

As of 8:30 a.m.



**Conference Call
Retired Military Analysts
FRIDAY, OCTOBER 20, 2006 TIME: 9:00 – 9:45 a.m.**

AGENDA

9:00 a.m. Welcome and Introduction (GUIDELINES)

- Tara Jones, OSD Public Affairs

9:01 a.m. Update on Situation in Baghdad

- Major General William Caldwell

9:30 a.m. Q & A

- Military Analysts

9:45 a.m. Conference Call Concludes (GUIDELINES)

- Ms. Jones

Note: Dial-in-telephone numbers are 1-800-860-2442 or (412) 858-4600.

Confirmed Retired Military Analysts:

Mr. Jed Babbin	(USAF, JAG) American Spectator
Lieutenant Colonel Gordon Cucullu	(USA, Retired) Fox News
Lieutenant Colonel Tim J. Eads	(USA, Retired) Fox News
Lieutenant Colonel Rick Francona	(USAF, Retired) NBC
Colonel John Garrett	(USMC, Retired) Fox News
Command Sergeant Major Steven Greer	(USA, Retired) Fox News
General William F. "Buck" Kernan	(USA, Retired)
Major General James "Spider" Marks	(USA, Retired) CNN
Lieutenant General Thomas McInerney	(USAF, Retired) Fox News
Major General Paul E. Vallely	(USA, Retired) Fox News



MEMORANDUM

To: Retired Military Analysts

From: Tara Jones
Public Affairs, Office of the Secretary of Defense

Date: November 9, 2006

Re: **Conference Call with Senior DoD Officials**

We invite you to participate in a conference call, *TODAY, November 9, 2006 from 10:30-11:00 a.m.*

Major General William Caldwell, the Coalition Spokesman in Iraq, will provide you with an update on operations in Iraq.

To participate in this conference call, please dial 1-800-860-2442 or (412) 858-4600 and ask the operator to connect you to the Analysts conference call.

Please R.S.V.P. to Donna Rimmel at Donna.Rimmel.ctr@osd.mil or call (703) 693-7518 and leave a message.

We hope you are able to participate.

As of 10:00 a.m.



Conference Call
Retired Military Analysts
THURSDAY, NOVEMBER 9, 2006 **TIME: 10:30 – 11:00 a.m.**

AGENDA

10:30 a.m. Welcome and Introduction (GUIDELINES)

- Tara Jones, OSD Public Affairs

10:31 a.m. Update on Situation in Baghdad

- Major General William Caldwell

10:45 a.m. Q & A

- Military Analysts

11:00 a.m. Conference Call Concludes (GUIDELINES)

- Ms. Jones

Note: Dial-in-telephone numbers are 1-800-860-2442 or (412) 858-4600.

Confirmed Retired Military Analysts:

Colonel Ken Allard	(USA, Retired) MSNBC
Brigadier General David L. Grange	(USA, Retired) CNN
Command Sergeant Major Steven Greer	(USA, Retired) Fox News
Major General Timothy Haake	(USAR, Retired)
Colonel Jack Jacobs	(USA, Retired)
Lieutenant Colonel Robert L. Maginnis	(USA, Retired)
Lieutenant General Thomas McInerney	(USAF, Retired)
General William L. Nash	(USA, Retired)
Major General Donald W. Shepperd	(USAF, Retired)
Mr. Wayne Simmons	(USN, CIA, Retired)
Captain Martin L. Strong	(USN, Retired)
Mr. Bing West	(USMC, Retired)



MEMORANDUM

To: Retired Military Analysts

From: Tara Jones
Office of the Secretary of Defense, Public Affairs

Date: December 4, 2006

Re: **Conference Call with Senior DoD Officials**

We invite you to participate in a conference call, **TUESDAY, December 5, 2006, from 8:30-9:00 a.m.**

Major General Caldwell, Coalition Spokesman, will brief you on the progress in Iraq. This call will be On-the-Record.

To participate in this conference call, please dial 1-800-860-2442 or (412) 858-4600 and ask the operator to connect you to the Analysts conference call.

Please R.S.V.P. to Tara Jones at tara.jones@osd.mil or call her at (703) 695-6795.

We hope you are able to participate.

As of December 5 – 6:00 a.m.



Conference Call
Retired Military Analysts
TUESDAY, MONTH DAY, 2006 **TIME: 8:30 -9:00 a.m.**

AGENDA

TIME a.m. Welcome and Introduction (GUIDELINES)

- Tara Jones, OSD Public Affairs

TIME a.m. Update on SUBJECT

- Principal's name and title

TIME a.m. Q & A

- Military Analysts

TIME a.m. Conference Call Concludes (GUIDELINES)

- Ms. Jones

Note: Dial-in-telephone numbers are 1-800-860-2442 or (412) 858-4600.

Confirmed Retired Military Analysts:

Colonel Ken Allard	(USA, Retired) MSNBC
Mr. Jed Babbin	(USAF, JAG) American Spectator
Lieutenant Colonel Gordon Cucullu	(USA, Retired) Fox News
Command Sergeant Major Steven Greer	(USA, Retired) Fox News
Colonel Jeff McCausland	(USA, Retired)
Major General Donald W. Shepperd	(USAF, Retired)
Mr. Wayne Simmons	(USN, CIA, Retired)
Mr. Bing West	(USMC, Retired)
Major General Tom Wilkerson	(USMC, Retired)



MEMORANDUM

To: Retired Military Analysts

From: Tara Jones
Office of the Secretary of Defense, Public Affairs

Date: December 7, 2006

Re: **Conference Call with Senior DoD Officials**

We invite you to participate in a conference call, **FRIDAY, December 8, 2006, from 9:30-10:00 a.m.**

Lieutenant General Peter Chiarelli, Commander of Multi-National Force, Iraq, will brief you on the progress in Iraq. For your convenience, his biography is here: http://www.mnci.centcom.mil/leaders/Biography-ChiarelliPeterW_2006-01.doc. This call will be On-the-Record.

To participate in this conference call, please dial 1-800-860-2442 or (412) 858-4600 and ask the operator to connect you to the Analysts conference call.

Please R.S.V.P. to Tara Jones at tara.jones@osd.mil or call her at (703) 695-6795.

We hope you are able to participate.

As of 8 December, 8:00 am



**Conference Call
Retired Military Analysts
FRIDAY, DECEMBER 8, 2006 TIME: 9:30-10:00**

AGENDA

9:30 a.m. Welcome and Introduction (GUIDELINES)

- Tara Jones, OSD Public Affairs

9:31 a.m. Update on current operations in Iraq

- LTG Chiarelli, Commander, Multi-National Corps, Iraq

9:45 a.m. Q & A

- Military Analysts

10:00 a.m. Conference Call Concludes (GUIDELINES)

- Ms. Jones

Note: Dial-in-telephone numbers are 1-800-860-2442 or (412) 858-4600.

