director, Community Relations and Public Affairs
Office of the Secretary of Defense

Date: 7/22/04

Re: **Conference Call with Senior DoD Official**

We invite you to participate in a conference call, *Friday, July 23, 2004 from 10:30 am to 11:00 am EST.*

Topics to be discussed are: Changes DoD has made since 9/11 – Homeland Defense.

Participants in this conference call will be Mr. Paul McHale, Assistant Secretary, Homeland Defense. (Bio attached)

Your host for this call will be Lieutenant Colonel Archie Davis.

To participate in this conference call, please dial 1-800-860-2442 or (412) 858-4600 and ask the operator to connect you to the Analysts conference call.

Please R.S.V.P. to Bonnie Sciarretto at bonnie.sciarretto@osd.mil or call her at (703) 695-7778.

We hope you are able to participate.

As of July 22, 2004 – 11:30 am



Conference Call
Retired Military Analysts
Friday July 23, 2004 **10:30 am to 11:00 am**

PARTICIPANTS

Confirmed Retired Military Analysts:

Colonel Carl Kenneth Allard	(USA, Retired)
Dr. James Jay Carafano	(LTC, USA, Retired)
Major Dana R. Dillon	(USA, Retired)
Colonel (Tim) J. Eads	(USA, Retired)
Captain Chuck Nash	(USN, Retired)
General Glen K. Otis	(USA, Retired)
Major General Donald W. Shepperd	(USAF, Retired)
General Charles E. Wilhelm	(USMC, Retired)
Surrogate: James T. Jackson	(USA, Retired)
General Tom Wilkerson	(USMC, Retired)



MEMORANDUM

To: Retired Military Analysts

From: Allison Barber, Deputy Assistant Secretary of Defense for
Community Relations and Public Liaison

Date: 07/26/04

Re: **Conference Call with General Peter Schoomaker**

We invite you to participate in a conference call, *TODAY, July 26, 2004 from 2:40 to 3:10 pm EST.*

Topics to be discussed are: Stress on the Force

Participants in this conference call will be General Peter Schoomaker, Chief of Staff, Army. General Schoomaker will be joining us immediately after his press briefing at 1400, which should end at 1430/1440.

Your host for this call will be Allison Barber.

To participate in this conference call, please dial 1-800-860-2442 and ask the operator to connect you to the Analysts conference call.

Please R.S.V.P. to Bonnie Sciarretto at bonnie.sciarretto@osd.mil or call her at (703) 695-7778.

We hope you are able to participate.



Conference Call
Retired Military Analysts
Monday, July 26, 2004 1440 to 1510

PARTICIPANTS

Confirmed Retired Military Analysts:

Lieutenant General Frank B. Campbell	(USAF, Retired)
Dr. James Jay Carafano	(LTC, USA, Retired)
Major Dana R. Dillon	(USA, Retired)
Colonel (Tim) J. Eads	(USA, Retired)
Lieutenant Colonel Rick Francona	(USAF, Retired)
Command Sergeant Major Steven Greer	(USA, Retired)
Major General James T. Jackson	(USA, Retired)
Colonel Jack Jacobs	(USA, Retired)
Colonel Glenn Lackey	(USA, Retired)
Colonel Walter P. Lang, Jr.	(USA, Retired)
Lieutenant Colonel Robert L. Maginnis	(USA, Retired)
Colonel Jeff McCausland	(USA, Retired)
General Montgomery Meigs	(USA, Retired)
Captain Chuck Nash	(USN, Retired)
General William L. Nash	(USA, Retired)
Major General Robert H. Scales, Jr.	(USA, Retired)
Major General Donald W. Shepperd	(USAF, Retired)
Major General Paul E. Vallely	(USA, Retired)
General Tom Wilkerson	(USMC, Retired)



MEMORANDUM

To: Retired Military Analysts

From: Lieutenant Colonel Archie Davis
Acting Director, Community Relations and Public Affairs
Office of the Secretary of Defense

Date: August 13, 2004

Re: **Conference Call with Senior DoD Officials**

We invite you to participate in a conference call, *Monday, August 16, 2004 from TIME.*

Topics to be discussed are: Troop Redeployment

Participants in this conference call will be ???. Your host for this call will be Lieutenant Colonel Archie Davis.

To participate in this conference call, please dial 1-800-860-2442 or (412) 858-4600 and ask the operator to connect you to the Analysts conference call.

Please R.S.V.P. to Bonnie Sciarretto at bonnie.sciarretto@osd.mil or call her at (703) 695-7778.

We hope you are able to participate.



Conference Call
Retired Military Analysts
Monday, August 16, 2004 1600

PARTICIPANTS

Confirmed Retired Military Analysts:

Colonel Carl Kenneth Allard	(USA, Retired)
Mr. Jed Babbin	(AF) Former JAG
Dr. James Jay Carafano	(LTC, USA, Retired)
Major Dana R. Dillon	(USA, Retired)
Colonel (Tim) J. Eads	(USA, Retired)
Lieutenant Colonel Rick Francona	(USAF, Retired)
Brigadier General David L. Grange	(USA, Retired)
Command Sergeant Major Steven Greer	(USA, Retired)
Colonel Jack Jacobs	(USA, Retired)
Lieutenant Colonel Robert L. Maginnis	(USA, Retired)
Colonel Jeff McCausland,	(USA, Retired)
Lieutenant General Thomas McInerney	(USAF, Retired)
General Montgomery Meigs	(USA, Retired)
Major F. Andy Messing Jr.	(USAR, Retired)
Captain Chuck Nash	(USN, Retired)
General Glen K. Otis	(USA, Retired)
Lieutenant General Erv Rokke	(USAF, Retired)
General Hugh Shelton	(USA, Retired)
Major General Donald Shepperd	(USAF, Retired)
Major General Paul E. Valley	(USA, Retired)
Colonel John Warden	(USAF, Retired)
General Tom Wilkerson	(USMC, Retired)



MEMORANDUM

To: Retired Military Analysts

From: Lieutenant Colonel Archie Davis
Director, Community Relations and Public Affairs
Office of the Secretary of Defense

Date: 08-24-04

Re: **Conference Call with Senior DoD Officials**

We invite you to participate in a conference call, *Wednesday August 25, 2004 from 1430 to 1450.*

Topics to be discussed are: The Fay Report.

Participants in this conference call will be General Paul Kern, Lieutenant General Anthony Jones and Major General George Fay. Your host for this call will be Lieutenant Colonel Archie Davis.

To participate in this conference call, please dial 1-800-860-2442 and ask the operator to connect you to the Military Analysts conference call.

Please R.S.V.P. to Bonnie Sciarretto at bonnie.sciarretto@osd.mil or call her at (703) 695-7778.

We hope you are able to participate.



Conference Call
Retired Military Analysts
Wednesday, August 25, 2004 **1430**

PARTICIPANTS

Confirmed Retired Military Analysts:

Colonel Carl Kenneth Allard	(USA, Retired)
Mr. Jed Babbin	(USAF, JAG)
Major Dana R. Dillon	(USA, Retired)
Colonel (Tim) J. Eads	(USA, Retired)
Brigadier General David L. Grange	(USA, Retired)
Command Sergeant Major Steven Greer	(USA, Retired)
Colonel Jack Jacobs	(USA, Retired)
Colonel Glenn Lackey	(USA, Retired)
Colonel Walter P. Lang, Jr.	(USA, Retired)
Lieutenant Colonel Robert L. Maginnis	(USA, Retired)
Colonel Jeff McCausland,	(USA, Retired)
Lieutenant General Thomas McInerney	(USAF, Retired)
General Montgomery Meigs	(USA, Retired)
Major General Michael J. Nardotti, Jr.	(USA, Retired)
Captain Chuck Nash	(USN, Retired)
General William L. Nash	(USA, Retired)
Lieutenant General Robert Noonan	(USA, Retired)
Lieutenant General Erv Rokke	USAF, Retired)
Major General Donald W. Shepperd	(USAF, Retired)
Major General Paul E. Valley	(USA, Retired)
General Larry D. Welch	(USAF, Retired)



MEMORANDUM

To: Retired Military Analysts

From: Colonel Archie Davis
Director, Community Relations and Public Affairs
Office of the Secretary of Defense

Date: September 20, 2004

Re: **Conference Call with Senior DoD Official**

We invite you to participate in a conference call today, Monday, *September 20, 2004* from 1700 to 1730.

Topics to be discussed are: Clarification of New York Times article (see below)

Participants in this conference call will be Lieutenant General Walter L. Sharp, Director, Strategic Plans and Policy, J-5, Joint Staff. Your host for this call will be Colonel Archie Davis.

To participate in this conference call, please dial 1-800-860-2442 and ask the operator to connect you to the Analysts conference call.

Please R.S.V.P. to Bonnie Sciarretto at bonnie.sciarretto@osd.mil or call her at (703) 695-7778.

We hope you are able to participate.



Conference Call
Retired Military Analysts
Monday, September 20, 2004 **1700**

PARTICIPANTS

Confirmed Retired Military Analysts:

Colonel Carl Kenneth Allard	(USA, Retired)
Mr. Jed Babbin	(USAF, JAG)
Dr. James Jay Carafano	(LTC, USA, Retired)
Major Dana R. Dillon	(USA, Retired)
Colonel (Tim) J. Eads	(USA, Retired)
Command Sergeant Major Steven Greer	(USA, Retired)
Lieutenant Colonel Robert L. Maginnis	(USA, Retired)
Lieutenant General Thomas McInerney	(USAF, Retired)
Captain Chuck Nash	(USN, Retired)
Major General Donald W. Shepperd	(USAF, Retired)
Major General Paul E. Valley	(USA, Retired)



MEMORANDUM

To: Retired Military Analysts

From: Colonel Archie Davis
Director, Community Relations and Public Affairs
Office of the Secretary of Defense

Date: 09-24-04

Re: **Conference Call with Senior DoD Officials**

We invite you to participate in a conference call, **Monday, September 27, 2004 from 10:00 AM to 10:30 AM est.**

Topics to be discussed are: Update on Syria

Participants in this conference call will be Mr. Peter Rodman, Assistant Secretary of Defense, International Security Affairs. Your host for this call will be Colonel Archie Davis.

To participate in this conference call, please dial 1-800-860-2442 or (412) 858-4600 and ask the operator to connect you to the Retired Military Analysts conference call.

Please R.S.V.P. to Bonnie Sciarretto at bonnie.sciarretto@osd.mil or call her at (703) 695-7778.

We hope you are able to participate.

As of September 27, 2004 –0900 am



Conference Call
Retired Military Analysts
Monday, September 27, 2004 **10:00 am**

PARTICIPANTS

Confirmed Retired Military Analysts:

Mr. Jed Babbin	(USAF, JAG)
Dr. James Jay Carafano	(LTC, USA, Retired)
Major Dana R. Dillon	(USA, Retired)
Lieutenant Colonel Rick Francona	(USAF, Retired)
Command Sergeant Major Steven Greer	(USA, Retired)
Colonel Walter P. Lang, Jr.	(USA, Retired)
Lieutenant Colonel Robert L. Maginnis	(USA, Retired)
Colonel Jeff McCausland,	(USA, Retired)
Lieutenant General Thomas McInerney	(USAF, Retired)
General Montgomery Meigs	(USA, Retired)
Captain Chuck Nash	(USN, Retired)
General Glen K. Otis	(USA, Retired)
Major General Robert H. Scales, Jr.	(USA, Retired)
Major General Donald W. Shepperd	(USAF, Retired)
Major General Paul E. Vallely	(USA, Retired)
Colonel John Warden	(USAF, Retired)



MEMORANDUM

To: Retired Military Analysts

From: Mr. Dallas Lawrence
Director, Community Relations and Public Affairs
Office of the Secretary of Defense

Date: 4 January 2005

Re: **Conference Call with Senior DoD Official**

We invite you to participate in a conference call **TODAY, January 4, 2005 from 1400-1430.**

Participants in this conference call will be Admiral Thomas B. Fargo, Commander, U.S. Pacific Command.

His bio can be found at: <http://www.pacom.mil/leadership/j0/j0bio.shtml>. Your host for this call will be Mr. Dallas Lawrence.

To participate in this conference call, please dial 1-800-860-2442 or (412) 858-4600 and ask the operator to connect you to the Analysts conference call.

Please R.S.V.P. to Tara Jones at tara.jones@osd.mil or call her at (703) 695-6795.

We hope you are able to participate.



Conference Call
Retired Military Analysts
Tuesday, January 4, 2005 1400-1430

PARTICIPANTS

Confirmed Retired Military Analysts:

Colonel Carl Kenneth Allard	(USA, Retired)
Mr. Jed Babbin	(USAF, JAG)
Admiral Dennis C. Blair	(USN, Retired)
Major Dana R. Dillon	(USA, Retired)
Colonel (Tim) J. Eads	(USA, Retired)
Colonel John Garrett	(USMC, Retired)
Brigadier General David L. Grange	(USA, Retired)
Command Sergeant Major Steven Greer	(USA, Retired)
Lieutenant Colonel Robert L. Maginnis	(USA, Retired)
Captain Chuck Nash	(USN, Retired)
Major General Paul E. Vallely	(USA, Retired)



MEMORANDUM

To: Retired Military Analysts

From: Allison Barber
Deputy Assistant Secretary of Defense, Public Liaison
Office of the Secretary of Defense

Date: January 25, 2005

Re: **Conference Call with Senior DoD Official**

We invite you to participate in a conference call, **TODAY, January 25, 2005** at 1600.

The topic to be discussed is the supplemental appropriations request.

Several senior defense officials are expected to participate in this conference call. Your host for the call will be Allison Barber.

To participate in this conference call, please dial 1-800-860-2442 or (412) 858-4600 and ask the operator to connect you to the Analysts conference call.

We look forward to your participation. If you should have any questions, please do not hesitate to contact Tara Jones at tara.jones@osd.mil or call her at (703) 695-6795.



**Conference Call with Military Defense Analysts
and [REDACTED]**

Tuesday, January 25, 2005

Room 2E572

4:00 p.m. to 4:30 p.m.

Agenda

4:00 p.m. Welcome and Introduction (GUIDELINES)

- Ms. Allison Barber

4:01 p.m. Update on Supplemental Budget Request

- [REDACTED]
- [REDACTED]

4:15 p.m. Open forum (Q & A)

4:30 p.m. Conference Call Concludes (GUIDELINES)

- Ms. Barber

Note: Dial-in-telephone numbers are 1-800-860-2442 or (412) 858-4600.

As of January 25, 2005 – 2:45 p.m.



**Conference Call
Retired Military Analysts
TUESDAY, January 25, 2005, 1600**

PARTICIPANTS

Confirmed Retired Military Analysts:

Colonel Carl Kenneth Allard	(USA, Retired)
Mr. Jed Babbin	(USAF, JAG)
Lieutenant General Frank B. Campbell	(USAF, Retired)
Dr. James Jay Carafano	(LTC, USA, Retired)
Colonel (Tim) J. Eads	(USA, Retired)
Colonel John Garrett	(USMC, Retired)
Command Sergeant Major Steven Greer	(USA, Retired)
Colonel Jack Jacobs	(USA, Retired)
Colonel Jeff McCausland,	(USA, Retired)
Lieutenant General Thomas McInerney	(USAF, Retired)
General Montgomery Meigs	(USA, Retired)
Captain Chuck Nash	(USN, Retired)
General William L. Nash	(USA, Retired)
Major General Robert H. Scales, Jr.	(USA, Retired)
Major General Donald W. Shepperd	(USAF, Retired)
Major General Perry Smith	(USAF, Retired)
Major General Paul E. Vallely	(USA, Retired)
General Tom Wilkerson	(USMC, Retired)



MEMORANDUM

To: Retired Military Analysts

From: Allison Barber
Director, Community Relations and Public Liaison
Office of the Secretary of Defense

Date: January 27, 2005

Re: **Conference Call with Senior DoD Officials**

We invite you to participate in a conference call, **TODAY, January 27, 2005** from 1500-1530 EST. **Please note the time change.**

Topics to be discussed are security in Iraq for the elections.

