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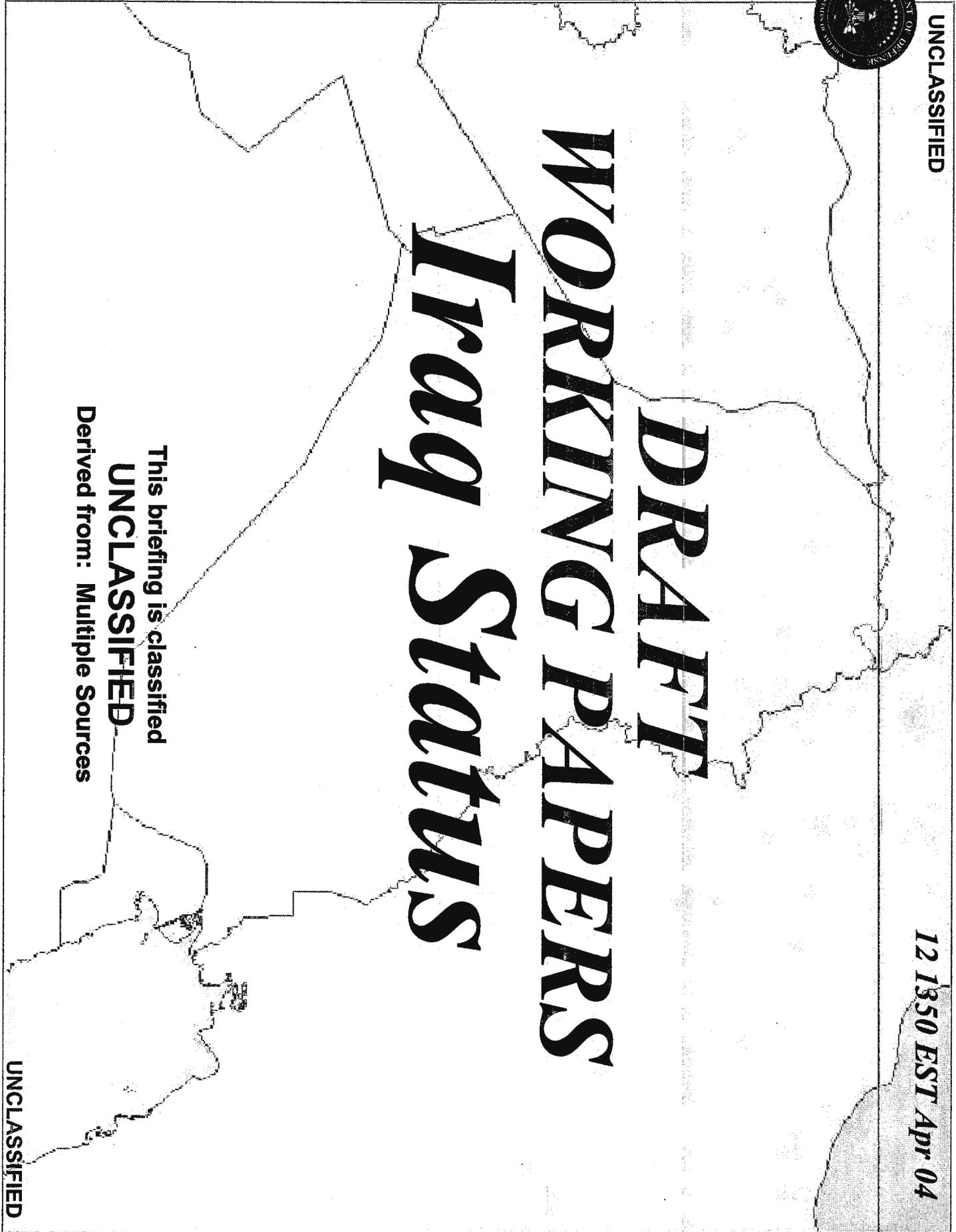
12 1350 EST Apr 04

DEPARTMENT OF DEFENSE

DRAFT WORKING PAPERS *Iraq Status*

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Highlights

DEPARTMENT

OF

DEFENSE

NEWS

N/P

CPA Priorities:

- Essential Services
- Security
- Governance
- Economy
- Strategic Communications

CPA Intermediate Objectives:

- Improve Healthcare
- Provide Food Security
- Support Development of Sustainable Political Parties and Associations
- Build financial market structures
- Prepare for 30 Jun transition

Weekly Highlights:

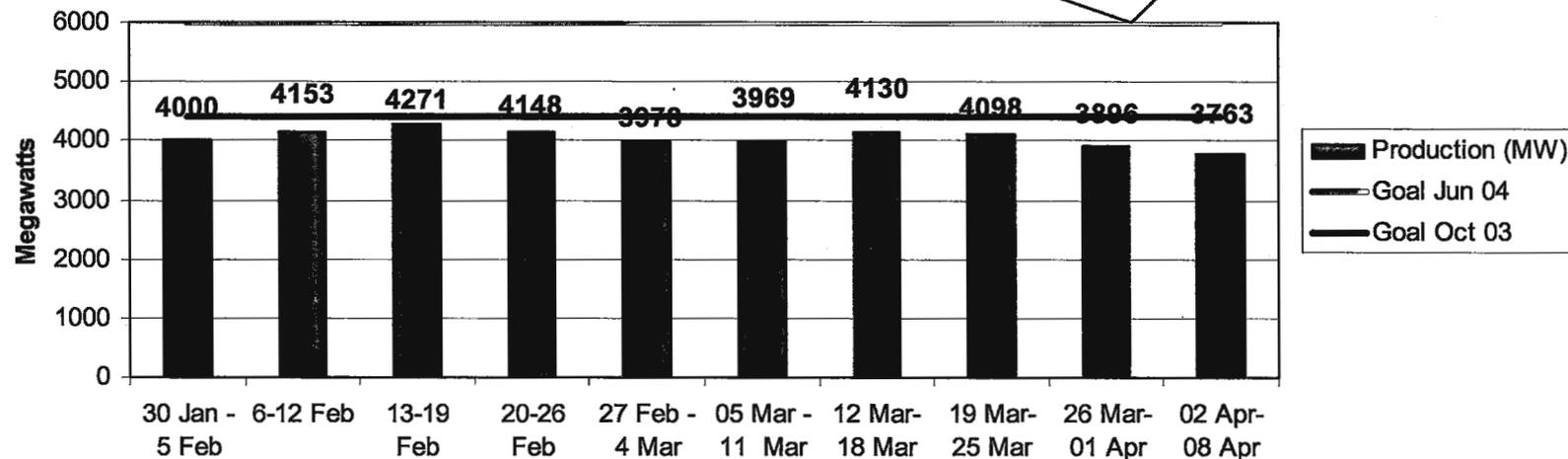
- Total number of attacks highest recorded since tracking began
- Interagency Transition Planning Team led by AMB Ricciardone and LTG(Ret) Kicklighter are developing transition plan
- Extensive activities continue in support of political transition and the Transitional Administrative Law (TAL)
- Transfer of Ministry of Health and Ministry of Public Works responsibilities to full Iraqi control authority
- 1,064,000 telephone subscribers – 28% above pre-war active subscribers
- As of 28 Mar, estimated crude oil export revenue reached \$3.7 billion for 2004