Confirmed Retired Military Analysts:

Colonel Ken Allard	(USA, Retired) MSNBC
Mr. Jed Babbin	(USAF, JAG) American Spectator
Colonel Glenn Lackey	(USA, Retired)
Lieutenant Colonel Rick Francona	(USAF, Retired) MSNBC
Command Sergeant Major Steven Greer	(USA, Retired) Fox News
Lieutenant Colonel Robert L. Maginnis	(USA, Retired)
Colonel Jeff McCausland	(USA, Retired)
Lieutenant General Thomas McInerney	(USAF, Retired)
Major General Robert H. Scales, Jr.	(USA, Retired)
Major General Donald W. Shepperd	(USAF, Retired)
Mr. Wayne Simmons	(USN, CIA, Retired)
Major General Paul E. Vallely	(USA, Retired)
Mr. Bing West	(USMC, Retired)



**Secretary Donald H. Rumsfeld
Meeting with Retired Military Analysts
TUESDAY, December 12, 2006
ROOM # 3E664/3E729, The Pentagon**

AGENDA

10:30 a.m. Welcome and Introduction

- Tara Jones, OSD Public Affairs

10:31 a.m. Update on Deployment Health Report for OIF and OEF

- Dr. Winkenwerder, Assistant Secretary of Defense for Health Affairs

11:15 a.m. Update on Operations in Iraq

- Brigadier General Michael Barbero, Deputy Director, Regional operations, J-3

11:45 a.m. Break

- Move from DepSecDef Conference Room to SecDef Dining Room

12:00 p.m. Luncheon Discussion with Secretary of Defense Donald Rumsfeld

12:45 p.m. Meeting Concludes

As of 17-Jan, 12:00 pm



**Conference Call
Retired Military Analysts
THURSDAY, JANUARY 17, 2006 TIME: 4:00-4:30 pm**

AGENDA

- 4:00 p.m. Welcome and Introduction (GUIDELINES)**
- Tara Jones, OSD Public Affairs
- 4:01 p.m. Update on execution of New Iraq Strategy**
- LTG Lute, Director of Operations for the Joint Staff
- 4:15 p.m. Q & A**
- Military Analysts
- 4:30 p.m. Conference Call Concludes (GUIDELINES)**
- Ms. Jones

Note: Dial-in-telephone numbers are 1-800-860-2442 or (412) 858-4600.

Confirmed Retired Military Analysts:

Colonel Ken Allard	(USA, Retired) MSNBC
Mr. Jed Babbin	(USAF, JAG) American Spectator
Colonel (Tim) J. Eads	(USA, Retired) Fox News
Lieutenant Colonel Rick Francona	(USAF, Retired) MSNBC
Colonel John Garrett	(USMC, Retired)
Colonel Jeff McCausland	(USA, Retired)
Lieutenant General Thomas McInerney	(USAF, Retired)
Captain Chuck Nash	(USN, Retired)
Major General Paul E. Valley	(USA, Retired)

As of 18-Jan, 11:50 am



Conference Call
Civilian Defense Experts and Retired Military Analysts
THURSDAY, JANUARY 18, 2006 **TIME: 12:30-1:00 pm**

AGENDA

12:30 p.m. Welcome and Introduction (GUIDELINES)

- Tara Jones, OSD Public Affairs

12:31 p.m. Military Commissions Manual Overview

- Mr. Dell'Orto
- BG Hemingway

12:45 p.m. Q & A

- Civilian Defense Experts and Military Analysts

1:00 p.m. Conference Call Concludes (GUIDELINES)

- Ms. Jones

Note: Dial-in-telephone numbers are 1-800-860-2442 or (412) 858-4600.

Confirmed Retired Military Analysts:

Mr. Jed Babbin (Fmr DUSD) American Spectator, Real Clear Politics

Colonel Gordon Cucullu (USA, Retired) Fox News

Colonel Jack Jacobs (USA, Retired)

Major General Paul Vallely (USA, Retire) Fox News

Dr. Stephen Biddle, Senior Fellow, Council on Foreign Relations

Gregory Noone, Professor of Political Science WVU (Reserve Navy JAG CDR)

Michael Wysong, Director of National Security and Foreign Affairs, VFW



Roundtable Meeting with General Petraeus
Retired Military Analysts
WEDNESDAY, JANUARY 31, 2007 **8:45-10:00 A.M.**

PARTICIPANTS

Confirmed Retired Military Analysts:

Mr. Jed Babbin	(USAF, JAG)
Lieutenant General Frank B. Campbell	(USAF, Retired)
Dr. James Jay Carafano	(LTC, USA, Retired)
Colonel John Garrett	(USMC, Retired)
Command Sergeant Major Steven Greer	(USA, Retired)
Lieutenant Colonel Robert L. Maginnis	(USA, Retired)
Colonel Jeff McCausland	(USA, Retired)
Lieutenant General Thomas McInerney	(USAF, Retired)
Major General Michael J. Nardotti, Jr.	(USA, Retired)
Captain Chuck Nash	(USN, Retired)
Major General Donald W. Shepperd	(USAF, Retired)
Captain Martin L. Strong	(USN, Retired)
Mr. Bing West	(Fmr ASD)

Confirmed to join by phone:

General Wayne A. Downing	(USA, Retired) MSNBC
Colonel (Tim) J. Eads	(USA, Retired)
Brigadier General David L. Grange	(USA, Retired) CNN
Mr. Wayne Simmons	(USN, CIA, Retired) Fox News

As of 5 February, 9:00 a.m.



Conference Call
Civilian Defense Experts and Retired Military Analysts
MONDAY, FEBRUARY 5, 2007 **TIME: 10:00-10:30**

AGENDA

10:00 a.m. Welcome and Introduction (GUIDELINES)

- Tara Jones, OSD Public Affairs

10:01 a.m. Update on DoD's Budget Request

- Ms. Tina Jonas, USD Comptroller
- Vice Admiral Stanley, Director for Force Structure, Resource and Assessment

10:15 a.m. Q & A

- Civilian Defense Experts and Military Analysts

10:30 a.m. Conference Call Concludes (GUIDELINES)

- Ms. Jones

Note: Dial-in-telephone numbers are 1-800-860-2442 or (412) 858-4600.

As of February 6, 2007, 11:30



**Conference Call
Retired Military Analysts
Tuesday, February 06, 2007 TIME:1145-1230**

AGENDA

TIME a.m. Welcome and Introduction (GUIDELINES)

- Tara Jones, OSD Public Affairs

TIME a.m. Update on SUBJECT

- Ms. Theresa Whalen, Deputy Assistant Secretary of Defense for African Affairs
- Rear Admiral Moeller, Special Assistant to the Commander, U.S. Central Command
- Ambassador Robert Loftis

TIME a.m. Q & A

- Military Analysts

TIME a.m. Conference Call Concludes (GUIDELINES)

- Ms. Jones

Note: Dial-in-telephone numbers are 1-800-860-2442 or (412) 858-4600.

Confirmed Retired Military Analysts:

Dr. James Jay Carafano	(LTC, USA, Retired) Heritage Foundation
Colonel John Garrett	(USMC, Retired) – Fox News
General William F. “Buck” Kernan	(USA, Retired)
Lieutenant Colonel Robert L. Maginnis	(USA, Retired) Fox News, CNN, BBC, Radio
Dr. Jeff McCausland	(Colonel, USA, Retired) – CBS (mostly radio)
Captain Chuck Nash	(USN, Retired) – Fox News
Major General Michael J. Nardotti, Jr.	(USA, Retired)
Major General Paul E. Vallely	(USA, Retired) Fox News, Radio

Tuesday, February 06, 2007, TIME: 1545 ET



**Conference Call
Retired Military Analysts**

Wednesday, February 07, 2007

TIME: 0830-0900 ET

AGENDA

0830 Welcome and Introduction (GUIDELINES)

- James Davis, OSD Public Affairs

0831 Update on operations in Iraq

- Major General William Caldwell, the Coalition Spokesman in Iraq

0845 Q & A

- Military Analysts

0900 Conference Call Concludes (GUIDELINES)

- James Davis

Note: Dial-in-telephone numbers are 1-800-860-2442 or (412) 858-4600.

