



REPLY TO  
ATTENTION OF

**DEPARTMENT OF THE ARMY**  
HEADQUARTERS, 7TH INFANTRY DIVISION AND FORT CARSON  
OFFICE OF THE STAFF JUDGE ADVOCATE  
FORT CARSON, COLORADO 80913-4403

AFZC-CG

SEP 16 2004

MEMORANDUM FOR Commander, 4<sup>th</sup> Infantry Division (Mechanized), Fort Hood, Texas  
76544

SUBJECT: Transfer of Court-Martial Cases— [REDACTED] and [REDACTED]

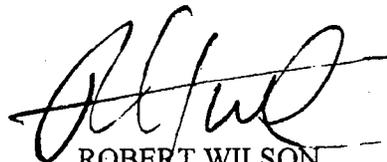
1. Purpose. To document courts-martial jurisdiction in the cases of US v. [REDACTED]  
[REDACTED] and US v. [REDACTED]

2. Basis for 4ID Courts-Martial Jurisdiction.

a. 3<sup>rd</sup> Brigade Combat Team, 4<sup>th</sup> Infantry Division was deployed to Iraq in support of Operation Iraqi Freedom from March 2003 to March 2004. During the deployment, the Commander, 4<sup>th</sup> Infantry Division was the General Court Martial Convening Authority for all 3<sup>rd</sup> BCT soldiers serving in Iraq.

b. In January 2004, CID initiated an investigation into the alleged offenses the accused are currently charged with. All alleged offenses occurred while the accused were deployed with and under the jurisdiction of the 4<sup>th</sup> Infantry Division.

3. Determination. Based on the facts delineated in paragraph 2 above, I transferred, in my capacity as Commander, III Corps (Rear) (Provisional), courts-martial jurisdiction in the cases of US v. [REDACTED] and US v. [REDACTED] to you for disposition as appropriate.

  
ROBERT WILSON  
Major General, USA  
Commanding

020583



DEPARTMENT OF THE ARMY  
HEADQUARTERS, 7TH INFANTRY DIVISION AND FORT CARSON  
OFFICE OF THE STAFF JUDGE ADVOCATE  
FORT CARSON, COLORADO 80913-4403

DRAFT  
see final dated  
Sep 16 2004

REPLY TO  
ATTENTION OF

AFZC-CG

MEMORANDUM FOR Commander, 4<sup>th</sup> Infantry Division (Mechanized), Fort Hood, Texas  
76544

SUBJECT: Transfer of Court-Martial Cases— [redacted] and [redacted]

b6-S b7C-S

1. Purpose. [redacted]

b5-1

2. Basis [redacted]

a. [redacted]

b. [redacted]

3. [redacted]

all  
b5-1  
draft

[redacted]  
Major General, USA  
Commanding

020584

See final  
dated  
16 Sep 04



DEPARTMENT OF THE ARMY  
HEADQUARTERS 4TH INFANTRY DIVISION (MECHANIZED)  
FORT HOOD, TX 76544-5000

REPLY TO  
ATTENTION OF:

AFXX-CG

MEMORANDUM FOR Commander, 4<sup>th</sup> Infantry Division (Mechanized), Fort Hood, Texas  
76544

SUBJECT: Transfer of Court-Martial Cases— [redacted] and [redacted]

b6-5  
b7c-5

1. Purpose. [redacted]

2. Basis [redacted]

a. [redacted]

b. [redacted]

3. [redacted]

all  
b5-1  
draft

XXX [redacted]  
Major General, USA  
Commanding

020585

NONJUDICIAL PUNISHMENT DATA- DETAINEE RELATED OFFENSES  
Office of the Staff Judge Advocate  
Fort Carson, Colorado  
20 Jul 04