Electricity Overview

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Goal June 04: 6,000 MW Peak Production Capacity

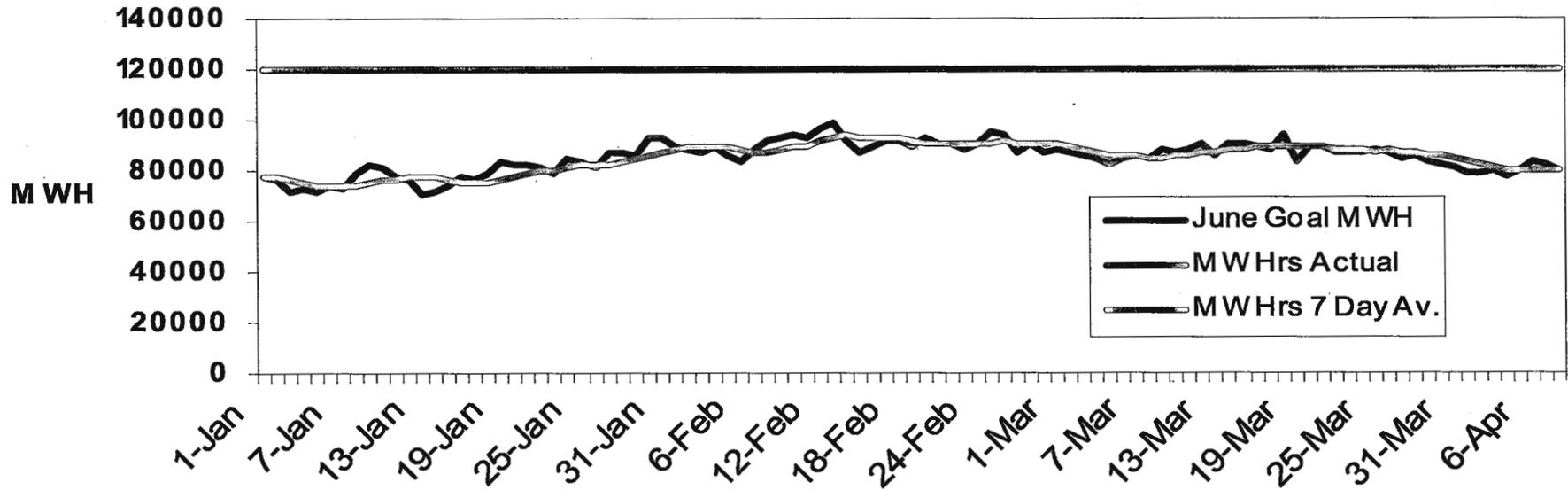


- Ambassador Bremer approved a new increase plan on 14 Jan to prevent current project delays from impacting the goal of 6,000 MW peak capacity and 120,000 MWH of production by 01 Jun
- CPA Autumn Maintenance Program began in Oct 03, continued through the Winter, and transitioned into the Spring program in Feb 04. This has resulted in 1,907 MW in scheduled maintenance losses over the past week. Unscheduled generator maintenance continues with 410 MW out of service