Confirmed Retired Military Analysts:

Mr. Jed Babbin

(USAF, JAG) Human Events Editor

Major General Donald W. Shepperd

(USAF, Retired) CNN

Lieutenant General Thomas McInerney

(USAF, Retired) Fox News

Friday, February 09, 2007, 1338 ET



**Conference Call
Retired Military Analysts
Friday, February 09, 2007 TIME: 1400-1430 ET**

AGENDA

TIME a.m. Welcome and Introduction (GUIDELINES)

- James Davis, OSD Public Affairs

TIME a.m. Update on recent aircraft incidents

- Rear Admiral Mark Fox, Communications Division Chief Strategic Effects

TIME a.m. Q & A

- Military Analysts

TIME a.m. Conference Call Concludes (GUIDELINES)

- James Davis

Note: Dial-in-telephone numbers are 1-800-860-2442 or (412) 858-4600.

Confirmed Retired Military Analysts:

Mr. Jed Babbin	(USAF, JAG) Human Events Editor
Lieutenant Colonel Gordon Cucullu	(USA, Retired) Fox News
Colonel (Tim) J. Eads	(USA, Retired) Fox News
General Ronald Fogelman	(USAF, Retired)
Lieutenant Colonel Robert L. Maginnis	(USA, Retired) CNN, Fox, MBN
Colonel Jeff McCausland	(USA, Retired) CBS
Lieutenant General Thomas McInerney	(USAF, Retired) Fox News
Captain Chuck Nash	(USN, Retired) Fox News
General William L. Nash	(USA, Retired) Council on Foreign Relations
Lieutenant General Erv Rokke	(USAF, Retired)
Major General Robert H. Scales, Jr.	(USA, Retired) Fox News
Major General Donald W. Shepperd	(USAF, Retired) CNN
Major General Paul E. Vallely	(USA, Retired) Fox News, Radio
Major General Tom Wilkerson	(USMC, Retired) USNI

Tuesday, February 13, 2007, TIME: 1408 ET



Conference Call
Retired Military Analysts
Wednesday, February 14, 2007 **TIME: 0900-0930 ET**

AGENDA

- 0900** **Welcome and Introduction (GUIDELINES)**
- James Davis, OSD Public Affairs
- 0901** **Update on Baghdad Security Plan**
- Major General William Caldwell, the Coalition Spokesman in Iraq
- 0915** **Q & A**
- Retired Military Analysts
- 0930** **Conference Call Concludes (GUIDELINES)**
- James Davis

Note: Dial-in-telephone numbers are 1-800-860-2442 or (412) 858-4600.

Confirmed Retired Military Analysts:

Mr. Jed Babbin	(USAF, JAG) Human Events Editor
Dr. James Jay Carafano	(LTC, USA, Retired) Heritage Foundation
Lieutenant Colonel Rick Francona	(USAF, Retired) MSNBC
Brigadier General David L. Grange	(USA, Retired) CNN
Lieutenant Colonel Robert L. Maginnis	(USA, Retired) CNN, Fox, MBN
Colonel Jeff McCausland	(USA, Retired) CBS
Lieutenant General Thomas McInerney	(USAF, Retired) Fox News
Captain Chuck Nash	(USN, Retired) Fox News
Major General Donald W. Shepperd	(USAF, Retired) CNN
Mr. Wayne Simmons	(USN, CIA, Retired) Fox News

Tuesday, February 20, 2007, TIME: 1325 ET



Conference Call
Retired Military Analysts
Wednesday, February 21, 2007 **TIME: 0830-0900 ET**

AGENDA

- 0830** **Welcome and Introduction (GUIDELINES)**
- James Davis, OSD Public Affairs
- 0831** **Update on Baghdad Security Plan**
- Major General William Caldwell, the Coalition Spokesman in Iraq
- 0845** **Q & A**
- Retired Military Analysts
- 0900** **Conference Call Concludes (GUIDELINES)**
- James Davis

Note: Dial-in-telephone numbers are 1-800-860-2442 or (412) 858-4600.

Confirmed Retired Military Analysts:

Colonel Ken Allard	(USA, Retired) MSNBC
Mr. Jed Babbin	(USAF, JAG) Human Events Editor
Lieutenant Colonel Rick Francona	(USAF, Retired) MSNBC
Colonel John Garrett	(USMC, Retired) Fox Radio
Colonel Jack Jacobs	(USA, Retired) MSNBC
Colonel Jeff McCausland	(USA, Retired) CBS
Lieutenant General Thomas McInerney	(USAF, Retired) Fox News
General William L. Nash	(USA, Retired) Council on Foreign Relations
Major General Donald W. Shepperd	(USAF, Retired) CNN
Mr. Wayne Simmons	(USN, CIA, Retired) Fox News
Mr. Bing West	(USMC, Retired) Atlantic Monthly

As of 02/27/2007, 1748 EST



Conference Call
Retired Military Analysts
WEDNESDAY, FEBRUARY 28, 2006 **TIME: 0830-0900 EST**

AGENDA

- 0830** **Welcome and Introduction (GUIDELINES)**
- James Davis, Office of Public Affairs
- 0831** **Update on Iraqi Reconstruction Efforts**
- Brigadier General Michael J. Walsh
- 0845** **Q & A**
- Retired Military Analysts
- 0900** **Conference Call Concludes (GUIDELINES)**
- James Davis

Note: Dial-in-telephone numbers are 1-800-860-2442 or (412) 858-4600.

Confirmed Retired Military Analysts:

Mr. Jed Babbin	(USAF, JAG) Human Events Editor
Dr. James Jay Carafano	(LTC, USA, Retired) Heritage Foundation
Captain John Coyne	(USN, Retired)
Lieutenant General Michael P. DeLong	(USMC, Retired) Fox News
Colonel John Garrett	(USMC, Retired) Fox Radio
Lieutenant Colonel Robert L. Maginnis	(USA, Retired) CNN, Fox, MBN
Colonel Jeff McCausland	(USA, Retired) CBS

As of 6 October – 7:00 a.m.



Conference Call
Retired Military Analysts
FRIDAY, OCTOBER 6, 2006 **TIME: 11:00 – 11:30 a.m.**

AGENDA

11:00 a.m. Welcome and Introduction (GUIDELINES)

- Tara Jones, Community Relations and Public Liaison

11:01 a.m. Update on FY06 Recruiting

- Dr. Curtis Gilroy, Director of Accession Policy for the Undersecretary of Defense for Personnel and Readiness

11:10 a.m. Q & A

- Military Analysts

11:30 a.m. Conference Call Concludes (GUIDELINES)

- Ms. Jones

Note: Dial-in-telephone numbers are 1-800-860-2442 or (412) 858-4600.

Confirmed Retired Military Analysts:

Lieutenant Colonel Robert L. Maginnis	(USA, Retired)
Colonel Glenn Lackey	(USA, Retired)
Colonel Jeff McCausland	(USA, Retired)
Lieutenant Colonel Rick Francona	(USAF, Retired) MSNBC
Command Sergeant Major Steven Greer	(USA, Retired) Fox News
Colonel Jack Jacobs	(USA, Retired)
Lieutenant General Thomas McInerney	(USAF, Retired)
Major General Perry Smith	(USAF, Retired)

As of 12:30 p.m. – October 10, 2006



Conference Call
Retired Military Analysts
TUESDAY, OCTOBER 10, 2006 **TIME: 2:30 – 3:00 p.m.**

AGENDA

- 2:30 p.m. Welcome and Introduction (GUIDELINES)**
- Tara Jones, OSD Public Affairs
- 2:31 p.m. Update on Operations in Iraq**
- General George W. Casey, Commanding General, Multi-National Force - Iraq
- 2:45 p.m. Q & A**
- Military Analysts
- 3:00 p.m. Conference Call Concludes (GUIDELINES)**
- Ms. Jones

Note: Dial-in-telephone numbers are 1-800-860-2442 or (412) 858-4600.