Case Number (CID/NCIS/Etc. if Assigned)	Data Source	Date of Incident	Service	Interrogation (Yes/No)	Unit Involved	Active/Reserve/ National Guard	Adjudicator: Imposing Commander Recipient	Location	Location Code
None	Article 15, supported by an investigation summary and numerous sworn statements.	9-Jul-03	Army	Yes	L Troop, 3d Squadron, 3d Armored Cavalry Regiment	Active	LTC [REDACTED]	Ar Ruibah	Police Station
None	Article 15, supported by an investigation summary and numerous sworn statements.	13-Jul-03	Army	Yes	L Troop, 3d Squadron, 3d Armored Cavalry Regiment	Active	LTC [REDACTED]	Ar Ruibah	10 to 15 miles outside of town, towards FOB Buzz along FS-06 East-West Route
None	Article 15, supported by an investigation summary and numerous sworn statements.	8-Oct-03	Army	No	A Battery, 3-29th Field Artillery, 3d Brigade Combat Team	Active	MAJ [REDACTED]	FOB Gunner	Gunner Holding Area
None	Article 15, supported by an investigation summary and numerous sworn statements.	8-Oct-03	Army	No	A Battery, 3-29th Field Artillery, 3d Brigade Combat Team	Active	CPT [REDACTED]	FOB Gunner	Gunner Holding Area
None	Article 15	18-Nov-03	Army	No	B Troop, 1st Squadron, 3d Armored Cavalry Regiment	Active	CPT [REDACTED]	Rifles Base	Checkpoint
None <i>on file</i>	Article 15	3-16 Jan 04	Army	No	Headquarters and Headquarters Company, 1-8th Infantry, 3d Brigade Combat Team	Active	Major General Raymond T. Odierno [REDACTED]	Samarra	Unknown
None <i>on file</i>	Article 15	3-16 Jan 04	Army	No	Headquarters and Headquarters Company, 1-8th Infantry, 3d Brigade Combat Team	Active	Major General Raymond T. Odierno [REDACTED]	Samarra	Unknown

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2

3

4

5

6

(b)(6)-2  
(b)(6)-51  
(b)(7)(C)-5

**NONJUDICIAL PUNISHMENT DATA - DETAINEE RELATED OFFENSES**  
 Office of the Staff Judge Advocate  
 Fort Carson, Colorado  
 20 Jul 04

Detainee Full Name	Detainee Tag ID	Autopsy Date Completed	Offense Type (Be Specific)	Adjudication Range of Punishment	Adjudication Authority	Investigation Status	Further Comments/Notes	Point of Contact
Unknown*	Unknown*	N/A	Assault - Detainee was hit repeatedly with closed fists during questioning	Field Grade Article 15: Forfeiture of \$1,238.00 pay for one month.	Squadron Commander	Closed	Action is still pending for a [redacted] involved in this incident.	MAJ [redacted] Criminal Law, OIC (719)526-1424 @carson.army.mil
Unknown*	Unknown*	N/A	A detainee was handed a shovel and told, at rifle point, to begin digging his own grave. M-4s were fired in his vicinity for intimidation purposes.	Field Grade Article 15: Forfeiture of \$1,238.00 pay for one month.	Squadron Commander	Closed	This incident and the previous incident were punished on the same Article 15. Action is still pending for a [redacted] involved in this incident.	MAJ [redacted] Criminal Law, OIC (719)526-1424 @carson.army.mil
Unknown*	Unknown*	N/A	Assault - Detainee was hit in the stomach with a fist after an escape attempt.	Field Grade Article 15: Reduction from E4 to E3, suspended; Forfeiture of \$250.00 pay per month for two months, that portion of the punishment in excess of \$100.00 suspended; extra duty for 15 days.	Battalion Commander	Closed	None.	MAJ [redacted] Criminal Law, OIC (719)526-1424 @carson.army.mil
Unknown*	Unknown*	N/A	Assault - Detainee was struck in the head with a finger, slapped on the face with an open hand, and struck in the body with a bottle of water; all after being restrained because of an escape attempt.	Summarized Article 15: Extra duty for 14 days, suspended. A writing assignment was given as corrective training.	Battery Commander	Closed	This involves the same incident as the previous entry.	MAJ [redacted] Criminal Law, OIC (719)526-1424 @carson.army.mil
Unknown*	Unknown*	N/A	Larceny (wrongful appropriation)- A call to the United States was made on a detainee's cell phone	Company Grade Article 15: Forfeiture of \$426.00 pay per month for one month and extra duty for 14 days.	Troop Commander	Closed	None	MAJ [redacted] Criminal Law, OIC (719)526-1424 @carson.army.mil
Mr. [redacted] and Mr. [redacted]	Unknown*	N/A	Obstructing Justice - Influenced soldiers in an effort to cover-up the pushing of detainees of the Samarra bridge.	Commanding General Article 15: Written Reprimand	Commanding General	Closed	There are four court-martials currently pending for the Samarra bridge incident.	MAJ [redacted] Criminal Law, OIC (719)526-1424 @carson.army.mil
Mr. [redacted] and Mr. [redacted]	Unknown*	N/A	Influenced soldiers in an effort to cover-up the pushing of detainees of the Samarra bridge.	Commanding General Article 15: Written Reprimand	Commanding General	Closed	This involves the same incident as the previous entry. There are four court-martials currently pending for the Samarra bridge incident.	MAJ [redacted] Criminal Law, OIC (719)526-1424 @carson.army.mil