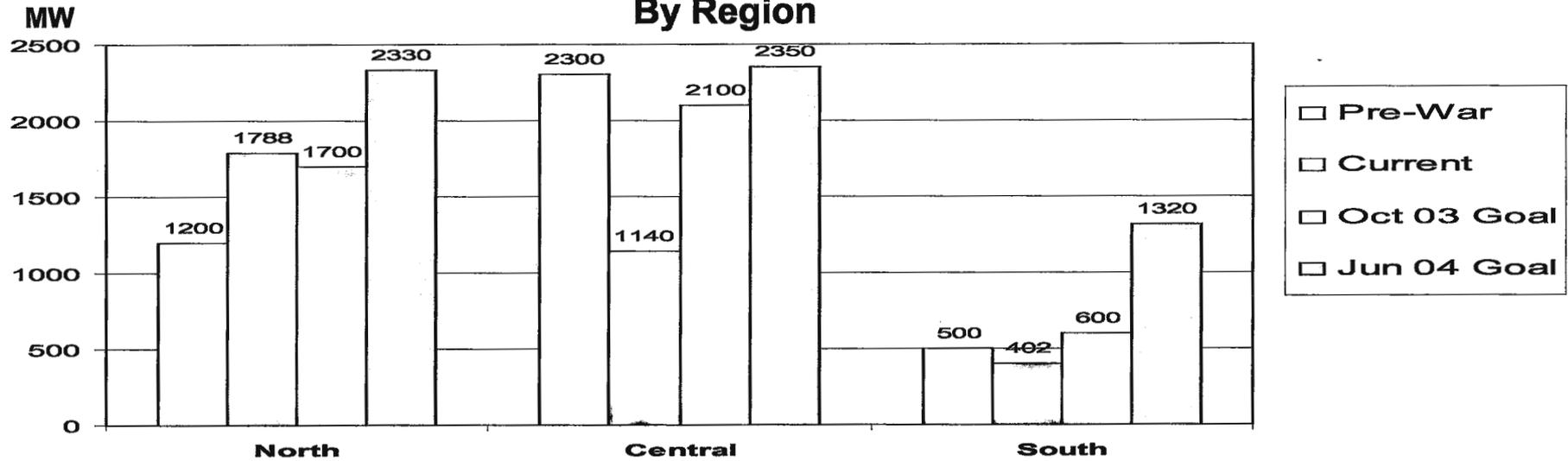


Power Production

Mega Watt Hour Production



By Region



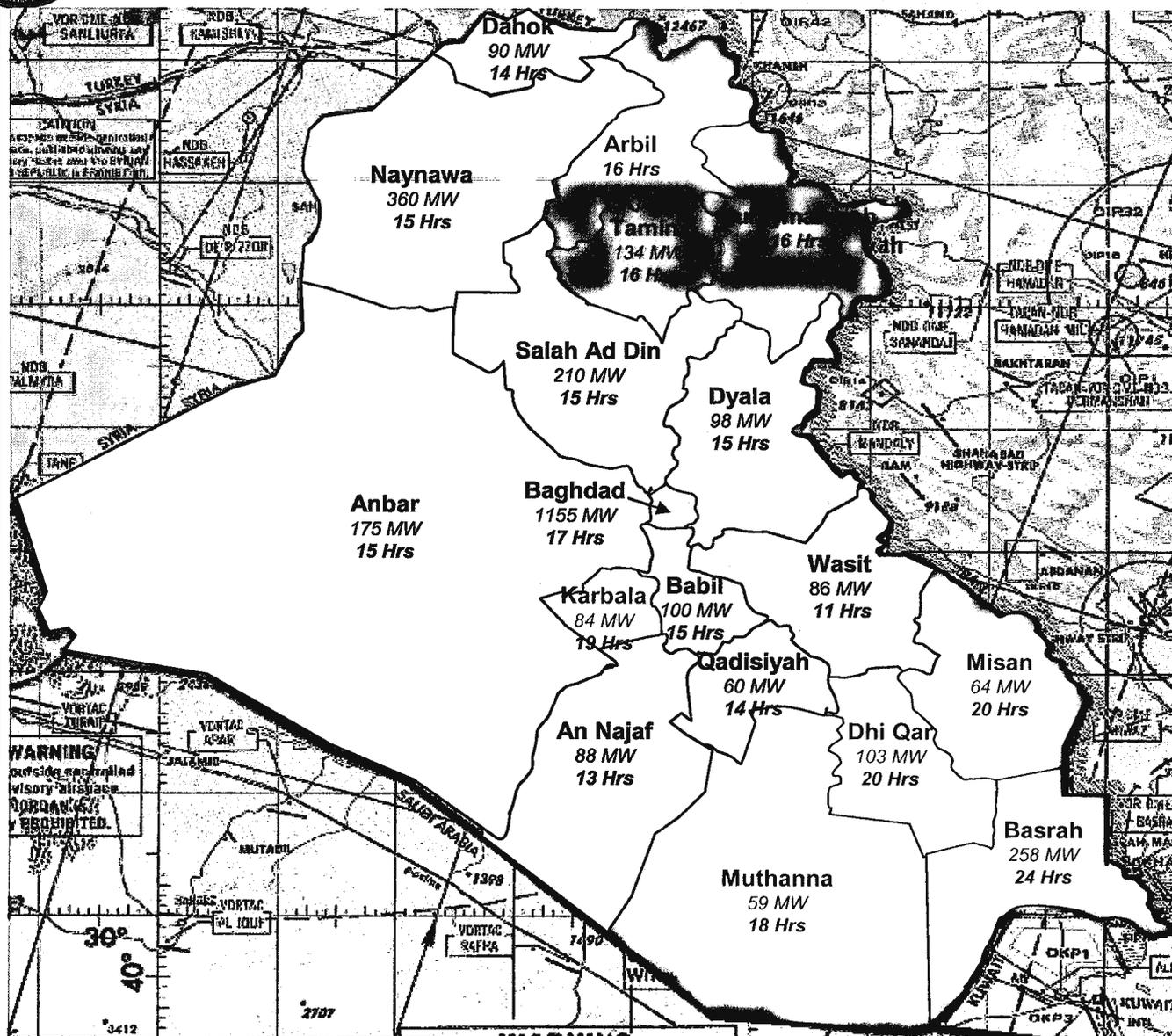
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N/P Data as of 08 Apr



Hours of Power – Week of 01 Apr

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Average Hours of Electricity Available to Governorate Per Day Over a 7 Day Period

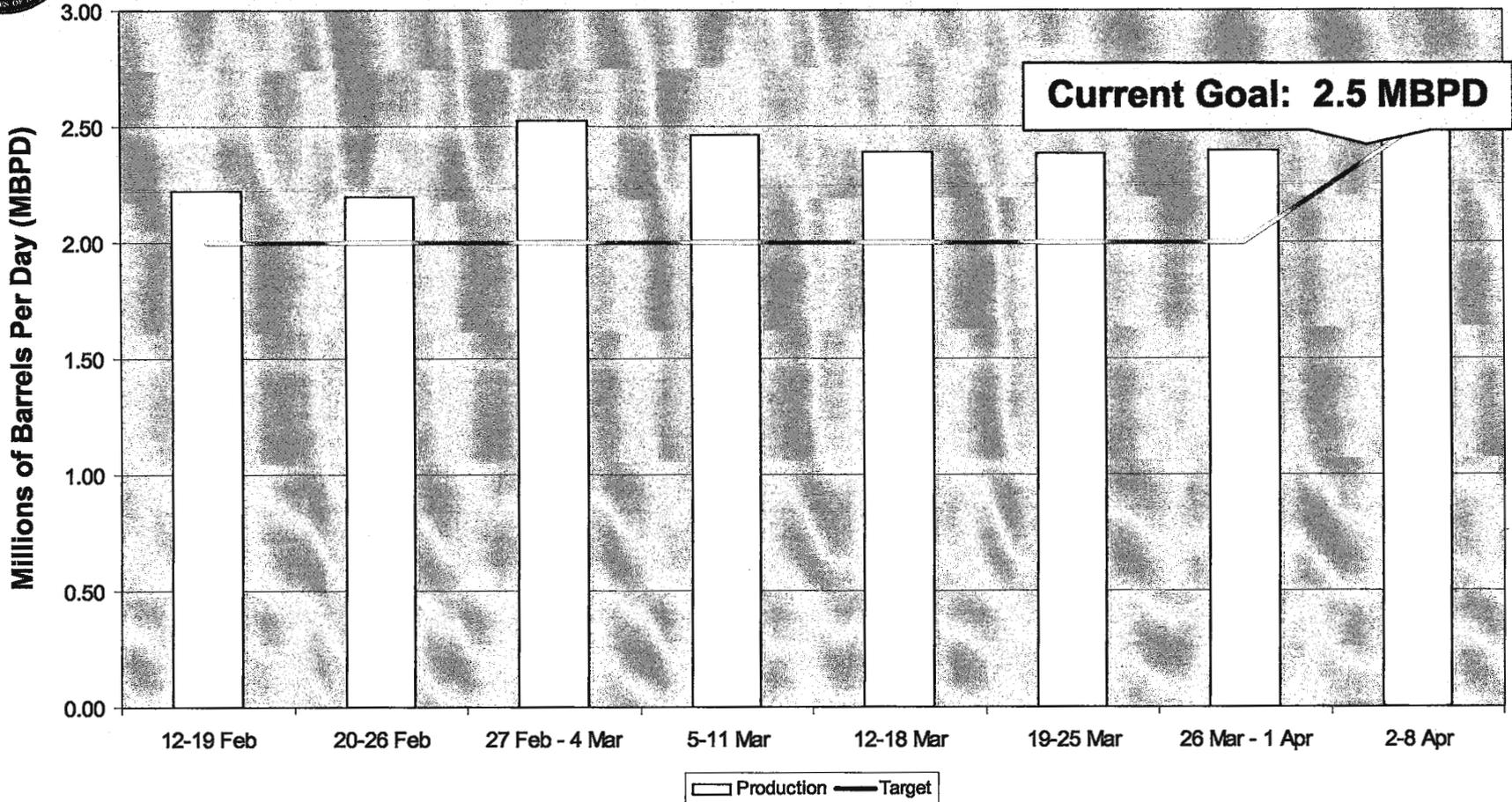
≤ 8 Hrs = Red ○
 9 to 15 Hrs = Amber ○
 ≥ 16 Hrs = Green ○
Percent Change (7 Day)

Baghdad	-6.0%
Duhok	-0.5%
Naynawa	-5.4%
Tamim	-4.5%
Salah Ad Din	-4.5%
Anbar	-5.3%
Dyala	-7.9%
Babil	-5.1%
Karbala	-0.8%
Najaf	-6.2%
Qadisiyah	0.0%
Wasit	-3.2%
Muthanna	-9.0%
Dhi Qar	3.5%
Misan	1.8%
Basrah	7.6%