Confirmed Retired Military Analysts:

Colonel Ken Allard (USA, Retired) MSNBC

Mr. Jed Babbin (AF, Former JAG) American Spectator, Real Clear Politics, national radio

Dr. James Jay Carafano (LTC, USA, Retired) Heritage Foundation

Lieutenant Colonel Tim J. Eads (USA, Retired) Fox News

Lieutenant Colonel Rick Francona (USAF, Retired) NBC

Brigadier General David L. Grange (USA, Retired) CNN

Command Sergeant Major Steven Greer (USA, Retired) Fox News

Lieutenant Colonel Robert L. Maginnis (USA, Retired) Fox News, CNN, NPR, Moody Radio

Dr. Jeff McCausland (Colonel, USA, Retired) - CBS

Lieutenant General Thomas McInerney (USAF, Retired) – Fox News

Major General Michael J. Nardotti, Jr. (USA, Retired)

Captain Chuck Nash (USN, Retired) – Fox News

Major General Donald W. Shepperd (USAF, Retired) - CNN

Mr. Wayne Simmons (USN, Retired) – Fox News

Major General Paul E. Valley (USA, Retired) – Fox News

Mr. Bing West (Fmr ASD, Retired) – National Review, Atlantic Monthly

Major General Tom Wilkerson (USMC, Retired) – U.S. Naval Institute



Secretary Donald H. Rumsfeld
Meeting with Civilian Military Experts
Wednesday, February 12, 2003
Secretary of Defense's Conference Room (3E928), The Pentagon
(As of February 5, 2003/12:00 noon)

PROPOSED AGENDA

- [4:15 pm *Escorts in Place at North River Entrance, Metro and Corridor 2-South Parking for Transport of Guests to 3E928 (Evans)]*
- [4:30 pm *OSD Computer Personnel set up Unclassified Laptop for Briefing/Room Prep (Meyer)]*
- 5:00 pm Welcome and Introduction**
- Chris Willcox, Deputy Assistant Secretary of Defense for Public Affairs
- 5:05 pm Iraqi Post-Regime Security and Economic Issues Brief**
- Douglas J. Feith, Under Secretary of Defense for Policy
- 5:30 pm Open Discussion and Questions and Answers**
- Secretary Donald H. Rumsfeld
- 6:00 pm Meeting Concludes**
- [5:45 pm *Escorts in Place outside 3E928 for Transport of Guests to North River Entrance, Metro or Corridor 2-South Parking (Evans)]*
- [6:05 pm *Secure Unclassified Laptop/Documents (Meyer)]*

To Be Confirmed:

Confirm Speakers

Re-Confirm CW's Schedule

Invitation/Agenda Cleared/Distributed

Re-Confirm Room Number with Protocol

Re-Confirm Attendees with Protocol

Tour Guides Scheduled

Information Packets Cleared/Distributed

Read Ahead Materials Cleared/Distributed

Power Point Presentations Collected

Computer Laptop Secured



OIF Conference Call
Retired Military Analysts and Civilian Defense Experts
3:30 pm, Thursday, July 31, 2003, Room 2E800
(As of July 30, 2003/6:00 pm)

AGENDA

3:30 pm Welcome and Introduction (Guidelines)

Chris Willcox, Deputy Assistant Secretary of Defense for
Public Affairs

3:31 pm Update on Coalition Health Care Operations in Iraq

Dr. David Tornberg, Deputy Assistant Secretary of Defense for
Clinical and Program Policy, OSD Health Affairs
Ed Wyatt, Principal Deputy Assistant Secretary of Defense, OSD
Health Affairs

3:40 pm OIF Operational Update

Major General Stanley A. McChrystal, Vice Director for Operations
(J-3), Joint Chiefs of Staff

3:48 pm Questions and Answers

4:00 pm Call Concludes (Guidelines)

Note:

Call-In Telephone Number: (800) 860-2442 or (412) 858-4600



OIF Conference Call
Retired Military Analysts and Civilian Defense Experts
3:30 pm, Thursday, July 31, 2003, Room 2E800
(As of July 31, 2003/3:00 pm)

PARTICIPATING Retired Military Analysts

Lieutenant Colonel Robert Maginnis
Major General Donald W. Shepperd
Major General Paul E. Valley
General William Nash
Colonel Jack Jacobs
Colonel Carl Allard
Lieutenant Colonel Bill Cowan
General Glen K. Otis
Major Robert Bevelacqua
General Wayne Downing
Major General Perry Smith
General Joseph Ralston
Major General Thomas L. Wilkerson

PARTICIPATING Civilian Defense Experts

Mr. Anthony Cordesman, Fellow, Center for Strategies and International Studies
Mr. Thomas Donnelly, Fellow, American Enterprise
Mr. Frank J. Gaffney, President, The Center for Security Policy
Mr. Jack Spencer, Senior Policy Analyst, The Heritage Foundation
Dr. Daniel Goure, Senior Fellow, Lexington Institute
Mr. Grover Norquist, President, Americans for Tax Reform



**Conference Call
Military Analysts
1:00 pm, Thursday, July 10, 2003, Room 2E800
(As of July 9, 2003/2:00 pm)**

AGENDA

- 1:00 pm** **Welcome and Introduction (Guidelines)**
- Chris Willcox, Deputy Assistant Secretary of Defense for
Public Affairs
- 1:02 pm** **Update on Coalition Stability Operations in Iraq**
- Dr. Joseph J. Collins, Deputy Assistant Secretary for Stability
Operations
- 1:10 pm** **OIF Operational Update**
- Major General Stanley A. McChrystal, Vice Director for Operations
(J-3), Joint Chiefs of Staff
- 1:18 pm** **Questions and Answers**
- 1:30 pm** **Call Concludes (Guidelines)**

Note:

Call-In Telephone Number: (800) 860-2442 or (412) 858-4600



Conference Call

Military Analysts

1:00 pm, Thursday, July 10, 2003

(As of July 10 2003/11:00 am)

Participating

Brigadier General David Grange
General Wesley Clark
Major General Perry Smith
Colonel Carl Allard
Lieutenant Colonel Robert Maginnis
General Joseph Ralston
Lieutenant General Bernard Trainor
Colonel John Warden
General Montgomery Meigs
Lieutenant General Dan Christman
Rear Admiral Thomas F. Marfiak
Major General Donald W. Shepperd
Colonel Jack Jacobs
Lieutenant General Thomas McInerney
General Glen K. Otis
Major General Paul E. Valley
Major General Thomas L. Wilkerson



Secretary Donald H. Rumsfeld
Meeting with Military Analysts and Civilian Defense Experts
Tuesday, August 12, 2003
Deputy Secretary of Defense Conference Room (3E869), The Pentagon

AGENDA

10:00 am Welcome and Introduction

Chris Willcox, Deputy Assistant Secretary of Defense for Public Affairs

10:01 am OIF Operational Update

Lieutenant General Norton A. Schwartz, Director for Operations (J-3), Joint Chiefs of Staff

10:15 am Lessons Learned: Iraq

Brigadier General Robert Cone (USA), Director, Lessons Learned Center, U.S. Joint Force Command

11:00 am Discussion

Donald H. Rumsfeld, Secretary of Defense
General Peter Pace (USMC), Vice Chairman, Joint Chiefs of Staff

11:45 am Meeting Concludes



Outreach Meeting
Retired Military Analysts and Civilian Defense Experts
1:30 pm, Monday, November 24, 2003, Room 3E869