Brigadier General Lute will be participating in this call. His bio is attached for your perusal. Your host for this call will be Dave Evans.

To participate in this conference call, please dial 1-800-860-2442 or (412) 858-4600 and ask the operator to connect you to the Analysts conference call.

Please R.S.V.P. to Tara Jones at tara.jones@osd.mil or call her at (703) 695-6795.

We hope you are able to participate.



MEMORANDUM

To: Military Analysts

From: Allison Barber
Deputy Assistant Secretary of Defense for Internal Communication
and Public Liaison

Date: February 1, 2005

Re: **Meeting with Secretary Donald Rumsfeld**

Secretary Donald Rumsfeld invites you to attend a meeting Thursday, February 3, 2005, in his private conference room at the Pentagon.

The briefing with the Secretary and other senior DoD officials will start promptly at *10:00 a.m.* and is expected to conclude at Noon. Invited speakers include Dr. Francis J. Harvey, Secretary of the Army; Mr. Gordon R. England, Secretary of the Navy; and Mr. Peter B. Teets, Acting Secretary of the Air Force.

Consistent with Pentagon security procedures, it will be necessary for you to arrive at the Pentagon by 9:30 a.m. on February 3rd with two forms of I.D., one a picture I.D.

Instructions concerning transportation logistics will be provided as soon as we hear back from you regarding your participation.

Please R.S.V.P. to Judy Pino at judy.pino@osd.mil or call her at (703) 695-7778.

We hope you are able to participate.



Secretary Donald H. Rumsfeld
Meeting with Defense Analysts
Thursday, February 3, 2005
Room # 3E928, The Pentagon

AGENDA

10:00 a.m. Welcome and Introduction

- Ms. Allison Barber, Deputy Assistant Secretary of Defense for Internal Communications and Public Liaison

10:01 a.m. Update on FY-06 Army Program/Priorities/Army Transformation

- Dr. Francis J. Harvey, Secretary of the Army

10:25 a.m. Update on FY-06 Navy Program/Priorities

- Mr. Gordon R. England, Secretary of the Navy

10:50 a.m. Update on FY-06 Air Force Program/Priorities

- Mr. Peter B. Teets, Acting Secretary of the Air Force

11:15 p.m. Break

11:30 a.m. Discussion and Questions with Secretary of Defense

12:00 p.m. Meeting Concludes



MEETING WITH SECRETARY RUMSFELD

Retired and Civilian Military Analysts

Thursday, February 3, 2005

PARTICIPANTS

UPDATED: 5/23/2006 2:31 PM

Confirmed

NAME

Mr. Jed Babbin
Lieutenant Colonel Bill Cowan
Command Sergeant Major Steven Greer
Lieutenant Colonel Robert L. Maginnis
Captain "Chuck" Nash
General Joseph Ralston

TITLE

(AF, Former JAG) **Needs Parking Spot*
USMC, Retired)
(USA, Retired)
(USA, Retired)
(USN, Retired) **Needs River Entrance Parking Spot*
(USAF, Retired) **Will be dropped off on North parking—needs clearance*



Secretary Donald H. Rumsfeld
Meeting with Defense Analysts
Thursday, February 3, 2005
Room # 3E928, The Pentagon

AGENDA

10:00 a.m. Welcome and Introduction

- Ms. Allison Barber, Deputy Assistant Secretary of Defense for Internal Communications and Public Liaison

10:01 a.m. Update on FY-06 Army Program/Priorities/Army Transformation

- Dr. Francis J. Harvey, Secretary of the Army

10:25 a.m. Update on FY-06 Navy Program/Priorities

- Mr. Gordon R. England, Secretary of the Navy

10:50 a.m. Update on FY-06 Air Force Program/Priorities

- Mr. Peter B. Teets, Acting Secretary of the Air Force

11:15 p.m. Break

11:30 a.m. Discussion and Questions with Secretary of Defense

12:00 p.m. Meeting Concludes



MEMORANDUM

To: Retired Military Analysts

From: Dallas Lawrence
Director, Community Relations and Public Liaison
Office of the Secretary of Defense

Date: March 8, 2005

Re: **Conference Call with Senior DoD Officials**

We invite you to participate in a conference call, **TOMORROW, March 9, 2005, from 1500-1545.**

Topics to be discussed are interrogation and detention operations. In order to participate in this call, we ask that you agree to **EMBARGO** any information you acquire during the discussion until the start of the Senate Armed Services Committee Hearing on DoD Detention Operations on Thursday, March 10, at 9:30 am.

Your host for the call will be Dallas Lawrence.

To participate in this conference call, please dial 1-800-860-2442 or (412) 858-4600 and ask the operator to connect you to the Analysts conference call.

Please R.S.V.P. to Tara Jones at tara.jones@osd.mil or call her at (703) 695-6795.

We hope you are able to participate.



**Conference Call with Military Defense Analysts
and (Director Navy Staff) Vice Admiral Albert T. Church, III**

Wednesday, March 09, 2005

Room 2E572

3:00 p.m. to 3:45 p.m.

Agenda

3:00 p.m. Welcome and Introduction (GUIDELINES)

- Mr. Dallas Lawrence

3:01 p.m. Update on DoD detention operations

- Vice Admiral Church
- Senior Defense Officials

3:30 p.m. Open forum (Q & A)

3:45 p.m. Conference Call Concludes (GUIDELINES)

- Mr. Lawrence

Note: Dial-in-telephone numbers are 1-800-860-2442 or (412) 858-4600.

As of March 9, 2005 – 11:30 a.m.



Conference Call
Retired Military Analysts
WEDNESDAY, MARCH 9, 2005 **TIME: 1500-1545**

PARTICIPANTS

Confirmed Retired Military Analysts:

Colonel Carl Kenneth Allard	(USA, Retired)
Mr. Jed Babbin	(USAF, JAG)
Lieutenant General Frank B. Campbell	(USAF, Retired)
Colonel Tim J. Eads	(USA, Retired)
Lieutenant Colonel Rick Francona	(USAF, Retired)
Colonel John Garrett	(USMC, Retired)
Brigadier General David L. Grange	(USA, Retired)
Command Sergeant Major Steven Greer	(USA, Retired)
Lieutenant Colonel Robert L. Maginnis	(USA, Retired)
Colonel Jeff McCausland,	(USA, Retired)
Lieutenant General Thomas McInerney	(USAF, Retired)
Captain Chuck Nash	(USN, Retired)
General William L. Nash (tentative)	(USA, Retired)
General Glen K. Otis	(USA, Retired)
Major General Donald W. Shepperd	(USAF, Retired)
Captain Martin L. Strong (tentative)	(USN, Retired)
General Tom Wilkerson	(USMC, Retired)



MEMORANDUM

To: Retired Military Analysts

From: Dallas Lawrence
Director, Community Relations and Public Liaison
Office of the Secretary of Defense

Date: 17 March 2005

Re: **Conference Call with Senior DoD Officials**

We invite you to participate in a conference call, **FRIDAY, March 18, 2005 from 12:15–12:45.**

Topics to be discussed are the rollout of the National Defense Strategy and the National Military Strategy.

Participants in this conference call will be Undersecretary of Defense for Policy Douglas Feith and Vice Director for Strategic Plans and Policy Rear Admiral William D. Sullivan. Your host for this call will be Dallas Lawrence.

To participate in this conference call, please dial 1-800-860-2442 or (412) 858-4600 and ask the operator to connect you to the Analysts conference call.

Please R.S.V.P. to Tara Jones at tara.jones@osd.mil or call her at (703) 695-6795.

We hope you are able to participate.



**Conference Call with Military Defense Analysts and
Undersecretary of Defense for Policy Douglas Feith and
Vice Director for Strategic Plans and Policy
Rear Admiral William D. Sullivan**

Friday, March 18, 2005

Room 2E572

12:15 p.m. to 12:45 p.m.

Agenda

12:15 p.m. Welcome and Introduction (GUIDELINES)

- Ms. Tara Jones

12:17 p.m. Update and information on NDS and NMS

- Mr. Douglas Feith
- Admiral Sullivan

3:30 p.m. Open forum (Q & A)

3:45 p.m. Conference Call Concludes (GUIDELINES)

- Ms. Jones

Note: Dial-in-telephone numbers are 1-800-860-2442 or (412) 858-4600.

As of March 18, 2005 – 11:00 a.m.



**Conference Call
Retired Military Analysts
DAY, MONTH, 2005 - 12:15**

PARTICIPANTS

Confirmed Retired Military Analysts:

Colonel Carl Kenneth Allard	(USA, Retired)
Mr. Jed Babbin	(USAF, JAG)
Commander Peter Brookes	(USN, Reserve)
Colonel (Tim) J. Eads	(USA, Retired)
Brigadier General David L. Grange	(USA, Retired)
Colonel Glenn Lackey	(USA, Retired)
Lieutenant Colonel Robert L. Maginnis	(USA, Retired)
General Montgomery Meigs	(USA, Retired)
Lieutenant General Thomas McInerney	(USAF, Retired)
General Thomas S. Moorman, Jr.	(USAF, Retired)
Captain Chuck Nash	(USN, Retired)
General Joseph Ralston (tentative)	(USAF, Retired)
Major General Donald W. Shepperd	(USAF, Retired)
Major General Paul E. Vallely	(USA, Retired)



MEMORANDUM

To: Retired Military Analysts

From: Dallas Lawrence
Director, Community Relations and Public Liaison
Office of the Secretary of Defense

Date: 29 March 2005

Re: **Conference Call with Senior DoD Officials**

We invite you to participate in a conference call, **TOMORROW, March 30, 2005 from 1020 to 1100.**

Lieutenant General Lance Smith, Deputy Commander USCENTCOM will be discussing current operations in Iraq. This conference call will be on background only. You can view his biography at http://www.centcom.mil/aboutus/bios/ccdc_bio.htm.

Your host for this call will be Dallas Lawrence.

To participate in this conference call, please dial 1-800-860-2442 or (412) 858-4600 and ask the operator to connect you to the Analysts conference call.

Please R.S.V.P. to Tara Jones at tara.jones@osd.mil or call her at (703) 695-6795.

We hope you are able to participate.



Conference Call with Military Defense Analysts and

Wednesday, March 30, 2005

Room 2E572

10:20 a.m. to 11:00 a.m.

Agenda

10:20 a.m. Welcome and Introduction (GUIDELINES)

- Mr. Dallas Lawrence

10:22 a.m. Update and information on operations in Iraq

- [REDACTED]

10:42 a.m. Open forum (Q & A)

- Retired Military Analysts and Lt Gen Smith

10:59 a.m. Conference Call Concludes (GUIDELINES)

- Mr. Lawrence

Note: Dial-in-telephone numbers are 1-800-860-2442 or (412) 858-4600.

As of March 18, 2005 – 11:00 a.m.



Conference Call
Retired Military Analysts
Wednesday, March 30, 2005 **1020-1100**

PARTICIPANTS

Confirmed Retired Military Analysts:

Colonel Carl Kenneth Allard	(USA, Retired)
Mr. Jed Babbin	(USAF, JAG)
Lieutenant Colonel Rick Francona	(USAF, Retired)
Colonel John Garrett	(USMC, Retired)
Colonel Jack Jacobs	(USA, Retired)
Lieutenant Colonel Robert L. Maginnis	(USA, Retired)
Colonel Jeff McCausland,	(USA, Retired)
General Montgomery Meigs	(USA, Retired)
Captain Chuck Nash	(USN, Retired)
General William L. Nash	(USA, Retired)
Major General Paul E. Valley	(USA, Retired)



MEMORANDUM

To: Retired Military Analysts

From: Dallas Lawrence
Director, Community Relations and Public Liaison
Office of the Secretary of Defense

Date: Wednesday, April 06, 2005

Re: **Conference Call with Senior DoD Officials**

We invite you to participate in a conference call, **TODAY, April 6, 2005, from 11:30-12:00.**

Topics to be discussed are: Update on the contract for the Future Combat Systems program being fielded from 2004-2005.

Brigadier General Charles Cartwright, the program manager, will brief you on the program. His comments will be on background only. Your host for this call will be Mr. Paul Boyce.

To participate in this conference call, please dial 1-800-860-2442 or (412) 858-4600 and ask the operator to connect you to the Analysts conference call.

Please R.S.V.P. to Tara Jones at tara.jones@osd.mil or call her at (703) 695-6795.

We hope you are able to participate.



Conference Call
Retired Military Analysts
Wednesday, April 06, 2005 **11:30-1200**

PARTICIPANTS

Confirmed Retired Military Analysts:

Lieutenant General Frank B. Campbell	(USAF, Retired)
Colonel (Tim) J. Eads	(USA, Retired)
Colonel John Garrett	(USMC, Retired)
Colonel Jeff McCausland,	(USA, Retired)
Captain Martin L. Strong	(USN, Retired)



MEMORANDUM

To: Retired Military Analysts

From: Dallas Lawrence
Director, Community Relations and Public Liaison
Office of the Secretary of Defense

Date: April 21, 2005

Re: **Conference Call with Senior DoD Officials**

We invite you to participate in a conference call, **TOMORROW, April 22, 2005 from 10:30-11:00.**

Participants in this conference call will be the [REDACTED]
[REDACTED] His biography is attached for your review. Topics to be discussed are current operations in Iraq. His comments will be on background only.

Your host for this call will be Dallas Lawrence.

To participate in this conference call, please dial 1-800-860-2442 or (412) 858-4600 and ask the operator to connect you to the Analysts conference call.

Please R.S.V.P. to Tara Jones at tara.jones@osd.mil or call her at (703) 695-6795.

We hope you are able to participate.



Conference Call with Military Defense Analysts and

Friday, April 22, 2005

Room 2E572

10:30 a.m. to 11:00 a.m.

Agenda

10:30 a.m. Welcome and Introduction (GUIDELINES)

- Mr. Dallas Lawrence

10:32 a.m. Update and information on operations in Iraq

- [REDACTED]
-

10:42 a.m. Open forum (Q & A)

- Retired Military Analysts, BG Ham, Mr. Lawrence Di Rita

10:59 a.m. Conference Call Concludes (GUIDELINES)

- Mr. Lawrence

Note: Dial-in-telephone numbers are 1-800-860-2442 or (412) 858-4600.

As of April 22, 2005 – 9:50 a.m.



Conference Call
Retired Military Analysts
FRIDAY, April 22, 2005 10:30 a.m.