Crude Oil Production

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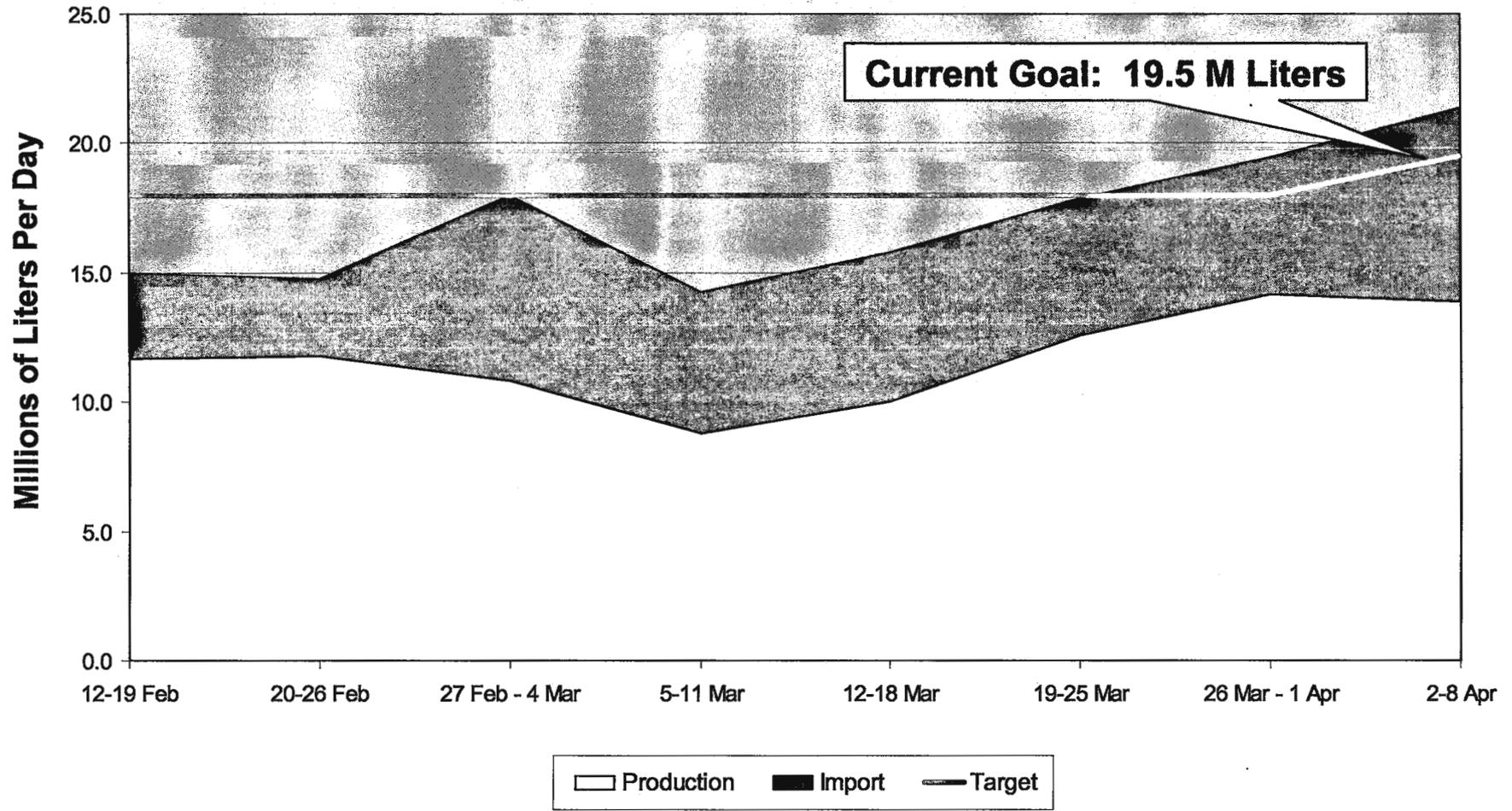
Weekly Average of 2.480 MBPD Exceeds Target of 2.5 MBPD

- Long Term Target (Dec 04): 2.8 - 3.0 MBPD (Pre-War Capacity)
- Pre-War Peak: 2.5 MBPD in Mar 03
- Post-war Peak: 2.541 MBPD on 28 Feb 04
- Weekly average of crude exports: 1.603 MBPD



Diesel Production

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PUSHED TO THE LIMITS



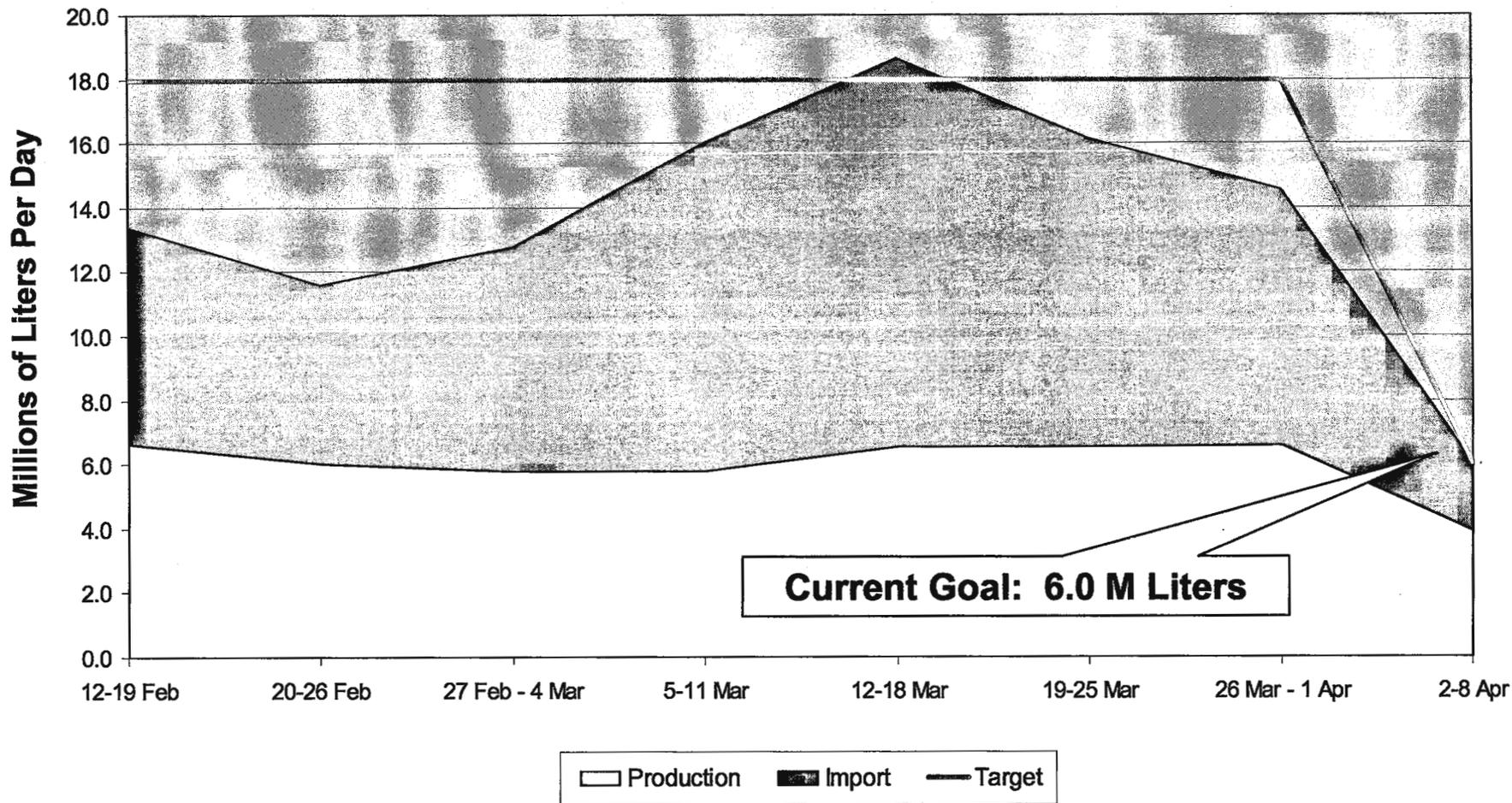
- This week's average production and imports are 110% of goal
- Goal changed from 18ML to 19.5 ML