Participating

Retired Military Analysts

Colonial Carl Allard
Major Robert S. Bevelacqua
Lieutenant Colonel Bill Cowan
Colonel John G. Garrett
Admiral David E. Jeremiah
General George Joulwan
Admiral Thomas Joseph Lopez
Lieutenant General Thomas McInerney
Lieutenant Colonel Robert L. Maginnis
General Thomas S. Moorman
Captain Charles T. Nash
General William Nash
General Joseph Ralston
General Charles E. Wilhelm

Civilian Defense Experts

Mr. Anthony Cordesman, Center for Strategies and International Studies
Mr. James Dobbins, RAND
Lieutenant General Michael M. Dunn, National Defense University
Dr. Ed Feulner, Heritage Foundation
Mr. Alton Frye, Council on Foreign Relations
Mr. Frank J. Gaffney, Center for Security Policy
Ambassador Marc Ginsberg, Northstar Group, Inc.
Dr. Daniel Goure, Lexington Institute
Mr. Michael J. Horowitz, Hudson Institute
Mr. Grover Norquist, Americans for Tax Reform
Dr. Michael O'Hanlon, Brookings Institute
Ms. Jessica Tuchman Mathews, Carnegie Endowment for International Peace
Ms. Danielle Pletka, American Enterprise Institute for Public Policy Research
Mr. John Wobensmith, Institute of World Politics



Secretary Donald H. Rumsfeld
Meeting with Military Defense Analysts
Wednesday, June 16, 2004
Deputy Secretary of Defense Conference Room (3E869), The Pentagon
(As of June 16, 2004/11:00 a.m.)

AGENDA

1:00 p.m. Welcome and Introduction

- Mr. Chris Willcox, Deputy Assistant Secretary of Defense for Public Affairs

1:01 p.m. Update on GTMO/Interrogations

- Mr. Pete Geren, Special Assistant to the Secretary of Defense
- Mr. Daniel J. Dell'Orto, Principal Deputy General Counsel
- Lieutenant General Keith B. Alexander, Deputy Chief of Staff (Army G-2)

1:40 p.m. Update on Global Defense Posture

- Mr. Douglas J. Feith, Under Secretary of Defense for Policy

2:00 p.m. Discussion and Questions with Secretary of Defense (Transition to Iraqi Self-Government)

- Also present will be Rear Admiral David Nash, Director for Program Management Office, Coalition Provisional Authority (Baghdad)

2:45 p.m. Meeting Concludes

- Mr. Willcox



MEMORANDUM

To: Defense Analysts

From: Brent Thomas Krueger
Director for Community Relations and Public Liaison, OSD

Date: January 26, 2004

Re: Meeting with Secretary of Defense Wednesday, February 11, 2004

Secretary Donald Rumsfeld invites you to attend a special meeting Wednesday, February 11, in his private conference room at the Pentagon. The purpose of this meeting is to discuss 2004 DoD goals and initiatives – which will include an overview of the FY 2005 budget.

The briefing with the Secretary and other senior DoD officials will start promptly at 2:30 p.m. and is expected to be one and half-hours in length. Due to security issues, it will be necessary for you to arrive at the Pentagon by 2:15 p.m.

Instructions concerning transportation logistics will follow via email or phone by close of business Monday, February 9. Please R.S.V.P. to Bonnie Sciarretto at (703) 695-7778, bonnie.sciarretto@osd.mil. If you have any questions or concerns, please contact Bonnie or me at (703) 695-2733, brent.krueger@osd.mil.

We hope you are able to participate.



Secretary Donald H. Rumsfeld
Meeting with Retired Military Analysts and Civilian Defense Experts
Wednesday, February 11, 2004, 2:30 PM
Secretary of Defense Conference Room (3E928), The Pentagon
(As of February 11, 2004, 8:15 am)

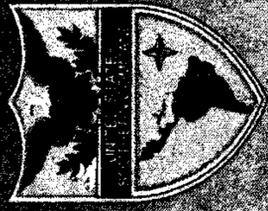
Participating:

Retired Military Analysts:

Major Robert S. Bevelacqua (USA, Retired)
Lieutenant General Frank B. Campbell (USAF, Retired)
General (Tim) J. Eads (USA, Retired)
Colonel John Garrett (USMC, Retired)
General William F. "Buck" Kernan (USA, Retired)
Colonel Glenn Lackey (USA, Retired)
Lieutenant Colonel Robert L. Maginnis (USA, Retired)
Lieutenant General Thomas McInerney (USAF, Retired)
Captain Chuck Nash (USN, Retired)
General William L. Nash (USA, Retired)
General Joseph Ralston (USAF, Retired)
Lieutenant General Erv Rokke (USAF, Retired)
Lieutenant Colonel Carlton Sherwood (USMC, Retired)
Captain Martin L. Strong (USN, Retired)
Major General Paul E. Valley (USA, Retired)

Civilian Defense Experts:

Mr. Milton Copulos, National Defense Council Foundation
Mr. James Dobbins, RAND
Dr. Ed Feulner, The Heritage Foundation
Dr. Alton Frye, Council on Foreign Relations
Ambassador Marc Ginsberg, Northstar Equity Group, Incorporated
Dr. Daniel Goure, Lexington Institute
Dr. Andrew F. Krepinevich, Jr., Center for Strategic and Budgetary Assessments
Dr. Michael O'Hanlon, The Brookings Institute
Mr. Will Marshall, Progressive Policy Institute
Mr. Charles Pena, CATO Institute
Ms. Danielle Pletka, American Enterprise Institute
Dr. Chris Preble, CATO Institute
Mr. Loren B. Thompson, Lexington Institute
Mr. John Wobensmith, Institute of World Politics

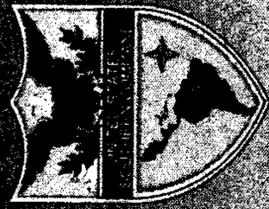


JTF Guantanamo

Honor Bound to Defend Freedom



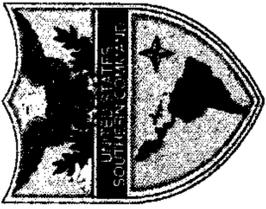
**Detainee Religious and Cultural
Customs**
24 August 2005



AGENDA



- **Detainee Religious and Cultural Customs**
 - Religious Items
 - Koran
 - Guard Guidelines
 - Procedures
 - Enabling Customs
 - Ramadan 2004
 - Dietary Practices
 - Medical Practices
 - Shower and Hygiene
 - Cultural Training



RELIGIOUS ITEMS

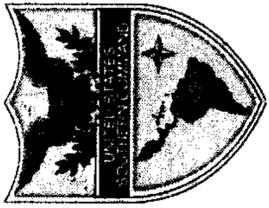


- **Basic Issue Items**
 - **Koran**
 - **Sleeping Mat**
 - **Washcloth**
 - **Sheet**
 - **Surgical Mask**

- **Comfort Items (Additional based on compliance with camp rules)***
 - **Prayer Rug**
 - **Perfume Oil**
 - **Prayer Beads**
 - **Prayer Cap**



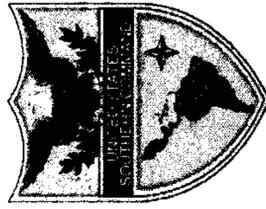
** ~ 64% receive all additional comfort items*



KORAN



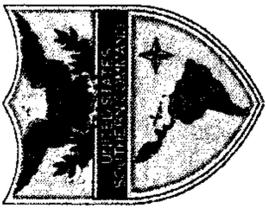
- **Korans first issued in Jan 2002**
- **Issued over 1600 Korans in 13 different languages**
- **On the average 15 Korans per month replaced for wear and tear**
- **Detainees authorized one Koran in either Arabic or native language**