PARTICIPANTS

Confirmed Retired Military Analysts:

Colonel Carl Kenneth Allard	(USA, Retired)
Mr. Jed Babbin	(USAF, JAG) (American Spectator)
Dr. James Jay Carafano	(LTC, USA, Retired)
Colonel Gordon Cucullu	(USA, Retired)
Major Dana R. Dillon	(USA, Retired)
Colonel (Tim) J. Eads	(USA, Retired)
Lieutenant Colonel Rick Francona	(USAF, Retired) (MSNBC)
Colonel John Garrett (tentative)	(USMC, Retired)
Command Sergeant Major Steven Greer	(USA, Retired)
Lieutenant Colonel Robert L. Maginnis	(USA, Retired)
Lieutenant General Thomas McInerney	(USAF, Retired)
General William L. Nash	(USA, Retired)
Captain Martin L. Strong	(USN, Retired)



MEMORANDUM

From: Dallas Lawrence
Director, Community Relations and Public Liaison
Office of the Secretary of Defense

Date: Friday, May 06, 2005

Re: **BRAC Conference Call with Senior DoD Officials**

We invite you to participate in a conference call, **TUESDAY, May 10, 2005 from 2:30 pm to 3:30 pm Eastern time.**

This conference call will discuss the process and overarching principles leading to the impending release of the recommendations for the BRAC Commission in May. The call is being offered to provide information about the philosophical underpinnings and scope of this round of BRAC; how it differs from previous rounds; how it supports transformation and the importance of jointness amongst the services in reaching the recommendations. Please be advised that we will not be providing details of the Secretary's recommendations.

To participate in this conference call, please dial 1-800-860-2442 or (412) 858-4600 and ask the operator to connect you to the Analysts conference call.

Please R.S.V.P. to Tara Jones at tara.jones@osd.mil or call her at (703) 695-6795.



Conference Call with [REDACTED] and [REDACTED]

Tuesday, May 10, 2005

Room 2E572

2:30 p.m. to 3:30 p.m.

Agenda

2:30 p.m. Welcome and Introduction (GUIDELINES)

- Mr. Dallas Lawrence

2:32 p.m. Update and information on BRAC process and background

- [REDACTED]
- [REDACTED]

2:42 p.m. Open forum (Q & A)

- Retired Military Analysts, Formers, Think Tankers, MSOs, VSOs

3:28 p.m. Conference Call Concludes (GUIDELINES)

- Mr. Lawrence

Note: Dial-in-telephone numbers are 1-800-860-2442 or (412) 858-4600.

As of May 10, 2005 – 2:00 p.m.



Conference Call

RE: BRAC

TUESDAY, MAY 10, 2005

2:30-3:30

PARTICIPANTS

Confirmed:

Mr. Jed Babbin	(USAF, JAG)
Colonel Gordon Cucullu	(USA, Retired)
General Ronald Fogleman	(USAF, Retired)
Colonel John Garrett	(USMC, Retired)
Command Sergeant Major Steven Greer	(USA, Retired)
Colonel Jeff McCausland,	(USA, Retired)
Captain Chuck Nash	(USN, Retired)
Major General Donald W. Shepperd	(USAF, Retired)
Major General Paul E. Vallely	(USA, Retired)
General Charley Wilhelm	(USMC Retired)



MEMORANDUM

From: Dallas Lawrence
Director, Community Relations and Public Liaison
Office of the Secretary of Defense

Date: Friday, May 13, 2005

Re: **BRAC Conference Call with Senior DoD Officials**

We invite you to participate in a conference call, **TODAY, May 13, 2005 from 11:30 am to 12:30 pm Eastern time.**

This conference call will take place immediately after the press conference on BRAC. Those wishing to participate should plan to be on the call by 11:30 a.m., as we will initiate the call as soon as the press conference concludes.

To participate in this conference call, please dial 1-800-860-2442 or (412) 858-4600 and ask the operator to connect you to the Analysts conference call.

Please R.S.V.P. to Tara Jones at tara.jones@osd.mil or call her at (703) 695-6795.



Conference Call

Friday, May 13, 2005

Room 2E572

11:30 a.m. to 12:30 p.m.

Agenda

11:30 a.m. Welcome and Introduction (GUIDELINES)

- Mr. Dallas Lawrence

11:32 a.m. Update and information on BRAC

- [REDACTED]
- [REDACTED]

11:42 a.m. Open forum (Q & A)

- Retired Military Analysts, Formers, Think Tankers, MSOs, VSOs

12:29 p.m. Conference Call Concludes (GUIDELINES)

- Mr. Lawrence

Note: Dial-in-telephone numbers are 1-800-860-2442 or (412) 858-4600.

As of May 13, 2005 – 10:30 a.m.



Conference Call
Re: BRAC Recommendations

FRIDAY, MAY 13, 2005

11:30-12:30

PARTICIPANTS

Confirmed:

Colonel Ken Allard	(USA, Retired)
Mr. Jed Babbin	(USAF, JAG)
Colonel (Tim) J. Eads	(USA, Retired)
Colonel John Garrett	(USMC, Retired)
Brigadier General David L. Grange	(USA, Retired)
Colonel Jeff McCausland	(USA, Retired)
Lieutenant General Thomas McInerney	(USAF, Retired)
Lieutenant General Erv Rokke	USAF, Retired)
Major General Donald W. Shepperd	(USAF, Retired)



MEMORANDUM

To: Retired Military Analysts

From: Allison Barber
Deputy Assistant Secretary of Defense for Internal Communication
and Public Liaison

Date: June 9, 2005

Re: **Meeting with Secretary Donald Rumsfeld**

Secretary Donald Rumsfeld invites you to attend a meeting Thursday, June 16, 2005, in his private conference room at the Pentagon.

The briefing with the Secretary and other senior DoD officials will start promptly at *11:45 a.m.* and is expected to conclude at 1:45 p.m. Invited speakers include Douglas Feith, Under Secretary of Defense for Policy, Gordon England, Acting Deputy Secretary of Defense; and General Richard B. Myers, Chairman, Joint Chiefs of Staff.

Consistent with Pentagon security procedures, it will be necessary for you to arrive at the Pentagon by 11:15 a.m. on June 16th with two forms of I.D., one with a picture.

Instructions concerning transportation logistics will be provided as soon as we hear back from you regarding your participation.

Please R.S.V.P. to Tara Jones at Tara.Jones@osd.mil or call her at (703) 695-6795.

We hope you are able to participate.



MEETING WITH SECRETARY RUMSFELD
Retired Military Analysts
THURSDAY, JUNE 16, 2005 **11:30 a.m.-2:45 p.m.**

PARTICIPANTS

Confirmed Retired Military Analysts:

Colonel Carl Kenneth Allard	(USA, Retired)
Mr. Jed Babbin	(USAF, JAG)
Lieutenant General Frank (Ted) B. Campbell	(USAF, Retired)
Lieutenant Colonel Bill Cowan	(USMC, Retired)
Colonel John Garrett	(USMC, Retired)
Command Sergeant Major Steven Greer	(USA, Retired)
Colonel Jeff McCausland	(USA, Retired)
Major F. Andy Messing, Jr.	(USAR, Retired)
Captain Chuck Nash	(USN, Retired)

DOD MILITARY ANALYST BRIEFING
Guantanamo Bay, Cuba
June 24, 2005

- 0500** **Military Analysts/DoD personnel board shuttle bus for Andrews AFB**
Pentagon South Parking, Lane #8, Bus #34 (703-604-0600)
*Note: Mr. Ruff, RADM McGarrah, Mr. Waxman, Ms. Miles and BG Hemingway
to meet delegation at Andrews DV terminal*
- 0600** **Arrive Andrews AFB DV Terminal**
- 0630** **Board C32 757 Flight to Guantanamo Bay, Cuba**
Special Air Mission #9040
- 0645** **Wheels Up**
Depart Andrews AFB for Guantanamo Bay, Cuba
Coffee and breakfast served in flight
- 0715** **Welcome Briefing**
Eric Ruff, Special Assistant to the Deputy Secretary of Defense
- 0720** **Detainee Policy**
Matt Waxman, Deputy Assistant Secretary of Defense for Detainee Affairs
TAB B
- 0800** **Break**
- 0815** **Combatant Status Review Tribunal/Administrative Review Board Briefing**
RADM James McGarrah
TAB C
- 0845** **Military Commissions Procedures**
BG Thomas Hemingway, Legal Adviser to the Appointing Authority Office of
Military Commissions
TAB D
- 0915** **Coffee/Bathroom Break/Prepare for Landing**
- 1000** **Wheels Down**
Guantanamo Bay, Cuba
- 1005** **Met by Joint Task Force Commander, BG Jay Hood**

Military Analyst GITMO cont.

- 1035 JTF Operational Update**
BG Jay Hood
- 1155 OARDEC/ARB Briefing**
Captain Kaniut
- 1215 Depart for Camp Delta**
- 1235 Arrive Camp Delta**
Lunch with troops
- 1320 Tour Camp Delta**
View interrogation, ARB, unoccupied cellblock, detention hospital
- 1445 Depart for Camp V**
- 1455 Tour Camp V**
- 1510 Tour Camp X-Ray**
- 1545 Depart Camp X-Ray**
- 1630 Wheels Up**
Depart Guantanamo Bay, Cuba for Andrews AFB
Dinner served on plane
- 1945 Wheels Down**
Andrews AFB, VA
- 2000 Board shuttle for Pentagon**
- 2030 Arrive Pentagon, metro entrance**

*All Baggage will be hand carried onto the plane (ensure all bags are clearly identified with your name)



MEMORANDUM

From: Dallas Lawrence
Director, Community Relations and Public Liaison
Office of the Secretary of Defense

Date: Monday, June 27, 2005

Re: **Conference Call with Senior DoD Official**

We invite you to participate in a conference call, **TODAY, June 27, 2005 from 10:45 to 11:15 am Eastern time.**

This conference call will consist of an Operational Update on Iraq from a senior DoD official. Those wishing to participate should plan to be on the call by 10:40 a.m., as we will initiate the call promptly at 10:45 a.m.

To participate in this conference call, please dial 1-800-860-2442 or (412) 858-4600 and ask the operator to connect you to the Military Analysts' conference call.

Please R.S.V.P. to Dave Evans at dave.evans@osd.mil or call him at (703) 695-3381.



Conference Call with General George W. Casey, Jr., Commanding General, Multi-National Force - Iraq

Monday June 27, 2005

Room 2E572

10:45 to 11:15 a.m.

Agenda

10:45 a.m. Welcome and Introduction (GUIDELINES)

- Ms. Allison Barber

10:50 a.m. Operational Update – MNF-I

- General George W. Casey, Jr.

11:00 a.m. Open forum (Q & A)

- Retired Military Analysts

11:30 p.m. Conference Call Concludes (GUIDELINES)

- Ms. Barber

Note: Dial-in-telephone numbers are 1-800-860-2442 or (412) 858-4600.

As of June 27, 2005 – 10:00 a.m.

RETIRED MILITARY ANALYSTS RSVP
Conference Call – 27 June 2005

Will Participate

Colonel Carl Kenneth Allard (USA, Retired)
Mr. Jed Babbin (AF, Former JAG)
Dr. James Jay Carafano (LTC, USA, Retired)
Lieutenant Colonel Gordon Cucullu (USA, Retired)
Major Dana R. Dillon (USA, Retired)
General Wayne A. Downing (USA, Retired)
General Ronald Fogleman (USAF, Retired)
Brigadier General David L. Grange (USA, Retired)
Command Sergeant Major Steven Greer (USA, Retired)
Colonel Glenn Lackey (USA, Retired)
Lieutenant Colonel Robert L. Maginnis (USA, Retired)
General Montgomery Meigs (USA, Retired)
Major General Michael J. Nardotti, Jr. (USA, Retired)
Captain Chuck Nash (USN, Retired)
Major General Robert H. Scales, Jr. (USA, Retired)
Major General Donald W. Shepperd (USAF, Retired)
Captain Martin L. Strong (USN, Retired)
Major General Paul E. Valley (USA, Retired)



Conference Call with [REDACTED]

Wednesday, July 13, 2005

Room 2E572

3:30 p.m. to 4:00 p.m.

Agenda

11:30 a.m. Welcome and Introduction (GUIDELINES)

- Deputy Assistant Secretary Allison Barber

11:32 a.m. Update and information on Smidt-Furlow Report

- [REDACTED]

11:42 a.m. Open forum (Q & A)

- Retired Military Analysts

12:29 p.m. Conference Call Concludes (GUIDELINES)

- Ms. Barber

Note: Dial-in-telephone numbers are 1-800-860-2442 or (412) 858-4600.

As of July 13, 2005 – 3:00 p.m.



Conference Call
Retired Military Analysts
WEDNESDAY, July 13, 2005 **3:30-4:00**

PARTICIPANTS

Confirmed Retired Military Analysts:

Colonel Carl Kenneth Allard	(USA, Retired)
Mr. Jed Babbin	(USAF, JAG)
Lieutenant Colonel Gordon Cucullu	(USA, Retired)
Colonel (Tim) J. Eads	(USA, Retired)
Lieutenant Colonel Rick Francona	(USAF, Retired)
Lieutenant Colonel Robert L. Maginnis	(USA, Retired)
Colonel Jeff McCausland	(USA, Retired)
Lieutenant General Thomas McInerney	(USAF, Retired) - tentative
Captain Chuck Nash	(USN, Retired)
General Joseph Ralston	(USAF, Retired)
Lieutenant General Erv Rokke	USAF, Retired)
Lieutenant Colonel Carlton Sherwood	(USMC, Retired)



MEMORANDUM

To: Retired Military Analysts

From: Dallas Lawrence
Director for Community Relations and Public Liaison

Date: June 29, 2005

Re: **Trip to Guantanamo Bay**

Secretary Rumsfeld would like to offer another opportunity for those of you who did not participate in the last trip to visit Guantanamo Bay, Cuba. The date currently being looked at is July 11, 2005. If you are interested and if this trip would fit into your schedule, please respond to Tara Jones at tara.jones@osd.mil or call her at (703) 695-6795 by COB Thursday, June 30, 2005.

Instructions concerning logistics and the specifics of the trip—including the confirmed date and time—will follow via email or phone shortly.

We hope you are able to participate.

DOD MILITARY ANALYST BRIEFING
Guantanamo Bay, Cuba
July 12, 2005

- 0530** **Military Analysts/DoD personnel board shuttle bus for Andrews AFB**
Pentagon South Parking, Lane #8, Bus #27 (703-604-0600)
Note: Mr. Ruff, RADM McGarrah and BG Hemingway to meet delegation at Andrews Naval Air Facility terminal
- 0615** **Arrive Andrews AFB Naval Air Facility Terminal**
- 0645** **Board G-5 Flight to Guantanamo Bay, Cuba**
Special Air Mission #R10519301
- 0700** **Wheels Up**
Depart Andrews AFB for Guantanamo Bay, Cuba
Coffee and breakfast served in flight
- 0715** **Breakfast**
- 0800** **Welcome Briefing**
Eric Ruff, Special Assistant to the Deputy Secretary of Defense
- 0810** **Detainee Policy**
BG Thomas Hemingway, Legal Adviser to the Appointing Authority Office of Military Commissions
TAB 2
- 0840** **Military Commissions Procedures**
BG Thomas Hemingway, Legal Adviser to the Appointing Authority Office of Military Commissions
TAB 3
- 0915** **Combatant Status Review Tribunal/Administrative Review Board Briefing**
RADM James McGarrah
TAB 4
- 0945** **Coffee/Bathroom Break/Prepare for Landing**
- 1045** **Wheels Down**
Guantanamo Bay, Cuba
- 1055** **Met by Joint Task Force Commander, BG Jay Hood**

Military Analyst GITMO cont.