\*Names and Tag ID not recorded on the documents included with the Article 15s.

1-10/12/04  
 (b)(6)-2

(b)(6)-4  
 (b)(6)-4  
 (b)(6)-4



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**DEPARTMENT OF THE ARMY  
2D SQUADRON, 3D ARMORED CAVALRY REGIMENT  
AR-RUTBAH, IRAQ  
APO AE 09320-1466**

**AFZC-R-J-SCO**

**25 February 2004**

MEMORANDUM FOR Commander, 3d Armored Cavalry Regiment, Al Asad, Iraq, APO AE 09320

SUBJECT: Final Operation Iraqi Freedom After Action Review (AAR)

1. Sabre Squadron's final AAR for Operation Iraqi Freedom follows.

2. [REDACTED] (b)(2)-4

3. POC for this memorandum is the undersigned.

4. Brave Rifles!

/////Original Signed/////

[REDACTED]

(b)(6)-2

LTC, ARMOR  
Commanding

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020588

25 February 2004

AFZC-R-J-SCO

SUBJECT: Final Operation Iraqi Freedom After Action Review (AAR)

1. MANEUVER

a. TCP

(1) Issue: Conducting a Traffic Control Point (TCP) using a gun platoon in urban terrain.  
Discussion:

[REDACTED]

(b)(2)-4  
(b)(5)-1

Recommendation:

(2) Issue: "Rolling" Traffic Control Points  
Discussion:

[REDACTED]

(b)(2)-4  
(b)(5)-1

Recommendation:

[REDACTED]

b. Convoys

Issue: Convoy Operations  
Discussion:

[REDACTED]

(b)(2)-4  
(b)(5)-1

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[REDACTED]

(b)(2)-4  
(b)(5)-1

**Recommendation:**

[REDACTED]

**c. Stability and Security operations**

**(1) Issue: Integrating units into a cohesive TF for urban area operations.**

**Discussion:**

[REDACTED]

(b)(2)-4  
(b)(5)-1

**Recommendation:**

[REDACTED]

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[REDACTED]

(b)(2)-4  
(b)(5)-1

**(2) Issue: The language of Peace Keeping Operations (PKO)**

**Discussion:** [REDACTED]

(b)(5)-1

**Recommendation:** [REDACTED]

**(3) Issue: Urban Combat engagements**

**Discussion:** [REDACTED]

(b)(2)-4  
(b)(5)-1

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[REDACTED]

(b)(2)-4  
(b)(5)-1

**Recommendation:** [REDACTED]

**(4) Issue: Use of Bradley Fighting Vehicle as Breaching Device**

**Discussion:** [REDACTED]

(b)(2)-4  
(b)(5)-1

**Recommendation:** [REDACTED]

**(5) Issue: Dismounted Capability.** All soldiers should be capable of operating 'on the ground' without their vehicles.

**Discussion:** [REDACTED]

(b)(2)-4  
(b)(5)-1

**Recommendation:** [REDACTED]

[REDACTED]

(b)(5)-1

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[REDACTED]

(b)(5)-1

**(6) Issue: Combined Arms**

**Discussion:**

[REDACTED]

(b)(5)-1

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Recommendation:

[REDACTED]

1 - (S)(9)

(b)(2)-4

1 - (S)(9)

(7) Issue: Use urban & extended operations lessons learned in future training.