Kerosene Production

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N/P

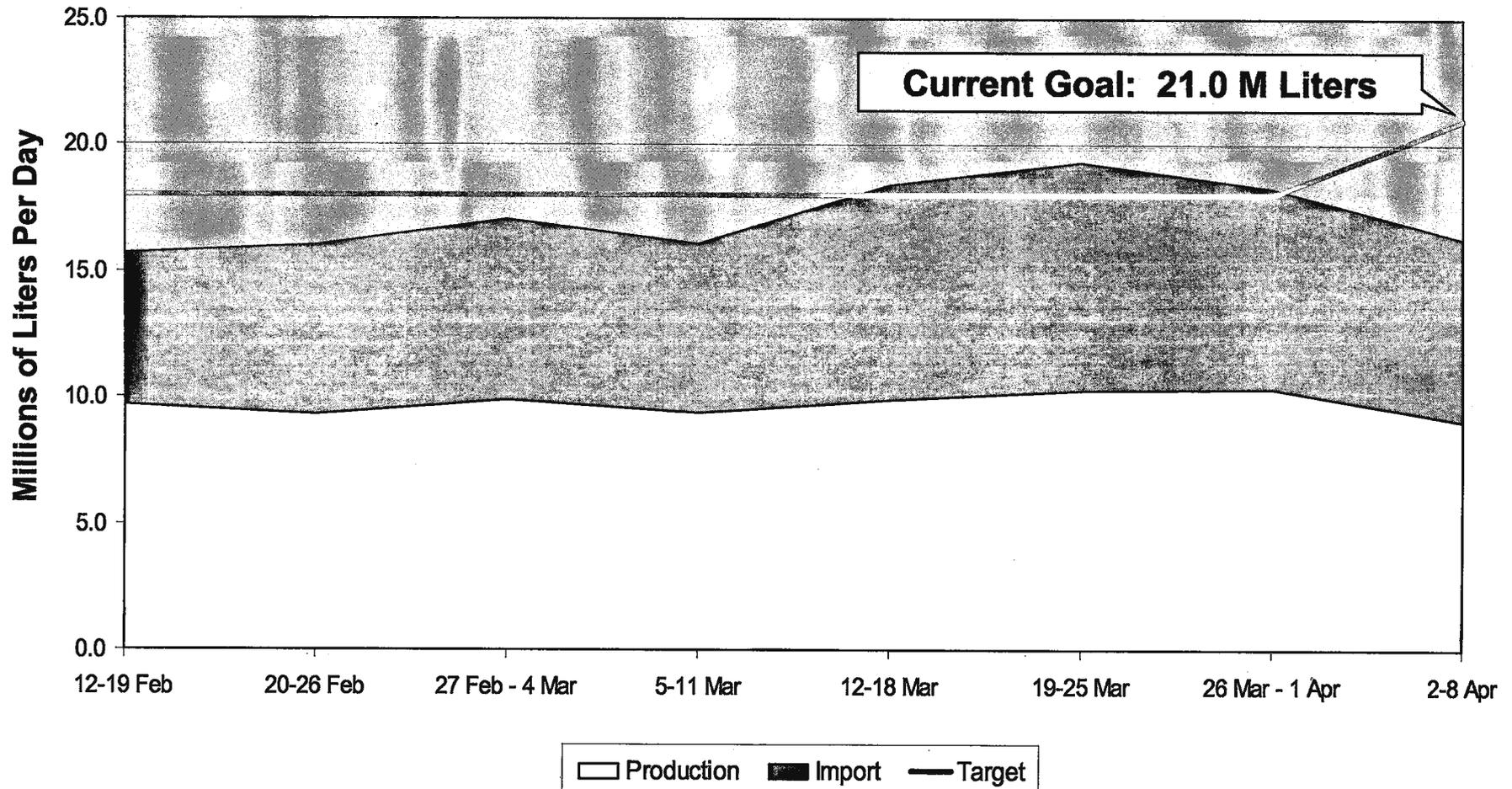


- This week's average production and imports are 100% of goal
- Goal changed from 18ML to 6ML