- 1115** **JTF Operational Update**
BG Jay Hood
- 1155** **OARDEC/ARB Briefing**
Captain Kanuit
- 1315** **Depart for Camp Delta**
- 1335** **Arrive Camp Delta**
Lunch with troops
- 1420** **Tour Camp Delta**
View interrogation, ARB, unoccupied cellblock, detention hospital
- 1545** **Depart for Camp V**
- 1555** **Tour Camp V**
- 1610** **Tour Camp X-Ray**
- 1645** **Depart Camp X-Ray**
- 1800** **Wheels Up**
Depart Guantanamo Bay, Cuba for Andrews AFB
Dinner served on plane
- 2115** **Wheels Down**
Andrews AFB, VA
- 2125** **Board shuttle for Pentagon**
- 2200** **Arrive Pentagon, metro entrance**

*All Baggage will be hand carried onto the plane (ensure all bags are clearly identified with your name)



TRIP TO GUANTANAMO BAY
Retired Military Analysts
MONDAY, JULY 14, 2005 **TIME: TBD**

PARTICIPANTS

Confirmed Retired Military Analysts:

Mr. Jed Babbin	(USAF, JAG)
Lieutenant Colonel Bill Cowan	(USMC, Retired)
Colonel Jeff McCausland	(USA, Retired)
Lieutenant General Thomas McInerney	(USAF, Retired)
Major General Michael J. Nardotti, Jr.	(USA, Retired)
Captain Chuck Nash	(USN, Retired)
Lieutenant Colonel Carlton Sherwood	(USMC, Retired)



**Conference Call with Assistant Secretary of Defense for
International Security Affairs Peter Rodman, Principal Director,
Asian and Pacific Affairs Brigadier General John Allen and David
Helvey, OSD/ISA China Policy Desk**

Tuesday, July 19, 2005

Room 2E572

9:30 a.m. to 10:15 a.m.

Agenda

9:30 a.m. Welcome and Introduction (GUIDELINES)

- Ms. Allison Barber

9:31 a.m. Background on the China Military Power Report

- Mr. Rodman
- BG Allen
- Mr. Helvey

9:45 a.m. Open forum (Q & A)

- Retired Military Analysts

10:14 a.m. Conference Call Concludes (GUIDELINES)

- Ms. Barber

Note: Dial-in-telephone numbers are 1-800-860-2442 or (412) 858-4600.

As of July 19, 2005 – 9:15 a.m.



Conference Call
Retired Military Analysts
TUESDAY, JULY 19, 2005 **9:30 a.m.**

PARTICIPANTS

Confirmed Retired Military Analysts:

Colonel Ken Allard	(USA, Retired)
Mr. Jed Babbin	(USAF, JAG)
Dr. James Jay Carafano	(LTC, USA, Retired)
Major Dana R. Dillon	(USA, Retired)
Colonel (Tim) J. Eads	(USA, Retired)
Lieutenant Colonel David Finkelstein	(USA, Retired)
Lieutenant Colonel Robert L. Maginnis	(USA, Retired)
General Montgomery Meigs	(USA, Retired)
Colonel Jeff McCausland	(USA, Retired)
Lieutenant General Thomas McInerney	(USAF, Retired)
Captain Chuck Nash	(USN, Retired)
General Joseph Ralston	(USAF, Retired)
Lieutenant General Erv Rokke	(USAF, Retired)
Major General Paul E. Vallely	(USA, Retired)



MEMORANDUM

To: Retired Military Analysts

From: Dallas Lawrence
Director, Community Relations and Public Liaison
Office of the Secretary of Defense

Date: July 19, 2005

Re: **Conference Call with Senior DoD Officials**

We invite you to participate in a conference call, **WEDNESDAY, July 20, 2005 from 4:00 p.m. to 4:30 p.m.**

The topic will be the report to Congress on Measuring Stability and Security in Iraq. In order to participate in this call, we ask that you agree to **EMBARGO** any information you acquire during the discussion until the report has been provided to Congress.

Participants in this conference call will be Mr. Peter Rodman, Assistant Secretary of Defense for International Security Affairs (bio at: http://www.defenselink.mil/bios/rodman_bio.html) and Lieutenant General Walter Sharp, Director for Strategic Plans and Policy, J-5 (bio at: http://www.jcs.mil/bios/bio_sharp.html).

Your host for this call will be Dallas Lawrence.

To participate in this conference call, please dial 1-800-860-2442 or (412) 858-4600 and ask the operator to connect you to the Analysts conference call.

Please R.S.V.P. to Tara Jones at tara.jones@osd.mil or call her at (703) 695-6795.

We hope you are able to participate.



Conference Call with [REDACTED]

Wednesday, July 20, 2005

Room 2E572

4:00 p.m. to 4:30 p.m.

Agenda

4:00 p.m. Welcome and Introduction (GUIDELINES)

- Ms. Allison Barber

4:01 p.m. Background on the *Measuring Stability and Security in Iraq* Report

- [REDACTED]
- [REDACTED]

4:02 p.m. Open forum (Q & A)

- Retired Military Analysts

4:29 a.m. Conference Call Concludes (GUIDELINES)

- Ms. Barber

Note: Dial-in-telephone numbers are 1-800-860-2442 or (412) 858-4600.

As of July 20, 2005 – 2:55 p.m.



Conference Call
Retired Military Analysts
WEDNESDAY, JULY 20, 2005 **4:00 p.m. – 4:30 p.m.**

PARTICIPANTS

Confirmed Retired Military Analysts:

Colonel Carl Kenneth Allard	(USA, Retired)
Mr. Jed Babbin	(USAF, JAG)
Dr. James Jay Carafano	(LTC, USA, Retired)
Lieutenant Colonel Gordon Cucullu	(USA, Retired)
Lieutenant Colonel Rick Francona	(USAF, Retired)
Command Sergeant Major Steven Greer	(USA, Retired)
Lieutenant Colonel Robert L. Maginnis	(USA, Retired)
Colonel Jeff McCausland	(USA, Retired)
Lieutenant General Thomas McInerney	(USAF, Retired)
Major General Michael J. Nardotti, Jr.	(USA, Retired)
Captain Chuck Nash	(USN, Retired)
Lieutenant General Ery Rokke	(USAF, Retired)
Major General Donald W. Shepperd	(USAF, Retired)
Major General Paul E. Vallyely	(USA, Retired)



MEMORANDUM

To: Retired Military Analysts

From: Paul Boyce
U.S. Army Public Affairs

Date: July 25, 2005

Re: **Conference Call with Senior Army Officials on Unit Locations**

We invite you to participate in a conference call, **TUESDAY, July 26, 2005, from 10:30 a.m. to 11:00 a.m.**

The topic will be the Army's planned locations of its Active Component Modular Brigade Combat Teams. Special Assistant to the Secretary of the Army Mr. Ray DuBois and the Army's Vice Chief of Staff Gen. Richard Cody will discuss the units' specific locations in the United States and overseas, how these stationing initiatives will assist the Army with the Global War on Terrorism, and the anticipated efficiencies from these transformational initiatives.

To participate in this conference call, please dial 1-800-860-2442 or (412) 858-4600 and ask the operator to connect you to the Analysts conference call.

Please R.S.V.P. to Tara Jones at tara.jones@osd.mil or call her at (703) 695-6795.

We hope you are able to participate.



Conference Call with Army Vice Chief of Staff Gen. Richard Cody

Tuesday, July 26, 2005

Room 3E528

10:30 a.m. to 11:00 a.m.

Agenda

10:30 a.m. Welcome and Introduction (GUIDELINES)

- Mr. Paul Boyce

10:31 a.m. Background on Army's planned locations of its Active Component Modular Brigade Combat Teams

- Gen. Cody

10:41 a.m. Open forum (Q & A)

- Retired Military Analysts

11:00 a.m. Conference Call Concludes (GUIDELINES)

- Mr. Boyce

Note: Dial-in-telephone numbers are 1-800-860-2442 or (412) 858-4600.

As of July 26, 2005 – 9:55 a.m.



**Conference Call
Retired Military Analysts
TUESDAY, JULY 26, 2005**

PARTICIPANTS

Confirmed Retired Military Analysts:

Colonel Ken Allard	(USA, Retired)
Mr. Jed Babbin	(USAF, JAG)
Dr. James Jay Carafano	(LTC, USA, Retired)
Colonel John Garrett	(USMC, Retired)
Command Sergeant Major Steven Greer	(USA, Retired)
Lieutenant Colonel Robert L. Maginnis	(USA, Retired)
Captain Chuck Nash	(USN, Retired)
Major General Donald W. Shepperd	(USAF, Retired)
Major General Paul E. Vallely	(USA, Retired)



MEMORANDUM

To: Retired Military Analysts

From: Dallas Lawrence
Director, Community Relations and Public Liaison
Office of the Secretary of Defense

Date: August 3, 2005

Re: **Conference Call with Senior DoD Officials**

We invite you to participate in a conference call, **TODAY, August 3, 2005, from 2:45 to 3:15.**

[REDACTED] will provide you with the background and current information for operations in Iraq and the recent loss of Marines. Your host for this call will be Dallas Lawrence.

To participate in this conference call, please dial 1-800-860-2442 or (412) 858-4600 and ask the operator to connect you to the Analysts conference call.

Please R.S.V.P. to Tara Jones at tara.jones@osd.mil or call her at (703) 695-6795.

We hope you are able to participate.



**Conference Call
Retired Military Analysts**

THURSDAY, AUGUST 4, 2005

Room 2E572

TIME: 2:45-3:15 pm

AGENDA

2:45 p.m. Welcome and Introduction (GUIDELINES)

- Deputy Assistant Secretary Allison Barber

2:46 p.m. Update on operations in Iraq and the recent deaths of Marines

- [REDACTED]

3:00 p.m. Question and Answer Session

- Retired Military Analysts (list attached)

3:15 p.m. Conference Call Concludes (GUIDELINES)

- Ms. Barber

Note: Dial-in-telephone numbers are 1-800-860-2442 or (412) 858-4600.



Secretary Donald H. Rumsfeld
Meeting with Defense Analysts
August 9, 2005
Room 3E928, The Pentagon

AGENDA

- 12:30 p.m. Welcome and Introduction**
- Ms. Allison Barber, Deputy Assistant Secretary of Defense for Internal Communications and Public Liaison
- 12:31 p.m. Update on Current Operations in Iraq**
- Lt. Gen. Conway, Director of Operations, J-3
- 1:05 p.m. Update on Training Iraqi Forces (via conference call)**
- Lt. Gen. Petraeus, Commanding General, Multinational Security Transition Command - Iraq
- 1:35 p.m. Break**
- 1:50 p.m. Update on the Global War on Terror**
- Richard B. Myers, Chairman of the Joint Chiefs of Staff
- 2:15 p.m. Discussion and Questions with Secretary of Defense**
- 3:00 p.m. Meeting Concludes**



MEETING WITH SECRETARY RUMSFELD

Retired Military Analysts

TUESDAY, AUGUST 9, 2005

12:30-3:00 PM

PARTICIPANTS

Confirmed Retired Military Analysts:

Mr. Jed Babbin	(USAF, JAG)
Dr. James Jay Carafano	(LTC, USA, Retired)
Lieutenant Colonel Bill Cowan	(USMC, Retired)
Major Dana R. Dillon	(USA, Retired)
Colonel John Garrett	(USMC, Retired)
Command Sergeant Major Steven Greer	(USA, Retired)
General William F. "Buck" Kernan	(USA, Retired)
Lieutenant Colonel Robert L. Maginnis	(USA, Retired)
Lieutenant General Thomas McInerney	(USAF, Retired)
Captain Chuck Nash	(USN, Retired)
Major General Robert H. Scales, Jr.	(USA, Retired)
Captain Robert R. Timberg	(USMC, Retired)



MEETING WITH SECRETARY RUMSFELD

Retired Military Analysts

TUESDAY, AUGUST 9, 2005

12:30-3:00 PM

PARTICIPANTS

Confirmed Retired Military Analysts:

Mr. Jed Babbin	(USAF, JAG)
Dr. James Jay Carafano	(LTC, USA, Retired)
Lieutenant Colonel Bill Cowan	(USMC, Retired)
Major Dana R. Dillon	(USA, Retired)
Colonel John Garrett	(USMC, Retired)
Command Sergeant Major Steven Greer	(USA, Retired)
General William F. "Buck" Kernan	(USA, Retired)
Lieutenant Colonel Robert L. Maginnis	(USA, Retired)
Lieutenant General Thomas McInerney	(USAF, Retired)
Captain Chuck Nash	(USN, Retired)
Major General Robert H. Scales, Jr.	(USA, Retired)
Captain Robert R. Timberg	(USMC, Retired)



MEMORANDUM

To: Retired Military Analysts

From: Dallas Lawrence
Director, Community Relations and Public Liaison
Office of the Secretary of Defense

Date: August 24, 2005

Re: **Conference Call with Senior DoD Officials**

We invite you to participate in a conference call, *Thursday, August 25, 2005, from 3:00 pm to 3:30 pm.*

The briefing will address the report of the Defense Task Force on Sexual Harassment and Violence at the Military Academies.

Participants in this conference call will be VADM Hoewing, Co-Chair, and Ms. DeLilah Rumburg, Co-Chair. Your host for this call will be Dallas Lawrence.

To participate in this conference call, please dial 1-800-860-2442 or (412) 858-4600 and ask the operator to connect you to the Analysts conference call.

Please R.S.V.P. to Tara Jones at tara.jones@osd.mil or call her at (703) 695-6795.

We hope you are able to participate.

As of August 23 - 3:00 pm



Conference Call
Retired Military Analysts
THURSDAY, AUGUST 25, 2005 **3:00-3:30 pm**

PARTICIPANTS

Confirmed Retired Military Analysts:

Mr. Jed Babbin	(USAF, JAG)
Colonel (Tim) J. Eads	(USA, Retired)
Command Sergeant Major Steven Greer	(USA, Retired)



MEMORANDUM

To: Retired Military Analysts

From: Dallas Lawrence
Director, Community Relations and Public Liaison
Office of the Secretary of Defense

Date: August 31, 2005

Re: **Conference Call with Senior DoD Officials**

We invite you to participate in a conference call, **TODAY, August 31, 2005, from 1:30 p.m. to 2:00 p.m.**

Brigadier General Thomas Hemingway (bio at: <http://www.af.mil/bios/bio.asp?bioID=7760>) will provide an overview of changes to the military commissions process. Your host for this call will be Dallas Lawrence.

To participate in this conference call, please dial 1-800-860-2442 or (412) 858-4600 and ask the operator to connect you to the Analysts conference call.

Please R.S.V.P. to Tara Jones at tara.jones@osd.mil or call her at (703) 695-6795.

We hope you are able to participate.



**Conference Call with Brigadier General Thomas Hemingway,
Legal Adviser to the Appointing Authority, Military Commissions**
Wednesday, August 31, 2005 Room 2E572 1:30 to 2:00 p.m.

Agenda

1:30 p.m. Welcome and Introduction (GUIDELINES)

- Mr. Dallas Lawrence

1:31 p.m. Update on changes to military commissions

- Brigadier General Thomas Hemingway

1:45 p.m. Open forum (Q & A)

- Retired Military Analysts

2:00 p.m. Conference Call Concludes (GUIDELINES)

- Mr. Lawrence

Note: Dial-in-telephone numbers are 1-800-860-2442 or (412) 858-4600.

As of August 31, 2005 – 11:00 a.m.