GUIDELINES TO GUARDS CONCERNING THE KORAN



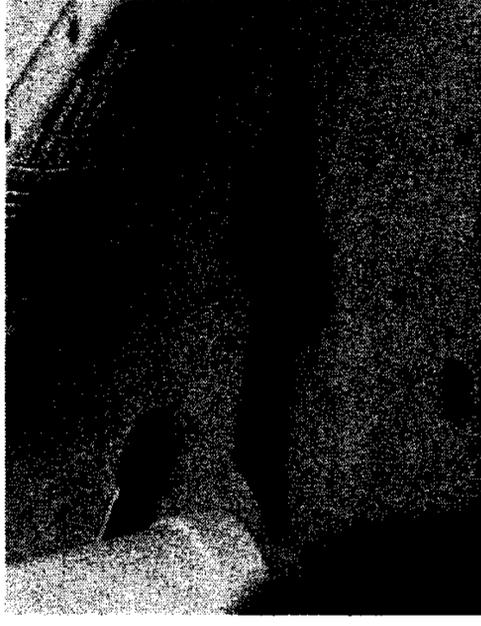
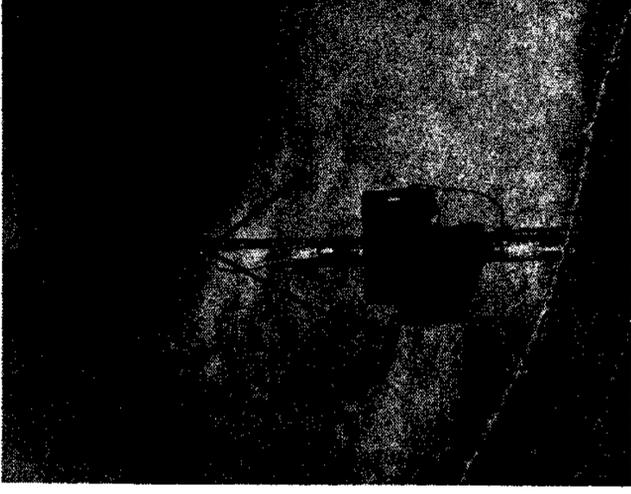
- **Guards do not touch or handle Koran**
- **Two separate inspection methods**
 - **Guards request detainees to present Koran for visual inspection (preferred)**
 - **Inspection conducted by Muslim interpreter/chaplain (only if detainee refuses procedure above)**
- **Clean gloves and two hands to show reverence; right hand is primary hand**
- **Koran not placed near toilet, on floor or sink**



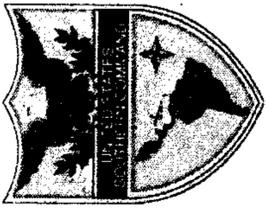
ENABLING DETAINEE PRAYER AND RELIGIOUS SERVICES



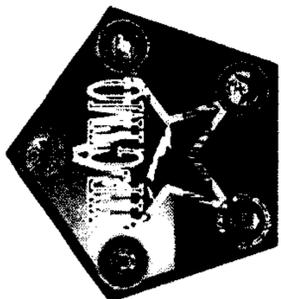
- Call to prayer announced 5 times daily over the public address system adjusted to sunrise and sunset
- 974 arrows marked throughout the camp indicate direction to Mecca
- Sleeping mat and large towel is provided for clean location for prayer
- Issued detainee clothing meets requirement of males to pray in clothing that covers at minimum the area between the navel and knees.



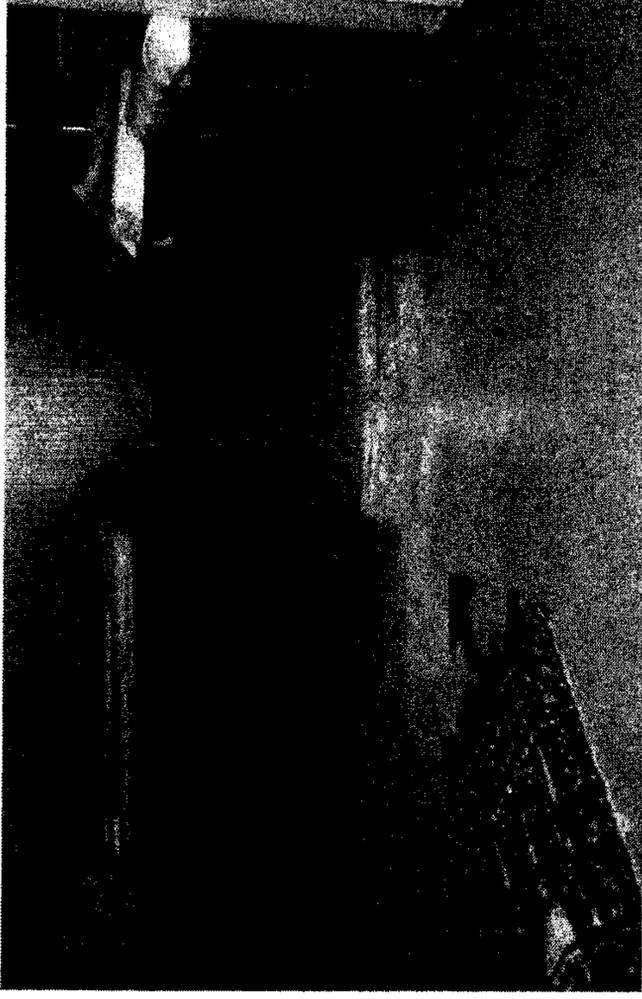
Detainees are given liberty in the exercise of their religion consistent with the articles of the Geneva Conventions and military necessity



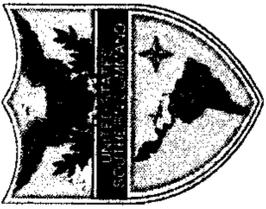
ENABLING DETAINEE PRAYER AND RELIGIOUS SERVICES



- Camp 4 accommodates group prayer
- Conditions allow for observance of Friday prayer
- Detainees are able to preach without interference from the guard force

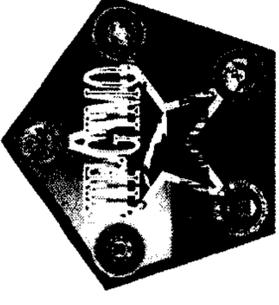


Detainees are given liberty in the exercise of their religion consistent with the articles of the Geneva Conventions and military necessity