Discussion:

Recommendation:

(b)(5)-1  
(b)(2)-4

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[REDACTED]

(b)(5)-1

**(8) Issue: Border reconnaissance**

**Discussion:** [REDACTED]

**Recommendation:** [REDACTED]

[REDACTED]

(b)(5)-1

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(9) Issue: Training not focused on missions that were actually executed in combat.

Discussion:

[REDACTED]

Recommendation:

[REDACTED]

(b)(5)-1

(10) Issue: Peace making training

Discussion:

[REDACTED]

Recommendation:

[REDACTED]

(b)(5)-1

(11) Issue: Small Arms Gunnery skills

Discussion:

[REDACTED]

Recommendation:

[REDACTED]

(b)(5)-1

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(12) Issue: Crossing an assault float bridge.

Discussion: [Redacted]

Recommendation: [Redacted]

(b)(2)-4  
(b)(5)-1

d. Close Air Support:

(1) Issue: Air Ground integration

Discussion: [Redacted]

Recommendation: [Redacted]

(b)(5)-1

(2) Issue: CAS Show of Force

Discussion: [Redacted]

Recommendation: [Redacted]

(b)(5)-1

e. Raids:

Issue: Raid TTP

Discussion: [Redacted]

(b)(2)-4  
(b)(5)-1

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[REDACTED]

(b)(2)-4

(b)(5)-1

**Recommendation:** [REDACTED]

f. IED:

Issue: Clearing an IED

Discussion: [REDACTED]

(b)(2)-4

(b)(5)-1

**Recommendation:** [REDACTED]

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g. Deploy/Redeploy:

Issue: Deploy/Redeploy as units.

Discussion: [REDACTED]

(b)(2)-4  
(b)(5)-1

Recommendation: [REDACTED]

(b)(5)-1

h. Planning:

Issue: Collaborative v.s. Parallel Planning.

Discussion: [REDACTED]

(b)(5)-1

Recommendation: [REDACTED]

Issue: Intelligence Estimates

Discussion: [REDACTED]

(b)(5)-1

Recommendation: [REDACTED]

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**Issue:** Intelligence Information Flow

**Discussion:** [REDACTED]

**Recommendation:** [REDACTED]

(b)(5)-1

2. Fire Support

a. **Issue:** Firing Illumination in Urban Terrain

**Discussion:** [REDACTED]

**Recommendation:** [REDACTED]

(b)(5)-1

b. **Issue:** Cross-training the Howitzer Battery on traditional cavalry skills.

**Discussion:** [REDACTED]

**Recommendation:** [REDACTED]

(b)(5)-1

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c. Issue: Mortars were excellent in the counter-fire role

Discussion:

[REDACTED]

(b)(2)-4  
(b)(5)-1

Recommendation:

[REDACTED]

(b)(5)-1

3. Engineers:

a. Issue: Regiment did not receive its doctrinal engineer Go-to-War package of units.

Discussion:

[REDACTED]

(b)(2)-4  
(b)(5)-1

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[REDACTED]

**Recommendation:**

[REDACTED]

(b)(5)-1

**b. Issue: EOD Assets**

**Discussion:**

[REDACTED]

(b)(5)-1

**Recommendation:**

[REDACTED]

**c. Issue: AVLBs & EAPUs. Neither work, and nobody seems to be able to fix them.**

**Discussion:**

[REDACTED]

(b)(2)-4  
(b)(5)-1

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**Recommendation:** [REDACTED]

(b)(2)-4  
(b)(5)-1

4. INTELLIGENCE

a. Issue: Regimental ACE shift battle handovers.

**Discussion:** [REDACTED]

(b)(5)-1

**Recommendation:** [REDACTED]

b. Issue: Regimental Common Operating Picture

**Discussion:** [REDACTED]

(b)(5)-1

**Recommendation:** [REDACTED]

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**c. Issue: Detainee Release Program**

**Discussion:** A major bone of contention for the populace of AO DOYLE was the detention of innocent people and the inability of the Regiment to release them from prison once they were deemed innocent (Habbariyah, Falcon Hunters, Radioactive Truck Guys etc.). The five layers of bureaucracy between the unit on the ground dealing with the families of the innocent detainee and the prison that releases them was extremely difficult to deal with. Detainees would often be held for two to five months after they were deemed innocent.