Conference Call
Retired Military Analysts
WEDNESDAY, AUGUST 31, 2005 **1:30-2:00 pm**

PARTICIPANTS

Confirmed Retired Military Analysts:

Colonel Ken Allard	(USA, Retired)
Colonel (Tim) J. Eads	(USA, Retired)
Lieutenant Colonel Rick Francona	(USAF, Retired)
Command Sergeant Major Steven Greer	(USA, Retired)
Lieutenant General Thomas McInerney	(USAF, Retired)
Captain Chuck Nash	(USN, Retired)
General Glen K. Otis	(USA, Retired)
Major General Donald W. Shepperd	(USAF, Retired)



MEMORANDUM

To: Retired Military Analysts and Civilian Defense Experts

From: Dallas Lawrence
Director, Community Relations and Public Liaison
Office of the Secretary of Defense

Date: September 7, 2005

Re: **Conference Call with Senior DoD Officials**

We invite you to participate in a conference call, *Wednesday, September 7, 2005, from 5:00 pm to 5:30 pm.*

The briefing will address hurricane Katrina relief efforts.

Participants in this conference call will be Lieutenant General Steven Blum, Chief of the National Guard Bureau. Your host for this call will be Dallas Lawrence.

To participate in this conference call, please dial 1-800-860-2442 or (412) 858-4600 and ask the operator to connect you to the Analysts conference call.

Please R.S.V.P. to Tara Jones at tara.jones@osd.mil or call her at (703) 695-6795.

We hope you are able to participate.



**Conference Call
Retired Military Analysts and Civilian Defense Experts**

WEDNESDAY, SEPTEMBER 7, 2005 Room 5D414 4:00-5:00 pm

AGENDA

- 4:00 p.m. Welcome and Introduction (GUIDELINES)**
- Mr. Dallas Lawrence, Director, Community Relations/Public Liaison
- 4:01 p.m. Update on Hurricane Katrina relief efforts**
- Assistant Secretary of Defense for Homeland Defense Paul McHale
- 4:15 p.m. Update on National Guard's role in Hurricane Katrina relief efforts**
- Lt. Gen. Steven Blum, Chief, National Guard Bureau
- 4:30 p.m. Question and Answer Session**
- Retired Military Analysts and Civilian Defense Experts
- 5:00 p.m. Conference Call Concludes (GUIDELINES)**
- Mr. Lawrence

Note: Dial-in-telephone numbers are 1-800-860-2442 or (412) 858-4600.



Conference Call
Retired Military Analysts and Civilian Defense Experts
WEDNESDAY, SEPTEMBER 7, 2005 **4:00-5:00 pm**

PARTICIPANTS

Confirmed Retired Military Analysts:

Colonel Ken Allard	(USA, Retired)
Mr. Jed Babbin	(USAF, JAG)
Dr. James Jay Carafano	(LTC, USA, Retired)
Lieutenant Colonel Gordon Cucullu	(USA, Retired)
Colonel John Garrett	(USMC, Retired)
Command Sergeant Major Steven Greer	(USA, Retired)
Lieutenant Colonel Robert L. Maginnis	(USA, Retired)
Colonel Jeff McCausland	(USA, Retired)
Major General Michael J. Nardotti, Jr.	(USA, Retired)
Captain Chuck Nash	(USN, Retired)
General Glen K. Otis	(USA, Retired)
Lieutenant General Erv Rokke	(USAF, Retired)
Major General Donald W. Shepperd	(USAF, Retired)
Major General Paul E. Vallely	(USA, Retired)
General Tom Wilkerson	(USMC, Retired)



MEMORANDUM

To: Retired Military Analysts

From: Dallas Lawrence
Director, Community Relations and Public Liaison
Office of the Secretary of Defense

Date: Friday, September 16, 2005

Re: **Conference Call with Senior DoD Officials**

We invite you to participate in a conference call, **TODAY, September 16, 2005 from 12:30-1:15.**

General George Casey, USA, Commander of U.S. Forces in Iraq will brief you on current operations, including Operation Restore Rights in Tal Afar. Your host for this call will be Dallas Lawrence.

To participate in this conference call, please dial 1-800-860-2442 or (412) 858-4600 and ask the operator to connect you to the Analysts conference call.

Please R.S.V.P. to Tara Jones at tara.jones@osd.mil or call her at (703) 695-6795.

We hope you are able to participate.

As of September 16 – 12:00 pm



Conference Call
Retired Military Analysts and Civilian Defense Experts
FRIDAY, September 16, 2005 **TIME: 12:30-1:15 pm**

AGENDA

12:30 p.m. Welcome and Introduction (GUIDELINES)

- Mr. Dallas Lawrence, Director
Community Relations and Public Liaison

12:31 p.m. Update on Operation Restore Rights in Tal Afar

- General George Casey, Commander, U.S. Forces in Iraq

12:45 p.m. Question and Answer Session

- Retired Military Analysts

1:15 p.m. Conference Call Concludes (GUIDELINES)

- Mr. Lawrence

Note: Dial-in-telephone numbers are 1-800-860-2442 or (412) 858-4600.



Conference Call
Retired Military Analysts
TODAY, SEPTEMBER 16, 2005 **12:30-1:15 pm**

PARTICIPANTS

Confirmed Retired Military Analysts:

Mr. Jed Babbin	(USAF, JAG)
Lieutenant General Frank B. Campbell	(USAF, Retired)
Lieutenant Colonel Gordon Cucullu	(USA, Retired)
Colonel (Tim) J. Eads	(USA, Retired)
Lieutenant Colonel Rick Francona	(USAF, Retired)
Colonel John Garrett	(USMC, Retired)
Command Sergeant Major Steven Greer	(USA, Retired)
Colonel Jack Jacobs	(USA, Retired)
Lieutenant Colonel Robert L. Maginnis	(USA, Retired)
Colonel Jeff McCausland	(USA, Retired)
Major General Michael J. Nardotti, Jr.	(USA, Retired)
General Glen K. Otis	(USA, Retired)
Lieutenant General Erv Rokke	(USAF, Retired)
Major General Donald W. Shepperd	(USAF, Retired)
Major General Paul E. Vallely	(USA, Retired)



MEMORANDUM

To: Retired Military Analysts
From: Dallas Lawrence
Date: September 27, 2005
Re: **Meeting with Senior DoD Officials**

You are invited to attend a meeting Wednesday, September 28, 2005, at the Pentagon.

The briefing with senior DoD officials will start promptly at **9:30 a.m.** and is expected to conclude at **11:00 a.m.** Invited speakers include General Casey, Commander of U.S. Forces in Iraq, LtGen Duncan McNaab, Director for Logistics on the Joint Staff, BG Tom Hemingway, Legal Advisor to the Appointing Authority, Office of Military Commissions, and Assistant Secretary of Defense for Homeland Defense Paul McHale.

The purpose of this meeting is to brief you on current operations in Iraq, give you an update on the military commission process, as well as an update on DoD's hurricane recovery and relief efforts.

Consistent with Pentagon security procedures, it will be necessary for you to arrive at the Pentagon NLT 9:00 a.m. on September 28th with two forms of I.D., one with a picture.

Instructions concerning transportation logistics will be provided as soon as we hear back from you regarding your participation.

Please R.S.V.P. to Tara Jones at tara.jones@osd.mil or call her at (703) 695-6795.

We hope you are able to participate.



Roundtable
Retired Military Analysts
WEDNESDAY, SEPTEMBER 28, 2005

9:30-11:00 a.m.

PARTICIPANTS

Confirmed Retired Military Analysts:

Mr. Jed Babbin	(USAF, JAG)
Dr. James Jay Carafano	(LTC, USA, Retired)
Major Dana R. Dillon	(USA, Retired)
Colonel John Garrett	(USMC, Retired)
Command Sergeant Major Steven Greer	(USA, Retired)
Colonel Glenn Lackey	(USA, Retired)
Lieutenant Colonel Robert L. Maginnis	(USA, Retired)
Lieutenant General Thomas McInerney	(USAF, Retired)
General William L. Nash	(USA, Retired)



**Conference Call with General George Casey,
Commander of U.S. Forces in Iraq**

Wednesday, September 28, 2005 Room 2E572 10:45 to 11:15 a.m.

Agenda

10:45 a.m. Welcome and Introduction (GUIDELINES)

- Deputy Assistant Secretary of Defense Allison Barber

10:46 a.m. Update on Operations in Iraq

- General Casey

11:00 a.m. Open forum (Q & A)

- General Casey
- Retired Military Analysts

11:15 a.m. Conference Call Concludes (GUIDELINES)

- Ms. Barber

Note: Dial-in-telephone numbers are 1-800-860-2442 or (412) 858-4600.

As of September 27, 2005 – 9:00 a.m.



**Conference Call
Retired Military Analysts**

WEDNESDAY, SEPTEMBER 28, 2005

10:45-11:15 a.m.

PARTICIPANTS

Confirmed Retired Military Analysts:

Colonel Ken Allard	(USA, Retired)
Mr. Jed Babbin	(USAF, JAG)
Dr. James Jay Carafano	(LTC, USA, Retired)
Lieutenant Colonel Gordon Cucullu	(USA, Retired)
Lieutenant Colonel Rick Francona	(USAF, Retired)
Colonel John Garrett	(USMC, Retired)
Command Sergeant Major Steven Greer	(USA, Retired)
Lieutenant Colonel Robert L. Maginnis	(USA, Retired)
Lieutenant General Thomas McInerney	(USAF, Retired)
General William L. Nash	(USA, Retired)
Major General Donald W. Shepperd	(USAF, Retired)

DOD MILITARY ANALYST BRIEFING
Guantanamo Bay, Cuba
September 29, 2005

- 0545** **Military Analysts/DoD personnel board shuttle bus for Andrews AFB**
Pentagon South Parking, Lane #8, Bus #31 (Motorpool: 703-604-0600)
Note: Ms. Barber, RADM McGarrah and BG Hemingway to meet delegation at Andrews Naval Air Facility terminal
- 0630** **Arrive Andrews AFB Naval Air Facility Terminal**
- 0645** **Board G-5 Flight to Guantanamo Bay, Cuba**
Special Air Mission #R10-5272-02
- 0700** **Wheels Up**
Depart Andrews AFB for Guantanamo Bay, Cuba
Coffee and breakfast served in flight
- 0715** **Welcome**
Ms. Allison Barber, Deputy Assistant Secretary of Defense
- 0720** **Breakfast**
- 0800** **Detainee Policy Briefing**
BG Thomas Hemingway, Legal Adviser to the Appointing Authority Office of Military Commissions
TAB A: Briefing and news articles
- 0845** **Military Commissions Procedures Briefing**
BG Thomas Hemingway, Legal Adviser to the Appointing Authority, Office of Military Commissions
TAB B: Biography and Briefing
TAB C: Revisions to Military Commissions Process
TAB D: Military Commission fact sheet,
 DoD official websites for detainee information
- 0915** **Combatant Status Review Tribunal/Administrative Review Board Briefing**
RADM James McGarrah
TAB E: Biography and Briefing
- 0945** **Coffee/Snack/Bathroom Break**
- 1030** **Wheels Down**
Guantanamo Bay, Cuba
- 1045** **Met by Joint Task Force Commander, MG Jay Hood**

Military Analyst GITMO cont.

- 1110 JTF Operational Update**
BG Jay Hood/Colonel Hager, Chief of Staff
- 1250 Depart for Camp Delta**
- 1310 Arrive Camp Delta**
Lunch with troops
- 1350 Tour Camp Delta**
ARB, unoccupied cellblock, detention hospital
- 1500 Depart for Camp V**
- 1515 Tour Camp V**
View Interrogation (those with clearance)
- 1610 Tour Camp X-Ray**
- 1640 Depart Camp X-Ray**
- 1715 Wheels Up**
Depart Guantanamo Bay, Cuba for Andrews AFB
Dinner served in flight
- 2115 Wheels Down**
Andrews AFB
- 2125 Military Analysts/DoD personnel board shuttle bus for Pentagon**
Naval Air Facility Terminal, Bus #32 (Motorpool: 703-604-0600)
- 2200 Arrive Pentagon, South Parking Row 8**

*All Baggage will be hand carried onto the plane (ensure all bags are clearly identified with your name)

DOD MILITARY ANALYST BRIEFING
Guantanamo Bay, Cuba
September 29, 2005

Confirmed Participants:

Colonel Glenn Lackey, (USA, Retired)

General William L. Nash (USA, Retired)

Lieutenant General Ervin J. Rokke (USAF, Retired)

Major General Paul E. Vallely (USA, Retired)



MEMORANDUM

To: Retired Military Analysts

From: Dallas Lawrence
Director, Community Relations and Public Liaison
Office of the Secretary of Defense

Date: October 5, 2005

Re: **Conference Call with Senior DoD Officials**

We invite you to participate in a conference call, *Today, October 5, 2005, from 2:30 pm to 3:00 pm.*

Lieutenant General David H. Petraeus will brief you on progress and operations from his time in Iraq. His biography is attached for your review. Your host for this call will be Tara Jones.

To participate in this conference call, please dial 1-800-860-2442 or (412) 858-4600 and ask the operator to connect you to the Analysts conference call.

Please R.S.V.P. to Tara Jones at tara.jones@osd.mil or call her at (703) 695-6795.

We hope you are able to participate.



Conference Call with Lieutenant General David Petraeus
Wednesday, October 5, 2005 Room 2E572 2:30 to 3:00 p.m.

Agenda

2:30 p.m. Welcome and Introduction (GUIDELINES)

- Ms. Tara Jones

2:31 p.m. Update on Operations and Training in Iraq

- Lt. Gen. Petraeus

2:45 p.m. Open forum (Q & A)

- Lt. Gen. Petraeus
- Retired Military Analysts

3:00 p.m. Conference Call Concludes (GUIDELINES)

- Ms. Jones

Note: Dial-in-telephone numbers are 1-800-860-2442 or (412) 858-4600.

As of October 5, 2005 – 10:00 a.m.



Conference Call
Retired Military Analysts
WEDNESDAY, OCTOBER 5, 2005 **2:30-3:00 p.m.**

PARTICIPANTS

Confirmed Retired Military Analysts:

Colonel Ken Allard	(USA, Retired)
Mr. Jed Babbin	(USAF, JAG)
Lieutenant Colonel Gordon Cucullu	(USA, Retired)
Colonel (Tim) J. Eads	(USA, Retired)
Colonel Jeff McCausland	(USA, Retired)
Lieutenant General Thomas McInerney	(USAF, Retired)
General William L. Nash	(USA, Retired)
Lieutenant General Erv Rokke	USAF, Retired)



MEMORANDUM

To: Retired Military Analysts

From: Dallas Lawrence
Director, Community Relations and Public Liaison
Office of the Secretary of Defense

Date: October 12, 2005

Re: **Conference Call with Senior DoD Officials**

We invite you to participate in a conference call, *Tomorrow, October 13, 2005, from 2:00 pm to 2:45 pm.*

General John Abizaid will brief you on the "Road Ahead in Iraq." His biography is attached for your review. Your host for this call will be Deputy Assistant Secretary of Defense Allison Barber.

To participate in this conference call, please dial 1-800-860-2442 or (412) 858-4600 and ask the operator to connect you to the Analysts conference call.

Please R.S.V.P. to Dave Evans at dave.evans@osd.mil or call him at (703) 695-3381.

We hope you are able to participate.



**Conference Call with General John Abizaid,
Commander, U.S. Central Command**

Thursday, October 13, 2005

Room 2E572

2:00 to 2:45 p.m.

Agenda

- 2:00 p.m. Welcome and Introduction (GUIDELINES)**
- Deputy Assistant Secretary of Defense Allison Barber
- 2:01 p.m. Update on The Road Ahead in Iraq**
- General Abizaid
- 2:10 p.m. Open forum (Q & A)**
- General Abizaid
 - Retired Military Analysts
- 2:45 p.m. Conference Call Concludes (GUIDELINES)**
- Ms. Barber

Note: Dial-in-telephone numbers are 1-800-860-2442 or (412) 858-4600.