Gasoline / Benzene Production

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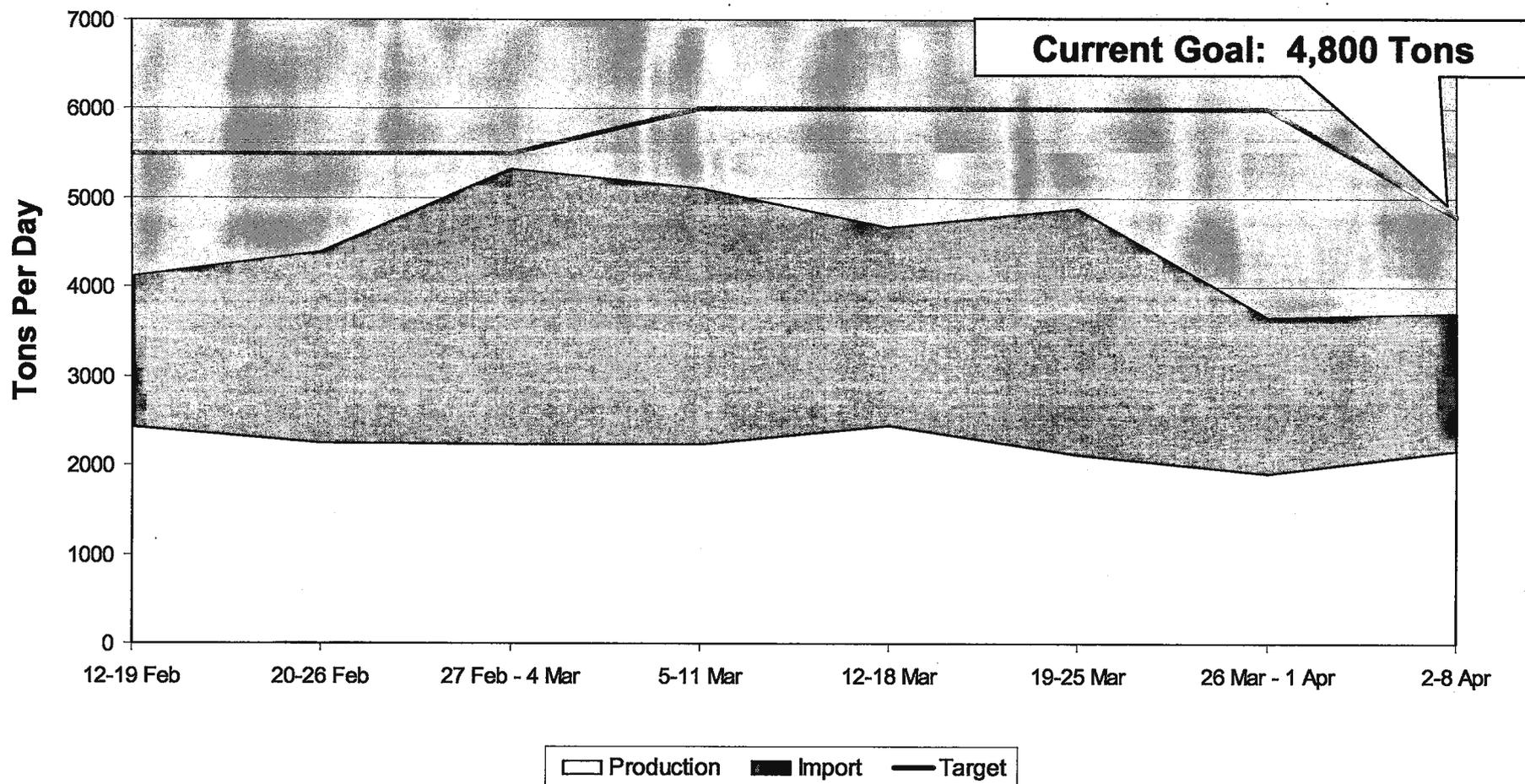


- This week's average production and imports are 78% of goal
- Goal changed from 18ML to 21ML



Liquefied Petroleum Gas Production

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- This week's average production and imports are 77% of goal
- Goal changed from 6,000 to 4,800 tons



Essential Services - Education

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- **The Ministry of Education (MoE) launched its Education Management Information System, which will help rebuild comprehensive school and student data**
 - **Records were destroyed after the fall of the past regime.**
 - **This system will be a critical tool for MoH decision-making**
- **The Education Minister hosted the Second National Conference on Curriculum Reform 30 - 31 Mar**
 - **Attended by over 250 leaders representing the education, business, civic, religious and political sectors of Iraqi society**
 - **Conference produced a framework and process for curriculum reform that will be implemented over the next two to three years**

CPA Education Objective: Improve Quality and Access to Education

- **Reorganize and staff the Ministry of Education**
- **Rehabilitate school buildings and build new schools**
- **Advance national dialog on curriculum reform**
- **Continue and expand teacher training**

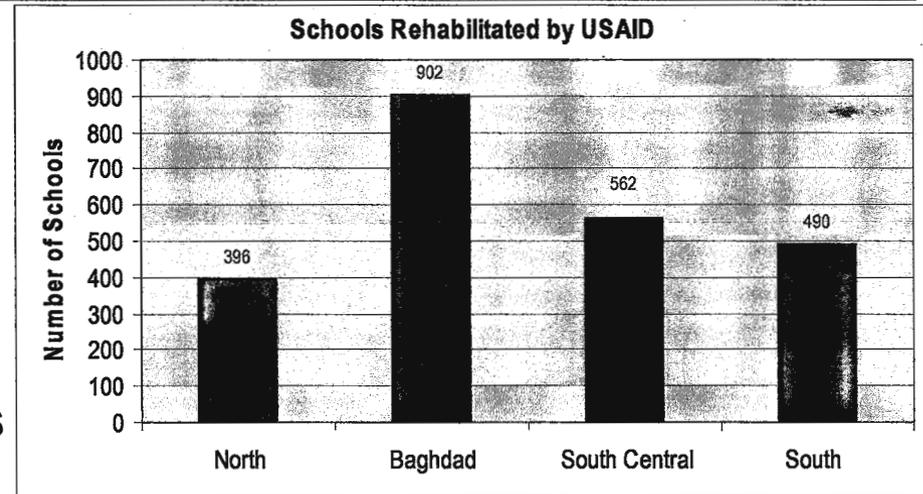


Education

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Current Activities

- **School Renovation status:**
 - **USAID rehabilitated 2,350 schools**
 - **CPA refurbished 105 schools**
 - **11,939 schools require repairs**
 - **4,500 new schools are necessary**
 - **US Supplemental funds will rehabilitate at least 1,047 schools**
 - **World Bank may commit to rehabilitate another 1,000 schools**
- **Trained 32,000 secondary school teachers and administrative staff**



CPA Education Objective: Improve Quality and Access to Education

- **Reorganize and staff the Ministry of Education**
- **Rehabilitate school buildings and build new schools**
- **Advance national dialog on curriculum reform**
- **Continue and expand teacher training**



Essential Services – Healthcare

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- A 28 Mar ceremony transferring authority to the Ministry of Health (MoH), marked a milestone on the path toward Iraqi sovereignty
- Renovated 52 primary healthcare clinics and re-equipping 600 more to provide essential primary healthcare services
 - By the end of Apr, 50,000 residents in An Najaf City will have access to a newly rehabilitated primary healthcare clinic that includes an emergency ward and delivery room
- On 28 Mar, the MoH began a pilot for a disease surveillance system in Baghdad
 - This is part of a broader effort by CPA and USAID to build the capacity of the MoH to improve Iraq's healthcare services

CPA Health Care Objective: Improve Quality and Access to Health Care

- Develop health care organizations, management, and infrastructure
- Train health care professionals
- Pharmaceutical logistics support
- Secure system
- Public health



Health Care

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Current Activities

- **Ministry of Health (MoH) assumed full Iraq authority on 28 Mar**
- **USAID continues primary health care training of trainers program which will reach 2,500 primary health care providers throughout Iraq**
 - **Program has helped 700 doctors to provide better primary and preventive care, especially for women and children**
- **Renovated 52 primary healthcare clinics and re-equipping 600 more to provide essential primary healthcare services**
- **On 28 Mar, the Ministry of Health began a pilot for a disease surveillance system in Baghdad**
 - **Part of a broader effort by CPA and USAID to build the capacity of the MoH to improve Iraq's healthcare services**