**Recommendation:** Better direct coordination between line units and Abu Ghurab/Bucca Prisons should be established in order to facilitate the release of innocent detainees and their subsequent pick up from prison.

**d. Issue: Detainee personal property.**

**Discussion:** When detainees are released from Abu Ghurab their personal belongings are often not given back to them. For example the Radioactive Truck Guys and the Habbariyah detainees were not given their money, jewelry or personal identification. Great care and emphasis is placed on cataloguing and forwarding all of their personal property when we forward a detainee up.

**Recommendation:** Develop and implement a detainee personal property tracking system and ensure it is incorporated into the release process.

**5. COMBAT SERVICE SUPPORT**

**a. Property:**

**(1) Issue: New soldiers Weapons**

**Discussion:** [REDACTED]

**Recommendation:** [REDACTED]

(b)(2)-4  
(b)(5)-1

**(2) Issue: Property Accountability / Inventories**

**Discussion:** [REDACTED]

(b)(5)-1

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[REDACTED]

(b)(2)-4  
(b)(5)-1

**Recommendation:**

[REDACTED]

**(3) Issue: Transportation of Property**

**Discussion:**

[REDACTED]

(b)(2)-4  
(b)(5)-1

**Recommendation:**

[REDACTED]

**b. Supply:**

**(1) Issue: Mechanized Vehicle Track.**

**Discussion:**

[REDACTED]

(b)(2)-4  
(b)(5)-1

**Recommendation:**

[REDACTED]

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(2) Issue: Resupply

Discussion:

[REDACTED]

Recommendation:

[REDACTED]

(b)(5)-1

(3) Issue: Class III Bulk and Package resupply

Discussion:

[REDACTED]

(b)(5)-4  
(b)(5)-1

Recommendation:

[REDACTED]

(b)(5)-1

(4) Issue: Class V Support

Discussion:

[REDACTED]

(b)(5)-1

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[REDACTED]

**Recommendation:**

[REDACTED]

*(b)(5)-1*

(5) Issue: Class I supply at FOB's

Discussion:

[REDACTED]

*(b)(5)-1*

**Recommendation:**

[REDACTED]

(6) Issue: KBR Satellite Dining Facility

Discussion:

[REDACTED]

*(b)(2)-4  
(b)(5)-1*

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[REDACTED]

(b)(5)-1

**c. Transportation:**

**(1) Issue:**  
**Discussion:**

[REDACTED]

(b)(2)-4  
(b)(5)-1

**Recommendation:**

[REDACTED]

**(2) Issue:** Vehicles must be mechanically reliable and able to withstand most likely weapons used.

**Discussion:**

[REDACTED]

(b)(2)-4  
(b)(5)-1

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Recommendation:

[REDACTED]

(b)(5)-1

d. Medical:

(1) Issue: Troop familiarity and confidence with assigned medics

Discussion:

[REDACTED]

Recommendation:

[REDACTED]

(b)(5)-1

(2) Issue: FIA's as a standard component to the MAS/FAS

Discussion:

[REDACTED]

(b)(5)-1

Recommendation:

[REDACTED]

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(3) Issue: Medical equipment

Discussion:

[REDACTED]

Recommendation:

[REDACTED]

(b)(2)-4  
(b)(5)-1

(4) Issue: Patient tracking

Discussion:

[REDACTED]

Recommendation:

[REDACTED]

(b)(5)-1

(b)(2)-4  
(b)(5)-1

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(5) Issue: Medical Support

Discussion:

[REDACTED]

(b)(5)-1

Recommendation:

[REDACTED]

e. Equipment:

(1) Issue: Blue Force Tracker/FBCB2

Discussion:

[REDACTED]

(b)(2)-4  
(b)(5)-1

Recommendation:

[REDACTED]

(2) Issue: Spare tires/tow bars/fuel cans

Discussion:

[REDACTED]

(b)(2)-4  
(b)(5)-1

Recommendation:

[REDACTED]

(b)(5)-1

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[REDACTED]

(b)(5)-1

**(3) Issue: Laser Dot Pointers**

**Discussion:** [REDACTED]

(b)(2)-4  
(b)(5)-1

**Recommendation:** [REDACTED]

**(4) Issue: Shotguns as part of Scout Platoon MTOE**

**Discussion:** [REDACTED]

(b)(2)-4  
(b)(5)-1

**Recommendation:** [REDACTED]

**(5) Issue: Night Vision Devices**

**Discussion:** [REDACTED]

(b)(2)-4  
(b)(5)-1

**Recommendation:** [REDACTED]

**(6) Issue: Ring mounts for wheeled vehicles.**

**Discussion:** [REDACTED]

(b)(5)-1

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Recommendation:

[REDACTED]

(b)(5)-1

(7) Issue : Dismount kits, MGs on trucks, bustle rack extensions, lubrication for weapons, fabricated armor and mounts for HMMWVs.

Discussion:

[REDACTED]

(b)(2)-4  
(b)(5)-1

Recommendation:

[REDACTED]

(b)(2)-4  
(b)(5)-1

(8) Issue: Power Distribution requirements

Discussion:

[REDACTED]

(b)(2)-4  
(b)(5)-1

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**Recommendation:** [REDACTED]

(b)(5)-1

**(9) Issue:** Lack of Lighting/Power Distribution boxes.

**Discussion:** [REDACTED]

(b)(2)-4  
(b)(5)-1

**Recommendation:** [REDACTED]

**(10) Issue:** TOC extensions for M577 series

**Discussion:** [REDACTED]

(b)(2)-4  
(b)(5)-1

**Recommendation:** [REDACTED]

**(11) Issue:** Appropriate tank main gun ammo for urban environments. AFV MOUT training.

**Discussion:** [REDACTED]

(b)(2)-4  
(b)(5)-1

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[REDACTED]

(b)(2)-4  
(b)(5)-1

**Recommendation:**

[REDACTED]

(b)(2)-4  
(b)(5)-1

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(12) Issue: Mobility on the Non-linear battlefield

Discussion:

[REDACTED]

(b)(2)-4  
(b)(5)-1

Recommendation:

[REDACTED]

(13) Issue: Weapons Allocation

Discussion:

[REDACTED]

(b)(2)-4  
(b)(5)-1

Recommendation:

[REDACTED]

(14) Issue: Maps/Overhead Imagery

Discussion:

[REDACTED]

(b)(5)-1

Recommendation:

[REDACTED]

(b)(2)-4  
(b)(5)-1

(15) Issue: AN/PAS-13 Thermal Imaging Devices

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Discussion:

Recommendation:

(b)(2)-4  
(b)(5)-1

6. Maintenance:

a. Issue: Soldiers lack a sense of discernible ownership for equipment

Discussion:

Recommendation:

(b)(5)-1

b. Issue: Fault identification at operator level

Discussion:

Recommendation:

(b)(5)-1

c. Issue: DA5988e flow from the FOBs to the UMCP

Discussion:

(b)(5)-1

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**Recommendation:**

(b)(5)-1

**7. Civil Affairs/Psyps:**

**a. Issue: Enabler integration**

**Discussion:**

(b)(5)-1

**Recommendation:**

**b. Issue: Establishing local trust and confidence**

**Discussion/recommendation:**

(b)(2)-4  
(b)(5)-1

**c. Issue: Interpreters**

**Discussion:**

**Recommendation:**

(b)(5)-1

d. Issue: Communications with the local Iraqi leaders

Discussion:

Recommendation:

[REDACTED]

(b)(5)-1

e. Issue: Civil Military Operations at the troop level

Discussion:

Recommendation:

[REDACTED]

(b)(5)-1

(b)(2)-4

f. Issue: Point engagement

Discussion:

Recommendation:

[REDACTED]

(b)(5)-1

g. Issue: Competing local security forces

Discussion:

Recommendation:

[REDACTED]

(b)(5)-1

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h. Issue: Establishment of local security forces

Discussion: [REDACTED]

(b)(5)-1

Recommendation: [REDACTED]