As of October 12, 2005 – 11:00 a.m.



Conference Call
Retired Military Analysts
Thursday, October 13, 2005 2:00 to 2:45 p.m.

PARTICIPANTS

Confirmed Retired Military Analysts:

Colonel Ken Allard	(USA, Retired)
Mr. Jed Babbin	(USAF, JAG)
Lieutenant General Frank B. Campbell	(USAF, Retired)
Lieutenant Colonel Rick Francona	(USAF, Retired)
Brigadier General David L. Grange	(USA, Retired)
Command Sergeant Major Steven Greer	(USA, Retired)
Colonel Jack Jacobs	(USA, Retired)
Lieutenant Colonel Robert L. Maginnis	(USA, Retired)
Colonel Jeff McCausland	(USA, Retired)
Lieutenant General Thomas McNemey	(USAF, Retired)
Captain Chuck Nash	(USN, Retired)
General William L. Nash	(USA, Retired)
Lieutenant General Erv Rokke	(USAF, Retired)
Major General Donald W. Shepperd	(USAF, Retired)
Major General Paul E. Vallely	(USA, Retired)



MEMORANDUM

To: Retired Military Analysts

From: Dallas Lawrence
Director, Community Relations and Public Liaison
Office of the Secretary of Defense

Date: October 28, 2005

Re: **Conference Call with Senior DoD Officials**

We invite you to participate in a conference call, *Today, October 28, 2005, from 6:00 pm to 6:30 pm.*

Deputy Undersecretary of Defense for Asian and Pacific Affairs Richard Lawless will brief you on our force posture realignment moves in Japan, Okinawa and Guam. His comments will be on background and we ask that you EMBARGO the information until **10 a.m. Saturday, October 29, 2005.** His biography is attached for your review. Your host for this call will be Tara Jones.

To participate in this conference call, please dial 1-800-860-2442 or (412) 858-4600 and ask the operator to connect you to the Analysts conference call.

Please R.S.V.P. to Tara Jones at tara.jones@osd.mil or call her at (703) 695-6795.

We hope you are able to participate.



MEMORANDUM

To: Retired Military Analysts

From: Dallas Lawrence
Director, Community Relations and Public Liaison
Office of the Secretary of Defense

Date: November 21, 2005

Re: **Conference Call with Senior DoD Officials**

We invite you to participate in a conference call, **TODAY, November 22, 2005, from 1:30 p.m. to 2:30 p.m.**

Brigadier General C.D. Alston, Director, Strategic Communications, Multi-National Force-Iraq will provide you with an operational update and the imminent turnover of Forward Operating Base (FOB) Danger in Tikrit.

Your host for this call will be Tara Jones.

To participate in this conference call, please dial 1-800-860-2442 or (412) 858-4600 and ask the operator to connect you to the Analysts conference call.

Please R.S.V.P. to Tara Jones at tara.jones@osd.mil or call her at (703) 695-6795.

We hope you are able to participate.

As of November 21 – 1:00 p.m.



Conference Call
Retired Military Analysts and Civilian Defense Experts
MONDAY, NOVEMBER 21, 2005 **TIME: 1:30 – 2:30 p.m.**

AGENDA

- 3:00 p.m. Welcome and Introduction (GUIDELINES)**
- Tara Jones, Community Relations and Public Liaison
- 3:01 p.m. Update on Iraq Operations and FOB, Tikrit**
- Brigadier General Alston
- 3:10 p.m. Q & A**
- Military Analysts
- 3:45 p.m. Conference Call Concludes (GUIDELINES)**
- Ms. Jones

Note: Dial-in-telephone numbers are 1-800-860-2442.



Conference Call
Retired Military Analysts
MONDAY, NOVEMBER 21, 2005 **1:30- 2:30 p.m.**

PARTICIPANTS

Confirmed Retired Military Analysts:

Colonel Ken Allard	(USA, Retired)
Mr. Jed Babbin	(USAF, JAG)
Lieutenant Colonel Gordon Cucullu	(USA, Retired)
Colonel (Tim) J. Eads	(USA, Retired)
Lieutenant Colonel Rick Francona	(USAF, Retired)
Colonel Jeff McCausland	(USA, Retired)
Captain Chuck Nash	(USN, Retired)
General Glen K. Otis	(USA, Retired)
Major General Donald W. Shepperd	(USAF, Retired)



MEMORANDUM

To: Retired Military Analysts

From: Dallas Lawrence
Director, Community Relations and Public Liaison
Office of the Secretary of Defense

Date: December 5, 2005

Re: **Conference Call with Senior DoD Official**

We invite you to participate in a conference call, **TOMORROW, December 6, 2005, from 3:15 p.m. to 4:00 p.m. EST**

Admiral Edmund Giambastiani, Vice Chairman of the Joint Chiefs of Staff, will provide you with an update on the Department's IED Task Force announced today.

To participate in this conference call, please dial **800-860-2442** and ask the operator to connect you to the Analysts conference call.

Please R.S.V.P. to Tara Jones at tara.jones@osd.mil or call her at (703) 695-6795.

We hope you are able to participate tomorrow.

As of December 6 – 2:30 p.m.



Conference Call
Retired Military Analysts
TUESDAY, DECEMBER 6, 2005 **TIME: 3:15 – 3:45 p.m.**

AGENDA

- 3:15 p.m. Welcome and Introduction (GUIDELINES)**
- Allison Barber, Deputy Assistant Secretary of Defense for Internal Communications and Public Liaison
- 3:16 p.m. Update on Improvised Explosive Devices Task Force**
- [REDACTED]
- 3:30 p.m. Q & A**
- Military Analysts
- 3:45 p.m. Conference Call Concludes (GUIDELINES)**
- Ms. Barber

Note: Dial-in-telephone numbers are 1-800-860-2442 or (412) 858-4600.



Conference Call
Retired Military Analysts
TUESDAY, DECEMBER 6, 2005 **3:15-3:45 a.m.**

PARTICIPANTS

Confirmed Retired Military Analysts:

Colonel Ken Allard	(USA, Retired)
Mr. Jed Babbin	(USAF, JAG)
Lieutenant General Frank B. Campbell	(USAF, Retired)
Colonel (Tim) J. Eads	(USA, Retired)
Lieutenant Colonel Rick Francona	(USAF, Retired)
Colonel John Garrett	(USMC, Retired)
Command Sergeant Major Steven Greer	(USA, Retired)
Colonel Jack Jacobs	(USA, Retired)
Lieutenant Colonel Robert L. Maginnis	(USA, Retired)
Lieutenant General Thomas McInerney	(USAF, Retired)
Captain Chuck Nash	(USN, Retired)
Captain Martin L. Strong	(USN, Retired)
General Tom Wilkerson	(USMC, Retired)

Military Analyst Iraq Trip December 6-11, 2005

ITINERARY

Tuesday, December 6, 2005

9:40 PM Wheels Up
Washington, Dulles for Frankfurt, Germany - United Airlines Flight 932
OVERNIGHT FLIGHT

Wednesday, December 7, 2005

11:40 AM Wheels Down
Arrive Frankfurt, Germany

12:55 PM Wheels Up
Frankfurt, Germany for Kuwait International - United Airlines (Operated
by Lufthansa) Flight 9028

8:05 PM Wheels Down
Arrive Kuwait

- Met by U.S. military escort team and escorted through customs. *All parties must have valid US Passport*
Back up cell for Major Hopper: 011-965-905-2433.

9:00 PM Arrive Hotel, TBD
Down Time

Thursday, December 8, 2005

6:00 AM Wake Up Call

7:00 AM Depart Hotel for Camp Arifjan
Escorted by U.S. Military

8:30 AM Wheels up
Kuwait for BIAP, Iraq

10:00 AM Wheels down
Arrive BIAP, Iraq

10:45 AM Status of Insurgency Brief

11:45 AM Luncheon hosted by Embassy Deputy Chief of Mission

12:45 PM Campaign Plan/Assessment
2:00 PM Office Call with US Ambassador
3:00 PM MNF-I Operations Update
3:35 PM OPD Briefing
4:45 PM Reconstruction Update
6:00 PM Down Time / Freshen Up
7:30 PM Dinner with MNF-I CG
9:00 PM Return to DV Quarters
RON

Friday, December 9, 2005

6:30 AM Wake Up Call
8:00 AM MND-B BUB
9:00 AM MND-B Situational Update Brief
10:30 AM 4th BCT Ops and Intel Brief (MiTT)
12:00 PM Lunch
1:00 PM Office Call with Iraqi MoD
2:30 PM Visit with II MEF/MiTT
5:30 PM Visit 10th CSH
6:30 PM Dinner with CG, MNSTC-I/NTM-I
9:00 PM Return to DV Quarters
RON

Saturday, December 10, 2005

6:15 AM Wake Up Call
7:00 AM Breakfast with Troops

10:00 AM Visit NTM-I and Iraqi Joint Forces College

2:45 PM Office Call with CG, MNC-I

4:30 PM Wheels Up
BIAP for Kuwait

6:00 PM Wheels Down
Arrive Kuwait

7:00 PM Arrive Kuwait Hotel TBD
RON

Sunday, December 11, 2005

6:00 AM Wake Up Call

6:30 AM Depart Kuwait Hotel for Kuwait International Airport

8:50 AM Wheels Up
Kuwait for London Heathrow - British Airways Flight 156

1:00 PM Wheels Down
Arrive London Heathrow

3:05 PM Wheels Up
London Heathrow for Washington, Dulles - British Airways Flight 293

6:10 PM Wheels Down
Arrive Washington, Dulles

ATTENDEES

Lieutenant General Thomas McInerney (USAF, Retired)

Dr. Jeff McCausland (Colonel, USA, Retired)

Colonel Ken Allard (USA, Retired)

Mr. Jed Babbin (AF, Former JAG)

Major Frederick (Andy) Messing Jr. (USAR, Retired)

Mr. Wayne Simmons (USN, CIA, Retired)

Command Sergeant Major Steve Greer (USA, Retired)

OSD: Eric Ruff, Special Assistant to the Deputy Secretary

Captain (Navy) Roxie Merritt, Director of OSD Press Operations

Dallas Lawrence, Director of Community Relations and Public Liaison



MEMORANDUM

To: Retired Military Analysts

From: Tara Jones
Community Relations and Public Liaison
Office of the Secretary of Defense

Date: December 12, 2005

Re: **Conference Call with Senior DoD Officials**

We invite you to participate in a conference call, *Tuesday, December 13, 2005 from 12:30 p.m. to 1:00 p.m.*

[REDACTED]

Iraq, will brief you on the upcoming Iraqi elections.

Your host for this call will be Tara Jones.

To participate in this conference call, please dial 1-800-860-2442 or (412) 858-4600 and ask the operator to connect you to the Analysts conference call.

Please R.S.V.P. to Tara Jones at tara.jones@osd.mil or call her at (703) 695-6795.

We hope you are able to participate.



Conference Call
Retired Military Analysts
TUESDAY, DECEMBER 13, 2005 **TIME: 12:30 - 1:00 p.m.**

AGENDA

12:30 p.m. Welcome and Introduction (GUIDELINES)

- Ms. Allison Barber, Deputy Assistant Secretary of Defense for Public Affairs

12:31 p.m. Update on Iraqi Elections

- [REDACTED]

12:45 p.m. Q & A

- Military Analysts

1:00 p.m. Conference Call Concludes (GUIDELINES)

- Ms. Barber

Note: Dial-in telephone number is 1-800-860-2442.



Conference Call
Retired Military Analysts
TUESDAY, DECEMBER 13, 2005 **12:30-1:00 p.m.**

PARTICIPANTS

Confirmed:

Mr. Jed Babbin	(USAF, JAG)
Lieutenant Colonel Rick Francona	(USAF, Retired)
Colonel John Garrett	(USMC, Retired)
Brigadier General David L. Grange	(USA, Retired)
Lieutenant Colonel Robert L. Maginnis	(USA, Retired)
Colonel Jeff McCausland	(USA, Retired)
Captain Chuck Nash	(USN, Retired)
General Glen K. Otis	(USA, Retired)
Major General Paul E. Valley	(USA, Retired)
General Tom Wilkerson	(USMC, Retired)



Conference Call
Retired Military Analysts
TUESDAY, DECEMBER 20, 2005 **TIME: 9:30 – 10:00 a.m.**

AGENDA

- 9:30 a.m. Welcome and Introduction (GUIDELINES)**
- Ms. Tara Jones, Community Relations and Public Liaison
- 9:31 a.m. Update on Afghanistan Troop Adjustments**
- [REDACTED]
- 9:45 a.m. Q & A**
- Military Analysts
- 10:00 a.m. Conference Call Concludes (GUIDELINES)**
- Ms. Jones

Note: Dial-in telephone number is 1-800-860-2442.

As of December 20 - 9:00 am



Conference Call
Retired Military Analysts
TUESDAY, DECEMBER 20, 2005 **9:30-10:15 a.m.**

PARTICIPANTS

Confirmed Retired Military Analysts:

Mr. Jed Babbin	(USAF, JAG)
Lieutenant Colonel Gordon Cucullu	(USA, Retired)
Colonel (Tim) J. Eads	(USA, Retired)
Colonel John Garrett	(USMC, Retired)
Command Sergeant Major Steven Greer	(USA, Retired)
Lieutenant Colonel Robert L. Maginnis	(USA, Retired)
Lieutenant General Thomas McInerney	(USAF, Retired)



MEMORANDUM

To: Retired Military Analysts

From: Dallas Lawrence
Director, Community Relations and Public Liaison
Office of the Secretary of Defense

Date: December 21, 2005

Re: **Conference Call with Senior DoD Officials**

We invite you to participate in a conference call, *Friday, December 23, 2005 from 9:30-10:00 a.m.*

Lieutenant General James T. Conway would like to brief you regarding troop adjustments in Iraq. In order to participate in this call, you must agree to EMBARGO the information you receive on the call until **NOON, FRIDAY, DECEMBER 23, 2005**. The call will be on background, so you are free to quote a senior DoD official once the embargo is lifted.

To participate in this conference call, please dial 1-800-860-2442 or (412) 858-4600 and ask the operator to connect you to the Analysts conference call.

Please R.S.V.P. to Tara Jones at tara.jones@osd.mil or call her at (703) 695-6795.

We hope you are able to participate.



Conference Call
Retired Military Analysts
FRIDAY, DECEMBER 23, 2005 **TIME: 9:30 – 10:00 a.m.**

AGENDA

9:30 a.m. Welcome and Introduction (GUIDELINES)

- LTC Diane Battaglia, JCS PA

9:31 a.m. Update on Iraq Troop Adjustments

- [REDACTED]

9:45 a.m. Q & A

- Military Analysts

10:00 a.m. Conference Call Concludes (GUIDELINES)

- LTC Diane Battaglia, JCS PA

Note: Dial-in telephone number is 1-800-860-2442.