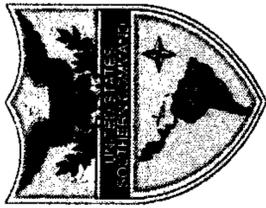


ISLAMIC HOLY PERIODS

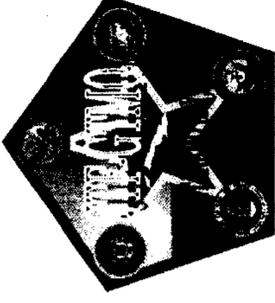
RAMADAN



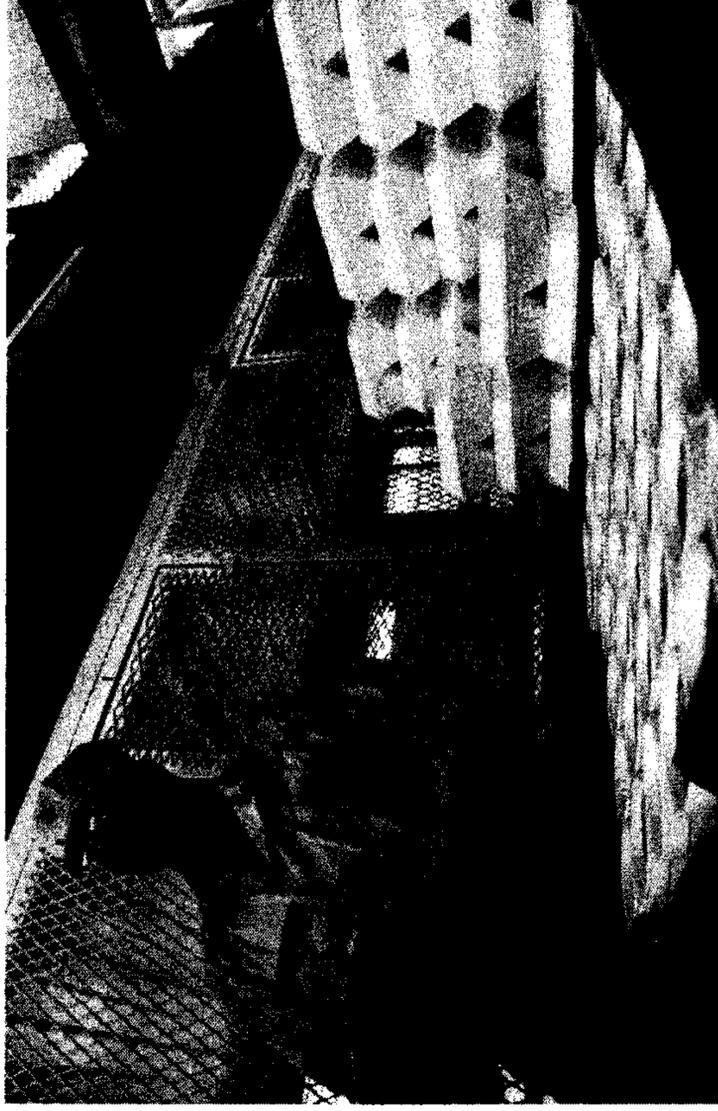
- Prayer rugs issued to all detainees compliant with Camp rules
- Modified feeding schedule to meet the needs of the fast
 - All detainees fed morning meal at 0330 and evening meal o/a 1930
 - Dates and honey daily to break fast at the end of first day
 - 2200 snack
 - Non-fasting detainees (17% of population) received normal lunch meal
- Dental and Physical Therapy (PT) appointments conducted in the evening hours
- Modified medical schedule necessary to meet the detainees' specific needs. Medication coincided with meals
- Evening feast upon the completion of Ramadan. Camp 1/4 given a 'special meal' of traditional food items



DIETARY PRACTICES



- Meals meet standards according to Islamic guidelines.
 - All meat is halal (GTMO receives on average over 5000 lbs per month)
 - Preparation separate from troop meals
- No pork, alcohol, any foods, which may contain their by products, or meats not slaughtered according to Islamic guidelines.
- Average caloric intake is 2,600 calories per day
- Food contract ~\$2.5M

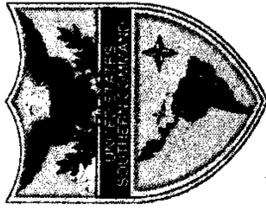




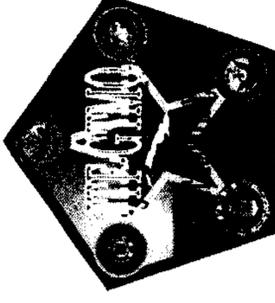
MEDICAL PRACTICES



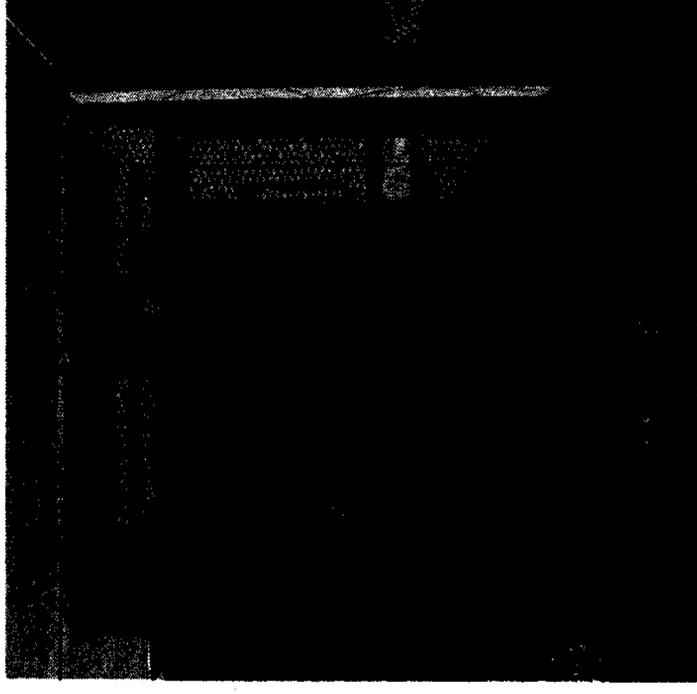
- **Medical personnel consider Muslim detainee religious practices when administering medical care to Muslim detainees.**
- **Medical personnel inform Muslim detainees of any medications, injections, and vaccinations that contain pork and alcohol by products or ingredient.**
- **For medical care involving the exposure of the areas between the naval and the knees, male medical personnel administer treatment.**

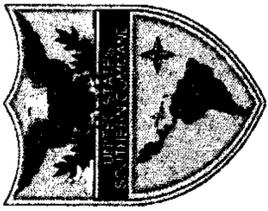


SHOWERS AND HYGIENE

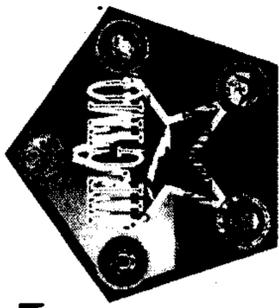


- Detainees provided privacy per Islamic law
- Female guards are restricted from any location that would violate privacy
- Razors are provided for Muslim detainees desiring to shave body hair per Islamic guidelines unless the detainee is in a segregation block or on self-harm watch.

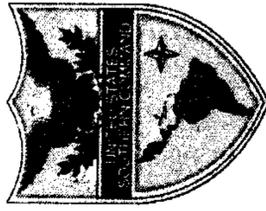




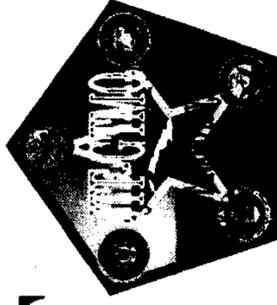
CULTURAL TRAINING FOR JTF PERSONNEL



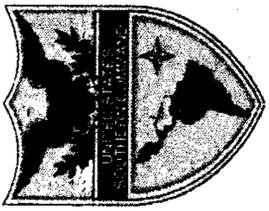
- **Koran**
 - **Do not show disrespect for the Koran (let it touch the floor, kick it, step on it).**
 - **Minimize touching a detainee's Koran**
 - **Handle respectfully (with gloves and both hands)**
- **Prayer**
 - **Do not talk in front of, or otherwise interrupt detainees during prayer or the call to prayer**
 - **Avoid mocking or imitating detainee's prayer.**



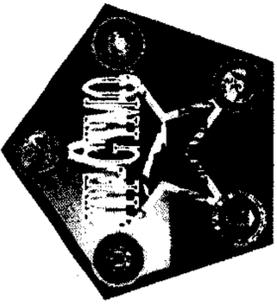
CULTURAL TRAINING FOR JTF PERSONNEL



- Do not eat or drink in front of detainees during the Islamic holy month of Ramadan.
- Do not ask about female members of a Muslim's family (e.g., wife, daughter, mother, sister, etc.)
- Do not use the left hand to give a detainee food.
- Do not relate terrorism to Islam.
- Do not point a finger at detainees
- Avoid using foul language
- Female guards and interpreters should not insist that the detainees make eye contact with them during interactions



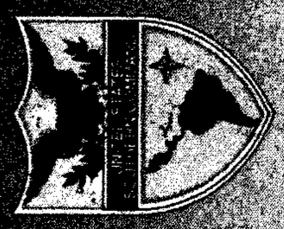
PROCEDURES, TRAINING AND SUPERVISION



- **Personnel working at Camp Delta act in a manner that is respectful to every religion and religious practice**
 - **Post Mobilization – Pre Deployment Cultural Training**
 - **“Right Seat / Left Seat” Ride at Camps**
 - **Extensive Camp Delta SOPs**
 - **JTF Standardization Team: Internal Audit System**
 - **Active On-Site Supervision by Chain of Command**

A Disciplined Professional Guard Force

QUESTIONS?