(b)(5)-1

(b)(2)-4

i. Issue: Security Force Training

Discussion: [REDACTED]

(b)(5)-1

Recommendation: [REDACTED]

j. Issue: Field Ordering Officer Operations

Discussion: [REDACTED]

(b)(2)-4

(b)(5)-1

[REDACTED]

(b)(2)-4  
(b)(5)-1

**Recommendation:**

[REDACTED]

(b)(5)-1

**k. Issue: Military Sponsored Civil Construction Projects**

**Discussion:**

[REDACTED]

(b)(5)-1

**Recommendation:**

[REDACTED]

**l. Issue: Haji Bus Arrival at the POE**

**Discussion:**

[REDACTED]

(b)(2)-4  
(b)(5)-1

[REDACTED]

(b)(5)-1  
(b)(2)-4

**Recommendations:**

[REDACTED]

(b)(2)-4  
(b)(5)-1

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n. Issue: National Identification System for Iraqi People needed

Discussion:

[REDACTED]

(b)(5)-1

Recommendation:

[REDACTED]

o. Issue: Civilian Military Relations

Discussion:

[REDACTED]

(b)(5)-1

Recommendation:

[REDACTED]

p. Issue: Training with and understanding the capabilities of force multipliers such as CA, CI, and TPT assets.

Discussion:

[REDACTED]

(b)(5)-1

Recommendation:

[REDACTED]

8. Signal:

a. Issue: Segovia Internet/Voice over IP Phones

Discussion:

[REDACTED]

(b)(2)-4  
(b)(5)-1

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Recommendation:

[REDACTED]

(b)(5)-1

b. Issue: TACSAT/THURAYA CELL Phones

Discussion:

[REDACTED]

Recommendation:

[REDACTED]

(b)(2)-4  
(b)(5)-1

c. Issue: Long Range Communications Capability

Discussion:

[REDACTED]

(b)(2)-4  
(b)(5)-1

Recommendation:

[REDACTED]

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d. Issue: Telecommunication with Local Nationals

Discussion:

[REDACTED]

(b)(2)-4  
(b)(5)-1

Recommendation:

[REDACTED]

f. Issue: Limited communication between mounted and dismounted elements.

Discussion:

[REDACTED]

(b)(2)-4  
(b)(5)-1

Recommendation:

[REDACTED]

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g. Issue: Computers

Discussion:

[REDACTED]

(b)(2)-4  
(b)(5)-1

Recommendation:

[REDACTED]

9. Family Readiness Group:

a. **Issue:** Many family members are not connected to their FRG

**Discussion:** [REDACTED]

**Recommendation:** [REDACTED]

(b)(5)-1

b. **Issue:** There is not adequate information on soldiers who are new to the unit and redeploy later.

**Discussion:** [REDACTED]

(b)(5)-1

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**Recommendation:** [REDACTED]

c. **Issue:** Family members create numerous web sites for family members of soldiers and post inappropriate (OPSEC, FRG information).

**Discussion:** [REDACTED]

(b)(5)-1

**Recommendation:** [REDACTED]

d. **Issue:** FRG leaders have been asked to identify to the command soldiers who may have an at-risk family situation upon redeployment.

**Discussion:** [REDACTED]

(b)(5)-1

**Recommendation:** [REDACTED]

e. **Issue:** Squadron and Troop FRG Conference calls

**Discussion:** [REDACTED]

(b)(2)-4  
(b)(5)-1

**Recommendation:** [REDACTED]

f. **Issue:** Baby Calls

**Discussion:** [REDACTED]

(b)(5)-1

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**Recommendation:** [REDACTED]

(b)(5)-1

g. **Issue:** Taking care of families of killed and wounded soldiers

**Discussion:** [REDACTED]

(b)(5)-1

**Recommendation:** [REDACTED]

(b)(5)-1

10. Rear Detachment:

a. Issue: Property remaining in the rear

**Discussion:** [REDACTED]

**Recommendation:** [REDACTED]

(b)(5)-1

b. Issue: Selection of Rear Detachment Commanders

**Discussion:** [REDACTED]

**Recommendation:** [REDACTED]

(b)(5)-1