Conference Call
Retired Military Analysts
FRIDAY, DECEMBER 23, 2005 **9:30-10:00 a.m.**

PARTICIPANTS

Confirmed Retired Military Analysts:

Colonel Ken Allard	(USA, Retired)
Mr. Jed Babbin	(USAF, JAG)
Dr. James Jay Carafano	(LTC, USA, Retired)
Colonel (Tim) J. Eads	(USA, Retired)
Lieutenant Colonel Rick Francona	(USAF, Retired)
Colonel John Garrett	(USMC, Retired)
Lieutenant Colonel Robert L. Maginnis	(USA, Retired)
Colonel Jeff McCausland	(USA, Retired)
Lieutenant General Thomas McInerney	(USAF, Retired)
Captain Chuck Nash	(USN, Retired)
General Glen K. Otis	(USA, Retired)
Major General Donald W. Shepperd	(USAF, Retired)
General Tom Wilkerson	(USMC, Retired)



Conference Call
Retired Military Analysts
FRIDAY, DECEMBER 28, 2005 **9:30-10:00 a.m.**

PARTICIPANTS

Confirmed Retired Military Analysts:

Colonel Ken Allard	(USA, Retired)
Mr. Jed Babbin	(USAF, JAG)
Dr. James Jay Carafano	(LTC, USA, Retired)
Colonel (Tim) J. Eads	(USA, Retired)
Lieutenant Colonel Rick Francona	(USAF, Retired)
Colonel John Garrett	(USMC, Retired)
Lieutenant Colonel Robert L. Maginnis	(USA, Retired)
Colonel Jeff McCausland	(USA, Retired)
Lieutenant General Thomas McInerney	(USAF, Retired)
Captain Chuck Nash	(USN, Retired)
General Glen K. Otis	(USA, Retired)
Major General Donald W. Shepperd	(USAF, Retired)
General Tom Wilkerson	(USMC, Retired)



MEMORANDUM

To: Retired Military Analysts

From: Dallas Lawrence
Director, Community Relations and Public Liaison
Office of the Secretary of Defense

Date: January 12, 2006

Re: **Conference Call with Senior DoD Officials**

We invite you to participate in a conference call, **TODAY, January 12, from 2:30 p.m. to 3:00 p.m.**

Major General Steven Speaks, director of force development for the Army, and Major General Jeffrey Sorenson, the Army's acquisition chief, will brief you on what the Army is doing to equip the soldier on the battlefield, and the improvements in body armor.

To participate in this conference call, please dial 1-800-860-2442 or (412) 858-4600 and ask the operator to connect you to the Analysts conference call.

Please R.S.V.P. to Tara Jones at tara.jones@osd.mil or call her at (703) 695-6795.

We hope you are able to participate.



Conference Call
Retired Military Analysts
THURSDAY, JANUARY 12, 2006 **TIME: 2:30 – 3:00 p.m.**

AGENDA

- 2:30 p.m. Welcome and Introduction (GUIDELINES)**
- Ms. Tara Jones, Community Relations and Public Liaison
- 2:31 p.m. Update on Body Armor in theater**
- Major General Speakes
 - Major General Sorenson
- 2:45 p.m. Q & A**
- Military Analysts
- 3:00 p.m. Conference Call Concludes (GUIDELINES)**
- Ms. Jones

Note: Dial-in telephone number is 1-800-860-2442.



Conference Call
Retired Military Analysts
THURSDAY, JANUARY 12, 2005 **2:30-3:00 p.m.**

PARTICIPANTS

Confirmed Retired Military Analysts:

Colonel Ken Allard	(USA, Retired)
Mr. Jed Babbin	(USAF, JAG)
Lieutenant Colonel Gordon Cucullu	(USA, Retired)
Colonel John Garrett	(USMC, Retired)
Command Sergeant Major Steven Greer	(USA, Retired)
Colonel Glenn Lackey	(USA, Retired)
Lieutenant Colonel Robert L. Maginnis	(USA, Retired)



MEMORANDUM

To: Retired Military Analysts

From: Dallas Lawrence
Director, Community Relations and Public Liaison
Office of the Secretary of Defense

Date: January 25, 2005

Re: **Conference Call with Senior DoD Officials**

We invite you to participate in a conference call, **TODAY, January 25, 2006 from 4:00 p.m. to 4:30 p.m.**

To participate in this conference call, please dial 1-800-860-2442 or (412) 858-4600 and ask the operator to connect you to the Analysts conference call.

Please R.S.V.P. to Tara Jones at tara.jones@osd.mil or call her at (703) 695-6795.

We hope you are able to participate.

As of January 25 – 3:00 p.m.



Conference Call
Retired Military Analysts
WEDNESDAY, JANUARY 25, 2006 **TIME: 4:00 – 4:30 p.m.**

AGENDA

4:00 p.m. Welcome and Introduction (GUIDELINES)

- Deputy Assistant Secretary of Defense Allison Barber

4:01 p.m. Overview of Quadrennial Defense Review

- [REDACTED]

4:15 p.m. Q & A

- Military Analysts
- [REDACTED]
- [REDACTED]

4:30 p.m. Conference Call Concludes (GUIDELINES)

- Ms. Barber

Note: Dial-in-telephone numbers are 1-800-860-2442 or (412) 858-4600.



Conference Call
Retired Military Analysts
WEDNESDAY, JANUARY 25, 2006 4:00-4:30 p.m.

PARTICIPANTS

Confirmed Retired Military Analysts:

Colonel Ken Allard	(USA, Retired)
Mr. Jed Babbin	(USAF, JAG)
Dr. James Jay Carafano	(LTC, USA, Retired)
Colonel (Tim) J. Eads	(USA, Retired)
Colonel John Garrett	(USMC, Retired)
Lieutenant Colonel Robert L. Maginnis	(USA, Retired)
Colonel Jeff McCausland	(USA, Retired)
Lieutenant General Thomas McInerney	(USAF, Retired)
General Tom Wilkerson	(USMC, Retired)



MEMORANDUM

To: Retired Military Analysts

From: Dallas Lawrence
Director, Community Relations and Public Liaison
Office of the Secretary of Defense

Date: February 14, 2006

Re: **Conference Call with Senior DoD Officials**

We invite you to participate in a conference call, **Tomorrow, February 15, 2006 from 10:00 a.m. to 10:30 a.m.**

The purpose of this conference call is to provide you with an update on Able Danger in advance of Dr. Cambone's testimony before the House Armed Services Committee. Ms. Pat Downs, Senior Policy Analyst, Office of the Undersecretary of Defense for Intelligence, Mr. Thomas Gandy, Army G-2 Director of Counterintelligence and HUMINT and Mr. John Smith, Office of General Counsel, Office of the Undersecretary of Defense for Intelligence will brief you.

This call will be on background only and in order to participate, you must agree to **EMBARGO** the information you receive on the call until the start of the HASC hearing at 2:30 p.m. February 15, 2006.

To participate in this conference call, please dial 1-800-860-2442 or (412) 858-4600 and ask the operator to connect you to the Analysts conference call.

Please R.S.V.P. to Tara Jones at tara.jones@osd.mil or call her at (703) 695-6795.

We hope you are able to participate.

As of February 15 – 8:15 a.m.



Conference Call
Retired Military Analysts
WEDNESDAY, FEBRUARY 15, 2006 **TIME: 9:00 – 9:30 a.m.**

AGENDA

- 9:00 a.m. Welcome and Introduction (GUIDELINES)**
- Ms. Tara Jones, Community Relations and Public Liaison
- 9:01 a.m. Update on Able Danger and Testimony before the HASC**
- Ms. Pat Downs, Senior Policy Analyst, Office of the Undersecretary of Defense for Intelligence
 - Mr. Thomas Gandy, Army G-2 Director of Counterintelligence and HUMINT
 - Mr. John Smith, Office of General Counsel, Office of the Undersecretary of Defense for Intelligence
- 9:15 a.m. Q & A**
- Military Analysts
- 9:30 a.m. Conference Call Concludes (GUIDELINES)**
- Ms. Jones

Note: Dial-in telephone number is 1-800-860-2442.



Conference Call
Retired Military Analysts
WEDNESDAY, FEBRUARY 15, 2006 9:00-9:30 a.m.
PARTICIPANTS

Confirmed Retired Military Analysts:

Colonel Ken Allard	(USA, Retired)
Mr. Jed Babbin	(USAF, JAG)
Lieutenant Colonel Gordon Cucullu	(USA, Retired)
Lieutenant Colonel Rick Francona	(USAF, Retired)
Command Sergeant Major Steven Greer	(USA, Retired)
Colonel Jeff McCausland	(USA, Retired)
Lieutenant General Thomas McInerney	(USAF, Retired)
Major General Michael J. Nardotti, Jr.	(USA, Retired)
Captain Chuck Nash	(USN, Retired)
Lieutenant General Erv Rokke	(USAF, Retired)
Major General Paul E. Valley	(USA, Retired)



MEMORANDUM

To: Retired Military Analysts

From: Dallas Lawrence
Director, Community Relations and Public Liaison
Office of the Secretary of Defense

Date: March 16, 2006

Re: **Conference Call with Senior DoD Officials**

We invite you to participate in a conference call, **TODAY, March 16, 2006 from 12:30-1:00.**

[REDACTED]

successes and future challenges. (His Biography is attached for your review). This call will be on Background.

To participate in this conference call, please dial 1-800-860-2442 or (412) 858-4600 and ask the operator to connect you to the Analysts conference call.

Please R.S.V.P. to Tara Jones at tara.jones@osd.mil or call her at (703) 695-6795.

We hope you are able to participate.



Conference Call
Retired Military Analysts
THURSDAY, MARCH 16, 2006 **TIME: 12:30 - 1:00 p.m.**

AGENDA

12:30 p.m. Welcome and Introduction (GUIDELINES)

- Ms. Tara Jones, Community Relations and Public Liaison

12:31 p.m. Update on Training the ISF

- [REDACTED]

12:45 p.m. Q & A

- Military Analysts

1:00 p.m. Conference Call Concludes (GUIDELINES)

- Ms. Jones

Note: Dial-in telephone number is 1-800-860-2442.



Conference Call
Retired Military Analysts
THURSDAY, MARCH 16, 2006 **12:30-1:00 p.m.**

PARTICIPANTS

Confirmed Retired Military Analysts:

Colonel Ken Allard	(USA, Retired)
Mr. Jed Babbin	(USAF, JAG)
Lieutenant Colonel Gordon Cucullu	(USA, Retired)
Colonel (Tim) J. Eads	(USA, Retired)
Colonel John Garrett	(USMC, Retired)
Command Sergeant Major Steven Greer	(USA, Retired)
Lieutenant Colonel Robert L. Maginnis	(USA, Retired)
Colonel Jeff McCausland	(USA, Retired)
Captain Chuck Nash	(USN, Retired)
Major General Robert H. Scales, Jr.	(USA, Retired)
Major General Donald W. Shepperd	(USAF, Retired)
Major General Paul E. Vallely	(USA, Retired)



MEMORANDUM

To: Retired Military Analysts

From: Dallas Lawrence
Director, Community Relations and Public Liaison
Office of the Secretary of Defense

Date: April 7, 2006

Re: **Conference Call with service members**

We invite you to participate in a conference call, **SATURDAY, April 8, 2006 from 0900-0930.**

Iraqi Freedom Day (April 9th) is the backdrop of this call. Five servicemembers who were in Iraq on the day Saddam's statue was toppled in Firdos Square and have now returned to Iraq, will be available to share their experiences and the differences they see three years later. Please feel free to ask them questions about their service for your use in media interviews on this anniversary.

The following servicemembers will be available on the call: MAJ Mathew Anderson, CPT Elliot Rogers, SGM Linda Allen, MAJ Robert Hookness, Jr. and LTC Thomas Murphree.

This call will be on the Record, so you may feel free to quote them.

To participate in this conference call, please dial 1-800-860-2442 or (412) 858-4600 and ask the operator to connect you to the Analysts conference call.

Please R.S.V.P. to Tara Jones at tara.jones@osd.mil or call her at (703) 695-6795. If you have already expressed your interest and availability, there is no need to do so again.

We hope you are able to participate.

As of April 7 – 5:00 p.m.



Conference Call
Retired Military Analysts
SATURDAY, APRIL 8, 2006 **TIME: 9:00 – 9:30 a.m.**

AGENDA

- 9:00 a.m. Welcome and Introduction (GUIDELINES)**
- Tara Jones, Community Relations and Public Affairs
- 9:01 a.m. Opening Comments**
- SGM Linda Allen
 - MAJ Mathew Anderson
 - MAJ Robert Hookness, Jr
 - LTC Thomas Murphree
 - CPT Elliot Rogers
- 9:15 a.m. Q & A**
- Military Analysts
- 9:30 a.m. Conference Call Concludes (GUIDELINES)**
- Ms. Jones

Note: Dial-in-telephone numbers are 1-800-860-2442 or (412) 858-4600.

As of April 7 – 5:00 p.m.



Conference Call
Retired Military Analysts and Civilian Defense Experts
SATURDAY, APRIL 8, 2006 **TIME: 9:00 – 9:30 a.m.**

PARTICIPANTS

Confirmed Retired Military Analysts:

Colonel Ken Allard	(USA, Retired)
Mr. Jed Babbin	(USAF, JAG)
Colonel John Garrett	(USMC, Retired)
Command Sergeant Major Steven Greer	(USA, Retired)
Lieutenant Colonel Robert L. Maginnis	(USA, Retired)
Colonel Jeff McCausland	(USA, Retired)
Lieutenant General Thomas McInerney	(USAF, Retired)
Major General Donald W. Shepperd	(USAF, Retired)



MEMORANDUM

To: Retired Military Analysts

From: Dallas Lawrence
Director, Community Relations and Public Liaison
Office of the Secretary of Defense

Date: April 11, 2006

Re: **Conference Call with Senior DoD Officials**

We invite you to participate in a conference call, **WEDNESDAY, April 12, 2006 from 3:00-3:30 p.m.**

LTG William G. Boykin, Deputy Undersecretary for Intelligence and Warfighting Support will brief you on the establishment of Joint Intelligence Operations Centers at all the combatant commands and the Defense Intelligence Agency. LTG Boykin's Biography, as well as two fact sheets are attached for your review. We ask that you **EMBARGO** this information until the start of the conference call tomorrow. This call will be **On Background**.

To participate in this conference call, please dial 1-800-860-2442 or (412) 858-4600 and ask the operator to connect you to the Analysts conference call.

Please **R.S.V.P.** to Tara Jones at tara.jones@osd.mil or call her at (703) 695-6795.

We hope you are able to participate.

As of April 12 – 1:30 p.m.



Conference Call
Retired Military Analysts
WEDNESDAY, APRIL 12, 2006 **TIME: 3:00 – 3:30 p.m.**

AGENDA

- 3:00 p.m. Welcome and Introduction (GUIDELINES)**
- Tara Jones, Community Relations and Public Liaison
- 3:01 p.m. Update on Joint Intelligence Operations Centers**
- Lieutenant General Boykin
- 3:15 p.m. Q & A**
- Military Analysts
- 3:30 p.m. Conference Call Concludes (GUIDELINES)**
- Ms. Jones

Note: Dial-in-telephone numbers are 1-800-860-2442 or (412) 858-4600.



**Conference Call
Retired Military Analysts**

WEDNESDAY, APRIL 12, 2006

TIME: 3:00 – 3:30 p.m.