CPA Health Objective: Improve Quality and Access to Health Care

- **Develop health care organizations, management, and infrastructure**
- **Train health care professionals**
- **Pharmaceuticals logistic support**
- **Secure system**
- **Public health**



Essential Services – Water

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- **Ministry of Public Works transferred to full Iraqi control on 05 Apr**
- **The Kerkh Wastewater Treatment plan, one of three in Baghdad, will begin operating at the end of Apr**
 - **will have a significant effect on health of children downstream**
- **Civil cleanup work at An Najaf water and wastewater treatment plants is nearly complete, other work to follow**
 - **will benefit 563,000 residents when completed in Aug 04**
- **Work is continuing on Baghdad's three major wastewater treatment plants--Rustimiyah North, Rustimiyah South, and Kerkh wastewater treatment plant**

CPA Water Objective: Provide Water Supply, Sewerage & Municipal Services; Improve Water Resource Management

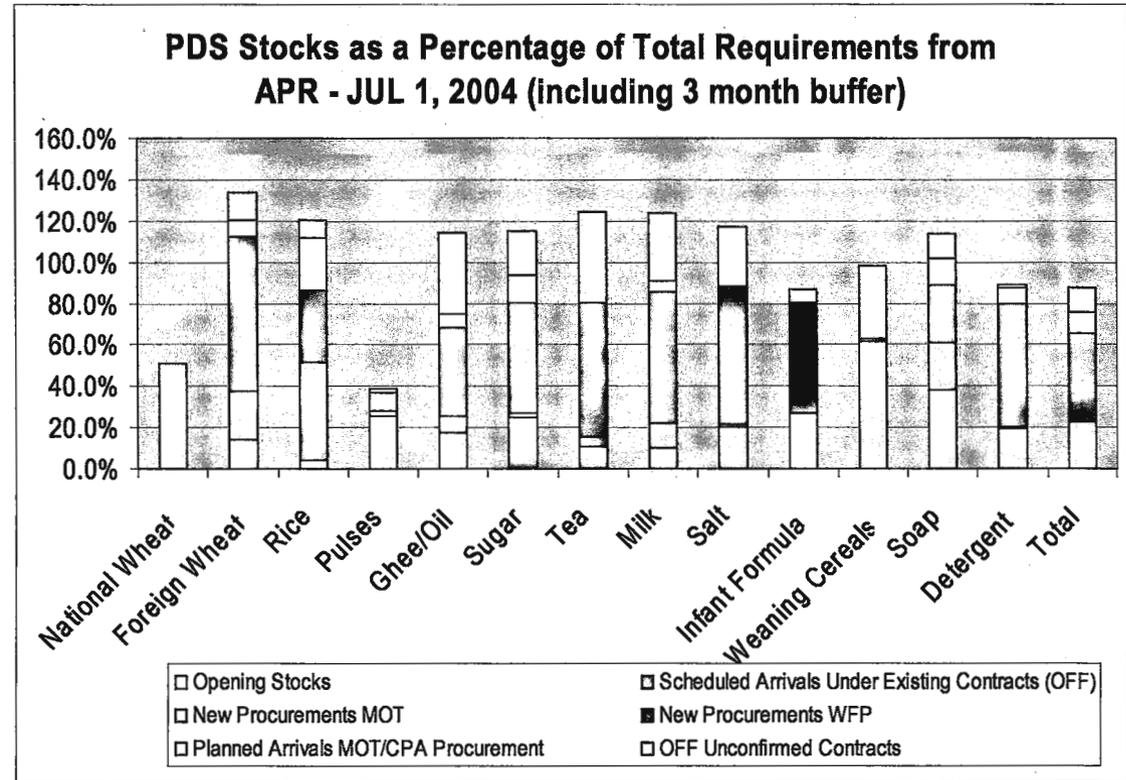
Create viable organization to deliver water/sewerage/municipal services (WSMS) • Expand WSMS to meet national needs • Develop full range of municipal services & inclusive delivery mechanism • Improve Ministry processes in preparation for Iraq's sovereignty • Infrastructure improvements to water resource system • Facilities improvements & capacity building within Ministry



Essential Services – Food Security

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- Chart shows current stocks and scheduled arrivals for goods that Iraqis receive under the Public Distribution System as a % of estimated requirements on hand until 01 Jul
- Having 100% of each commodity ensures sufficient stock through 01 Jul, plus a three month buffer
- CPA projects no shortages in the coming months given new procurements and accelerated delivery schedules



CPA Food Security Objective: Provide Food Security for all Iraqis

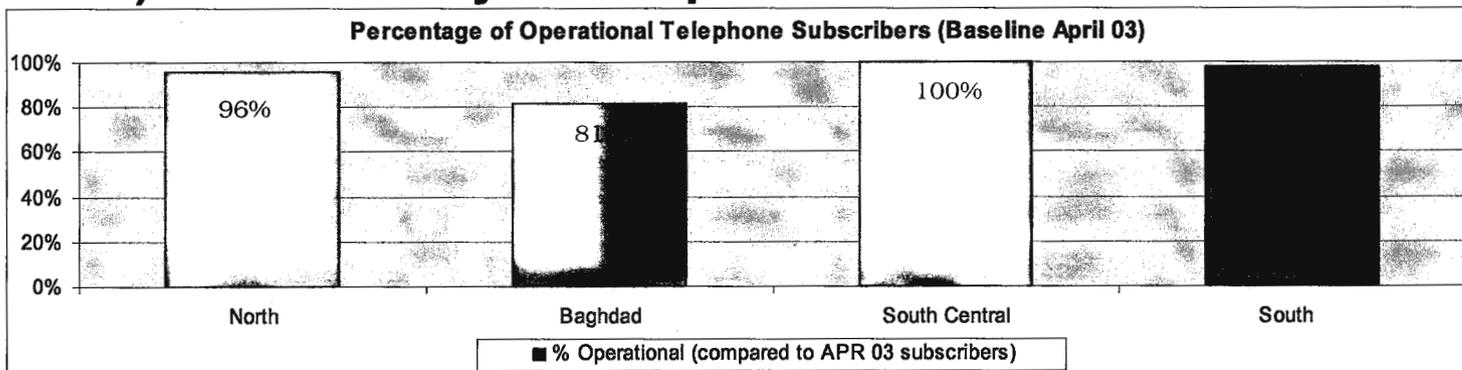
Enhance capacity of Ministry of Agriculture • Assure supply of inputs • Strengthen research system • Ensure adequate stocks for Public Distribution System (PDS) • Monitor food security • Hand over administration of system in the North • Initiate reform of rations basket • Environmental Initiatives



Essential Services – Telecommunications

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- Total number of telephone subscribers is now over 1,064,000 (321,000 cell phone subscribers)—28 % above active subscribers pre-war
- There are 743,000 active landline telephone subscribers in Iraq (833,000 pre-war)--2.8 % of population
- The following chart shows percentage of operational landline telephone subscribers compared to the number of active subscribers in Apr 03
- Interim First Responder Network regulatory team preparing formal application to Internet Corporation for Assigned Names and Numbers (ICANN) for .IQ country code top level domain