Secretary Donald H. Rumsfeld
Meeting with Retired Military Analysts and Civilian Defense Experts
Monday, November 24, 2003
Deputy Secretary of Defense Conference Room (3E869), The Pentagon
(As of November 20, 2003)

AGENDA

1:30 pm **Welcome and Introduction**

Chris Willcox, Deputy Assistant Secretary of Defense for Public Affairs

1:31 pm **Military Operational Update (Unclass)**

Colonel Addison (Tad) Davis, IV, Deputy Chief for Joint Operations (J3), Joint Chiefs of Staff

2:00 pm **Update on Coalition Iraqi Reconstruction Efforts**

Dr. Joseph J. Collins, Deputy Assistant Secretary of Defense for Stability Operations

2:20 pm **Discussion and Questions with Donald H. Rumsfeld, Secretary of Defense**

Note: General Richard B. Myers will join the meeting for Q&A beginning 2:30 pm.

3:00 pm **Meeting Concludes**

Itinerary for
Outreach Delegation
22-25 September 2003

Delegation:

Lieutenant General Frank B. Campbell (USAF, Retired)
Lieutenant Colonel Bill Cowan (USMC, Retired)
General Ronald Fogelman (USAF, Retired)
Mr. Frank J. Gaffney, President, The Center for Security Policy
Lieutenant Colonel Robert Maginnis (USA, Retired)
Ms. Jessica Tuchman Mathews, President, Carnegie Endowment for International Peace
Lieutenant General Thomas McInerney (USAF, Retired)
Major General William Nash (USA, Retired)
Dr. Michael O'Hanlon, Senior Fellow, The Brookings Institution
Ms. Danielle Pletka, Senior Defense Expert, American Enterprise Institute
Major General Paul E. Valley (USA, Retired)
Mr. Mitchell Ross Semel, Sr Vice President, Programming, East Coast, CBS Entertainment
Lieutenant Colonel Carlton Sherwood (USMC, Retired)
Major General Donald W. Shepperd (USAF, Retired)
Colonel John Warden (USAF, Retired)
Mr. John Wobensmith, Director for Development, Institute of World Politics Staff
Mr. Chris Willcox, Deputy Assistant Secretary of Defense for Public Affairs, OSD
Mr. Brent Thomas Krueger, Director for Community Relations and Public Liaison, OSD
Mr. Don Meyer, Special Assistant, OSD

Monday, 22 Sep

0800L Depart Kuwait via C-130

1030L Arrive Baghdad International Airport; Met by TBD

1045-1100 En route CPA helipad via rotary wing aircraft

1100-1115 En route CPA HQ via ground vehicles

1115-1230 CPA Overview with CPA Senior Staff, Ambassador's Conference Room
Attendees:
Ambassador Patrick Kennedy, Chief of Staff
LTG Ricardo Sanchez, CG, CJTF-7
Ambassador Clayton McManaway, Senior Counselor to Amb Bremer
Ambassador Chris Segar, Head of British Office, British Embassy
Mr. Gary Thatcher, Director, Strategic Communications

1230-1315 Lunch – CPA Dining Facility

- 1315-1430 CJTF-7 Operational Overview, Ambassador's Conference Room
Attendees:
LTG Sanchez
Others TBD on Ground
- 1430-1515 Meeting with Dr. Kay and MG Dayton, Iraq Survey Group (ISG)
(WMD Update)
- 1515-1615 CPA Ministries Discussions, Ambassador's Conference Room
Attendees:
Mr. Stephen Browning, Senior Advisor, Ministry of Electricity
Mr. Philip Carroll, Senior Advisor, Ministry of Oil
Ms. Leslye Arsht, Senior Advisor, Ministry of Education
Mr. Williamson Evers, Senior Advisor, Ministry of Education
- 1615-1800 Visit to 1st AD (location TBD by BG Dempsey)
- 1800-1815 En route Al Rashid Hotel
- 1815-1830 Personal time (refresh)
- 1830-2000 Reception with members of the Governing Council
Note: Invite UN Representative
- 2000-2015 En route CPA helipad
- 2015-2030 En route Baghdad International Airport
- 2045 Depart Baghdad via C-130 en route Kuwait
- 2115L Arrive Kuwait

Tuesday, 23 Sep

- 0800L Depart Kuwait en route BIAP via C-130
- 1030L Arrive BIAP; met by TBD
- 1040-1110 En route Al Hillah via rotary wing aircraft;
met by MajGen Tyszkiewicz, CG, MND (CS) and Mr. Mike Gfoeller, CPA-SC
- 1110-1120 En route MND-CS HQ
- 1120-1150 MND-CS Operational Overview by MajGen Tyszkiewicz
- 1150-1200 Meet with Coalition/Multinational leaders

1150-1201 1200-1245 Lunch with troops
1245-1305 En route Women's Rights Center (CPA funded reconstruction project)
1305-1400 Tour Women's Rights Center and Governance Center Building
with Mr. Dick Naab, CPA-SC Director
1400-1420 En route Mahawil Mass Grave site
1420-1450 Visit Mahawil – briefing by Ms. Sandy Hodgkinson, CPA Human Rights Officer
1450-1515 En route Babylon
1515-1600 Site visit of Babylon
1600-1610 En route helipad
1610-1645 En route Camp Victory helipad via rotary wing
1645-1830 CJTF7 Main visit and dinner troops
1830-1845 En route BIAP via motorcade
1900 Depart Baghdad en route Kuwait via C-130

Wednesday, 24 Sep

0730L Depart Kuwait via C-130
1030L Arrive Mosul; met by MG David Petraeus, CG, 101st Div
1030-1050 Aerial tour of Mosul; end at Div Main LZ
1050-1200 101st Area of Operation North Operational Overview/Video
1200-1245 Lunch w/Brigade Commanders and Command Sergeants Major
DivMain DFAC
1245-1315 En route City Hall via Police Station and Courthouse
(Reconstruction projects)
1315-1345 Meet Governor and Vice Governor and tour City Hall
Governor Ghanim al Basso and Vice Governor Khasro Goran
(Reconstruction project)
1345-1400 En route 101st helipad

1400-1500 En route Tikrit via rotary wing; met by MG Raymond Odierno, CG, 4th ID

1500-1900 4th ID Program – TBD
To include: Operational Overview
Meet with soldiers
Dinner with soldiers
Meet Tikrit local leaders
Meet one local NGO
View reconstruction project

1900-1945 Depart Tikrit en route Balad via rotary wing

2000 Depart Balad via C-130

2100L Arrive Kuwait