PARTICIPANTS

Confirmed Retired Military Analysts:

Colonel Ken Allard	(USA, Retired)
Mr. Jed Babbin	(USAF, JAG)
Colonel (Tim) J. Eads	(USA, Retired)
Colonel John Garrett	(USMC, Retired)
Command Sergeant Major Steven Greer	(USA, Retired)
Lieutenant Colonel Robert L. Maginnis	(USA, Retired)
Colonel Jeff McCausland	(USA, Retired)
Lieutenant General Thomas McInerney	(USAF, Retired)
Captain Chuck Nash	(USN, Retired)
Major General Paul E. Vallely	(USA, Retired)



**Roundtable with Retired Military Analysts
April 18, 2006
Room 3E729, The Pentagon**

AGENDA

- 1:00 p.m. Secretary of Defense Press Conference Viewing**
- 1:35 p.m. Proceed to Secretary's Dining Room**
- 1:40 p.m. Welcome and Introduction**
- Allison Barber, Deputy Assistant Secretary of Defense for Public Affairs
- 1:45 p.m. Update on Current Operations**
- Brigadier General Carter Ham, Deputy Director for Regional Operations, J-3
- 2:30 p.m. Break**
- 2:45 p.m. Update on Global Operations**
- General Peter Pace, Chairman of the Joint Chiefs of Staff
- 3:15 p.m. Discussion and Questions with Secretary of Defense Donald H. Rumsfeld**
- 4:00 p.m. Meeting Concludes**



MEETING WITH SECRETARY RUMSFELD
Retired Military Analysts
TUESDAY, APRIL 18, 2006 **TIME: 12:00 – 3:30 p.m.**

PARTICIPANTS

Confirmed Retired Military Analysts:

Mr. Jed Babbin	(USAF, JAG)
Lieutenant General Frank B. Campbell	(USAF, Retired)
Colonel (Tim) J. Eads	(USA, Retired)
Colonel John Garrett	(USMC, Retired)
General William F. "Buck" Kernan	(USA, Retired)
Lieutenant Colonel Robert L. Maginnis	(USA, Retired)
Colonel Jeff McCausland	(USA, Retired)
Lieutenant General Thomas McInerney	(USAF, Retired)
Captain Chuck Nash	(USN, Retired)
General William L. Nash	(USA, Retired)
Major General Robert H. Scales, Jr.	(USA, Retired)
Major General Donald W. Shepperd	(USAF, Retired)
Mr. Wayne Simmons	(USN, CIA, Retired)
Captain Martin L. Strong	(USN, Retired)
General Tom Wilkerson	(USMC, Retired)



MEMORANDUM

To: Retired Military Analysts

From: Dallas Lawrence
Director, Community Relations and Public Liaison

Date: May 19, 2006

Re: **Conference Call with Senior DoD Officials**

We invite you to participate in a conference call, **MONDAY, May 22, 2006, from 9:45-10:30 a.m.**

The Honorable Peter Rodman, Assistant Secretary of Defense for International Security Affairs, will brief you on the 2006 China Military Report. Mr. Rodman's Biography can be found at: http://www.defenselink.mil/bios/rodman_bio.html. This call will be on Background and in order to participate in the call, you must agree to EMBARGO the information until 3:00 PM TUESDAY, MAY 23, 2006.

To participate in this conference call, please dial 1-800-860-2442 or (412) 858-4600 and ask the operator to connect you to the Analysts conference call.

Please R.S.V.P. to Tara Jones at tara.jones@osd.mil or call her at (703) 695-6795.

We hope you are able to participate.

As of May 19 – 5:30 p.m.



Conference Call
Retired Military Analysts
MONDAY, MAY 22, 2006 **TIME: 9:45 – 10:30 a.m.**

AGENDA

- 9:45 a.m. Welcome and Introduction (GUIDELINES)**
- Ms. Tara Jones, Community Relations and Public Liaison
- 9:46 a.m. Overview of 2006 China Military Report**
- Assistant Secretary of Defense for International Security Affairs
Peter Rodman
- 10:00 a.m. Q & A**
- Military Analysts
- 10:15 a.m. Conference Call Concludes (GUIDELINES)**
- Ms. Barber

Note: Dial-in-telephone numbers are 1-800-860-2442 or (412) 858-4600.



MEMORANDUM

To: Retired Military Analysts

From: Colonel Archie Davis
Director, Community Relations and Public Affairs
Office of the Secretary of Defense

Date: 10-6-04

Re: **Conference Call with Senior DoD Officials**

We invite you to participate in a conference call, **Thursday, October 7, 2004 at 11:30 am (est) for 30 minutes.**

Topics to be discussed are: 3 Year Anniversary - Afghanistan

Participant in this conference call will be Ambassador Khalilzad, Special Envoy to Afghanistan. Your host for this call will be Colonel Archie Davis.

To participate in this conference call, please dial 1-800-860-2442 or (412) 858-4600 and ask the operator to connect you to the Military Analysts conference call.

Please R.S.V.P. to Bonnie Sciarretto at bonnie.sciarretto@osd.mil or call her at (703) 695-7778.

We hope you are able to participate.



Conference Call
Retired Military Analysts
Thursday, October 7, 2004 **11:30 p.m.**

PARTICIPANTS

Confirmed Retired Military Analysts:

Colonel Carl Kenneth Allard	(USA, Retired)
Mr. Jed Babbin	(USAF, JAG)
Major Dana R. Dillon	(USA, Retired)
Command Sergeant Major Steven Greer	(USA, Retired)
General William F. "Buck" Kernan	(USA, Retired)
Colonel Jeff McCausland,	(USA, Retired)
Lieutenant Colonel Robert L. Maginnis	(USA, Retired)
Lieutenant General Thomas McInerney	(USAF, Retired)
General Montgomery Meigs	(USA, Retired)
Captain Chuck Nash	(USN, Retired)
General Glen K. Otis	(USA, Retired)
Lieutenant General Erv Rokke	USAF, Retired)
Major General Donald W. Shepperd	(USAF, Retired)



MEMORANDUM

To: Retired Military Analysts

From: Colonel Archie Davis
Director, Community Relations and Public Affairs
Office of the Secretary of Defense

Date: November 5, 2004

Re: **Conference Call with Senior DoD Official**

We invite you to participate in a conference call, **Saturday, November 6, 2004 from 8:00 AM to 9:00 AM.**

Topics to be discussed are: **Colonel Davis will follow this email tonight with a message explaining the topic of discussion.

Participants in this conference call will be Lieutenant General Thomas Metz, III Corps. Your host for this call will be Colonel Archie Davis.

To participate in this conference call, please dial 1-800-860-2442 or (412) 858-4600 and ask the operator to connect you to the Military Analysts conference call.

Please R.S.V.P. to Bonnie Sciarretto at bonnie.sciarretto@osd.mil or call her at (703) 695-7778.

We hope you are able to participate.



**Conference Call
Retired Military Analysts**

Saturday, November 6, 2004

8:00 AM to 9:00 AM

PARTICIPANTS

Confirmed Retired Military Analysts:

Colonel Carl Kenneth Allard	(USA, Retired)
Mr. Jed Babbin	(USAF, JAG)
Cmdr Peter Brookes	(USN, Reserve)
Lieutenant General Frank Campbell	(USAF, Retired)
Dr. James Jay Carafano	(LTC, USA, Retired)
Major Dana R. Dillon	(USA, Retired)
Colonel (Tim) J. Eads	(USA, Retired)
Lieutenant Colonel Rick Francona	(USAF, Retired)
Command Sergeant Major Steven Greer	(USA, Retired)
Colonel Glenn Lackey	(USA, Retired)
Lieutenant Colonel Robert L. Maginnis	(USA, Retired)
Colonel Jeff McCausland	(USA, Retired)
Major General Michael J. Nardotti, Jr.	(USA, Retired)
Captain Chuck Nash	(USN, Retired)
General Glen K. Otis	(USA, Retired)
Major General Robert H. Scales, Jr.	(USA, Retired)
Colonel John Warden	(USAF, Retired)



MEMORANDUM

To: Retired Military Analysts

From: Colonel Archie Davis
Director, Community Relations and Public Affairs
Office of the Secretary of Defense

Date: November 18, 2004

Re: **Conference Call with General Thomas Metz**

We invite you to participate in a conference call, **Saturday, November 20, 2004 from 8:30 am to 9:30 a.m. est.**

Topics to be discussed are: Operational Update on Iraq.

Participants in this conference call will be General Thomas Metz. Your host for this call will be Colonel Archie Davis.

To participate in this conference call, please dial 1-800-860-2442 or (412) 858-4600 and ask the operator to connect you to the Military Analysts conference call.

Please R.S.V.P. to Colonel Archie Davis at archie.davis@osd.mil.

We hope you are able to participate.

As of November 20 - 8:00 am



Conference Call
Retired Military Analysts
Saturday, November 20, 2004 **8:30 AM**

PARTICIPANTS

Confirmed Retired Military Analysts:

Lieutenant General Thomas McInerney	(USAF, Retired)
Captain Chuck Nash	(USN, Retired)
Colonel Carl Kenneth Allard	(USA, Retired)
Mr. Jed Babbin	(USAF, JAG)
Command Sergeant Major Steven Greer	(USA, Retired)
Major General Donald W. Shepperd	(USAF, Retired)
General Larry D. Welch	(USAF, Retired)
Colonel Glenn Lackey	(USA, Retired)
Lieutenant Colonel Robert L. Maginnis	(USA, Retired)
General Montgomery Meigs	(USA, Retired)
Major General Michael J. Nardotti, Jr.	(USA, Retired)
Colonel Tim Eads	(USA, Retired)
General Glen K. Otis	(USA, Retired)
Colonel Jeff McCausland,	(USA, Retired)
Commander Peter Brookes	(USN, Reserve)
Colonel John Garrett	(USMC, Retired)
Dr. James Jay Carafano	(LTC, USA, Retired)
Colonel Jack Jacobs	(USA, Retired)
Colonel John Warden	(USAF, Retired)
Major General Paul E. Vallely	(USA, Retired)
Lieutenant Colonel Rick Francona	(USAF, Retired)



Conference Call
Retired Military Analysts
Wednesday, December 1, 2004 2:30 PM

PARTICIPANTS

Confirmed Retired Military Analysts:

Mr. Jed Babbin	(USAF, JAG)
Colonel (Tim) J. Eads	(USA, Retired)
Lieutenant Colonel Rick Francona	(USAF, Retired)
Command Sergeant Major Steven Greer	(USA, Retired)
Lieutenant Colonel Robert L. Maginnis	(USA, Retired)
Colonel Jeff McCausland,	(USA, Retired)
Captain Chuck Nash	(USN, Retired)



MEMORANDUM

To: Retired Military Analysts

From: Colonel Archie Davis
Director, Community Relations and Public Affairs
Office of the Secretary of Defense

Date: 12-13-04

Re: **Conference Call with Senior DoD Officials**

We invite you to participate in a conference call, **TODAY, December 13th from 4:45 pm to 5:15 pm.**

Topics to be discussed are: Armor issue in Iraq

Participants in this conference call will be General Peter Pace, Vice Chairman of the Joint Chiefs of Staff. Your host for this call will be Colonel Archie Davis.

To participate in this conference call, please dial 1-800-860-2442 or (412) 858-4600 and ask the operator to connect you to the Military Analysts conference call.

Please R.S.V.P. to Bonnie Sciarretto at bonnie.sciarretto@osd.mil or call her at (703) 695-7778.

We hope you are able to participate.

December 13, 2004



Conference Call
Retired Military Analysts
Monday, December 13, 2004 **4:45 PM**

General Peter Pace
Major General Jeffrey Sorenson
Colonel Lynn Callyer

PARTICIPANTS

Confirmed Retired Military Analysts:

Colonel Carl Kenneth Allard	(USA, Retired)
Mr. Jed Babbin	(USAF, JAG)
Lieutenant General Frank B. Campbell	(USAF, Retired)
Dr. James Jay Carafano	(LTC, USA, Retired)
Colonel (Tim) J. Eads	(USA, Retired)
Lieutenant Colonel Rick Francona	(USAF, Retired)
Brigadier General David L. Grange	(USA, Retired)
Colonel Jack Jacobs	(USA, Retired)
Lieutenant General Thomas McInerney	(USAF, Retired)
Major General Michael J. Nardotti, Jr.	(USA, Retired)
Captain Chuck Nash	(USN, Retired)
General William L. Nash	(USA, Retired)
General Glen K. Otis	(USA, Retired)
Major General Donald W. Shepperd	(USAF, Retired)
Major General Paul E. Vallely	(USA, Retired)



MEMORANDUM

To: Retired Military Analysts

From: Colonel Archie Davis
Director, Community Relations and Public Affairs
Office of the Secretary of Defense

Date: December 15, 2004

Re: **Conference Call with Senior DoD Officials**

We invite you to participate in a conference call, **Thursday, December 16, 2004 at 2:30 PM for 30 minutes.**

Topics to be discussed are: Operational Update - Iraq

Participants in this conference call will be General George Casey. Your host for this call will be Colonel Archie Davis.

To participate in this conference call, please dial 1-800-860-2442 or (412) 858-4600 and ask the operator to connect you to the Analysts conference call.

Please R.S.V.P. to Bonnie Sciarretto at bonnie.sciarretto@osd.mil or call her at (703) 695-7778.

We hope you are able to participate.



Conference Call
Retired Military Analysts
Thursday, December 16, 2004 2:30 PM

PARTICIPANTS

Confirmed Retired Military Analysts:

Colonel Carl Kenneth Allard	(USA, Retired)
Major Dana R. Dillon	(USA, Retired)
Colonel (Tim) J. Eads	(USA, Retired)
Lieutenant Colonel Rick Francona	(USAF, Retired)
Colonel John Garrett	(USMC, Retired)
Brigadier General David L. Grange	(USA, Retired)
Command Sergeant Major Steven Greer	(USA, Retired)
Colonel Jack Jacobs	(USA, Retired)
Lieutenant Colonel Robert L. Maginnis	(USA, Retired)
Lieutenant General Thomas McInerney	(USAF, Retired)
Captain Chuck Nash	(USN, Retired)
General William L. Nash	(USA, Retired)
Major General Donald W. Shepperd	(USAF, Retired)
Major General Perry Smith	(USAF, Retired)
Major General Paul E. Vallely	(USA, Retired)



MEMORANDUM

To: Retired Military Analysts

From: Colonel Archie Davis
Director, Community Relations and Public Affairs
Office of the Secretary of Defense

Date: December 20, 2004

Re: **Conference Call with Senior DoD Officials**

We invite you to participate in a conference call, **Monday, December 20, 2004 at 2:00 PM for 45 minutes.**

Topics to be discussed are: Operational Update - Iraq

Participants in this conference call will be Secretary Donald Rumsfeld. Your host for this call will be Colonel Archie Davis.

To participate in this conference call, please dial 1-800-860-2442 or (412) 858-4600 and ask the operator to connect you to the Analysts conference call.

Please R.S.V.P. to Archie Davis at archie.davis@osd.mil or call him at (703) 695-3381.

We hope you are able to participate.



MEMORANDUM

To: Retired Military Analysts

From: David Evans
Community Relations and Public Affairs
Office of the Secretary of Defense

Date: December 29, 2004

Re: **Conference Call with Senior Army Officials**

We invite you to participate in a conference call, **Thursday, December 30th from 12:45 pm to 1:05 pm.**

Topics to be discussed are a year-end review of efforts to equip Soldiers with body armor and to uparmor our vehicles.

Participants in this conference call will be representatives from the Army G-8 (Logistics) and G-3 (Operations). Your host for this call will be Mr. Paul Boyce.

To participate in this conference call, please dial 1-800-860-2442 or (412) 858-4600 and ask the operator to connect you to the Military Analysts conference call.

Please R.S.V.P. to Paul Boyce at paul.boyce@hqda.army.mil or call him at (703) 697-2564. You may also contact him or Nancy Ray at (703) 697-7591 for additional information.

We hope you are able to participate.