Source:
CPA Senior
Advisor to
Minister of
Comm. &
Iraqi
Telephone
& Postal
Company
(ITPC)

CPA Objectives: Reconstruct Communications & Postal Systems

Build Iraq's first responder network • Establish independent regulatory agency • Upgrade Iraqi Telephone and Postal Company (ITPC) network for interoperability • Build transmission component data network for Iraq, including international gateways • Restructure ITPC and its business operations • Upgrade and modernize postal systems • Upgrade ITPC outside plant for increased subscriber capacity and use



Essential Services – Transportation

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- **Reconstruction of three key bridges (Al Mat, Khazir, and Tikrit):**
 - Al Mat bridge complete and open for traffic between Baghdad and Jordan (3,000 trucks daily)
 - Last major work to be completed for the Khazir bridge is paving of road surface – critical for flow of fuel and agriculture to the north
 - Tikrit bridge reconstruction experiencing delays due to flooding
- **Preparing Baghdad International Airport (BIAP) for commercial operations:**
 - Airport electrical generational capacity increasing to 23 MW
 - Representatives of Ministry of Transport met with Air Traffic Cell head to discuss the aviation transition plan during BIAP drawdown
- **Iraq / Syria border closed affecting rail transportation**
 - Weekly passenger train from Aleppo was turned back at the border
 - Freight trains, some with diesel fuel, were briefly delayed at Rabiya, Syria, to verify clearance authorization

CPA Objectives: Restore Economically Strategic Transportation Infrastructure

Enable Iraqi civil aviation to prepare for international commercial aviation and cargo service • Enable Iraqi Port Authority to administer a port of call with intermodal capabilities and inland container distribution • Enable Iraqi Republic Railways to provide domestic and international passenger and freight capabilities • Reform civil service at Ministry of Transportation



Iraqi Security Forces Training Summary

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	Required	On Duty			Total On Duty	In Academy Training	In TIP Training	Total On Duty & In Training
		Untrained	TIP Trained	Academy Trained				
Iraqi Police Service	75,000	56,448	13,286	2,865	72,599	1,828	1,417	75,844
Dept of Border Enforcement	25,727	9,957	9,177	0	19,134	279	0	19,413

	Required	On Duty	In-Training	TOTAL
Iraqi Armed Forces (IAF)	40,000	3,930	2,099	6,029
Iraqi Civil Defense Corps	40,000	32,451 (OJT Continuous)	326	32,777

	Required	On Duty	In-Training	TOTAL
Facilities Protection Service (Ministries & MSCs)	55,000	73,992	0	73,992

Total Required: 235,727

Total on Duty and in Training: 208,055



AMMO / Explosives / Weapons Captured (Weekly)

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Captured AMMO & Explosives	15 - 21 Mar	22 - 28 Mar	29 Mar - 04 Apr	05 - 11 Apr
Assembled IED	56	56	54	62
RPG rounds, Grenades	881	1,204	442	425
MANPAD rounds	4	412	38	1
Mortar, Artillery, Rocket Rounds	9,092	2,909	2,691	918
Mines	47	35	63	22
Pounds of Explosives	300	0	0	0
Anti-Aircraft rounds	305	410	2,554	334
Captured Weapons				
RPG Launchers	57	92	49	21
MANPAD Launchers	1	8	37	4
Small Arms	313	228	151	173
Crew Served Weapons	7	8	13	17



Stability Contributors-OIF

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Countries with forces in Iraq

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- Albania
- Australia
- Azerbaijan
- Bulgaria
- Czech Rep
- Denmark
- Dom Rep
- El Salvador
- Estonia
- Honduras
- Hungary
- Italy
- Japan
- Kazakhstan
- Korea
- Latvia

Data as of 09 Apr

TOTAL ~24K

- Lithuania
- Macedonia
- Moldova
- Mongolia
- Netherlands
- New Zealand
- Norway
- Philippines
- Poland
- Portugal
- Romania
- Singapore
- Slovakia
- Spain
- Thailand
- Ukraine
- UK

Countries considering decision to provide forces for Iraq

5

TOTAL TBD

38 Countries
 Potentially Supporting
 Iraqi Stability and
 Humanitarian Relief



Governance – National Transition

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2004

08 Mar

Transitional Administrative Law signed

Early-May

Annex to TAL released describing selection process and powers of Interim Government (approximate date)

End-May

Establishment of Election Commission (approximate date)

End-May

Selection of Interim Government (approximate date)

30 Jun

Iraqi Interim Government takes power

Phase I
(Interim Government)

2005

31 Jan

Elections for the National Assembly complete: NLT 31 Jan 05 (31 Dec 04 if possible)

Early '05

Iraqi Transitional Government takes power

Phase II
(Elected Government)

15 Aug

National Assembly completes draft of permanent constitution

15 Oct

Referendum for constitution

15 Dec

Elections for permanent government completed

31 Dec

Permanent government assumes office



Governance (cont)

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N/P

- **Two teams from the United Nations arrived in Iraq on 26 Mar to assist in the transition to sovereignty.**
 - **By 29 Jun, the electoral team must establish an independent electoral commission, draft election law, political parties law, and a law addressing media treatment of elections**
 - **The second team, led by Ambassador Brahimi, will work to assemble an interim government**
- **Process to select Baghdad's Mayor continues with list of suitable candidates reduced to 28**
- **Leader of the Iraqi Democratic Conference, organized a conference for 192 political parties and movements, civil society organizations and unions, 27 - 29 Mar in Baghdad**



Economics

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Building Financial Markets

- North Bank, the first new private bank chartered since the liberation, held its grand opening at its new headquarters in Baghdad
- The Trade Bank of Iraq has issued 132 letters of credit, totaling \$519 million, covering imports from 24 countries
- CPA has issued more than 1,800 loans totaling \$3.5 million to micro and small enterprises throughout Iraq

Other Developments

- As of 02 Apr, the DFI balance was \$9.3 billion (payments out of the DFI amounted to \$7.6 billion)
- As of 28 Mar, estimated crude oil export revenue was \$3.7 billion for 2004
- CPA has created nearly 400,000 jobs for Iraqis



Economy – Build Financial Management Structures

- Twelve of the eligible private banks signed up for the Visa payment system
- North Bank, the first new private bank chartered since the liberation, held its grand opening at its new headquarters in Baghdad. It plans to open four branches in Kirkuk, Irbil, Suli, and Dahouk in the near future
- Planning has begun for a Private Bankers Association to be established by mid April. It will be limited to private banks and act as a compliment to the Iraqi Bankers Association
- The Trade Bank of Iraq has issued 132 letters of credit, totaling \$519 million, covering imports from 24 countries
- CPA has issued more than 1,800 loans totaling \$3.5 million to micro and small enterprises throughout Iraq
- The New Iraq Dinar (NID) has been stable for the past two months at around 1,425 NID to the US Dollar

CPA Economic Objective: Build Financial Market Structures

- Modernize the Central Bank
- Commercial Banking System
- Re-establish Baghdad Stock Exchange
- Restructure National Debt



Economics – Other Developments

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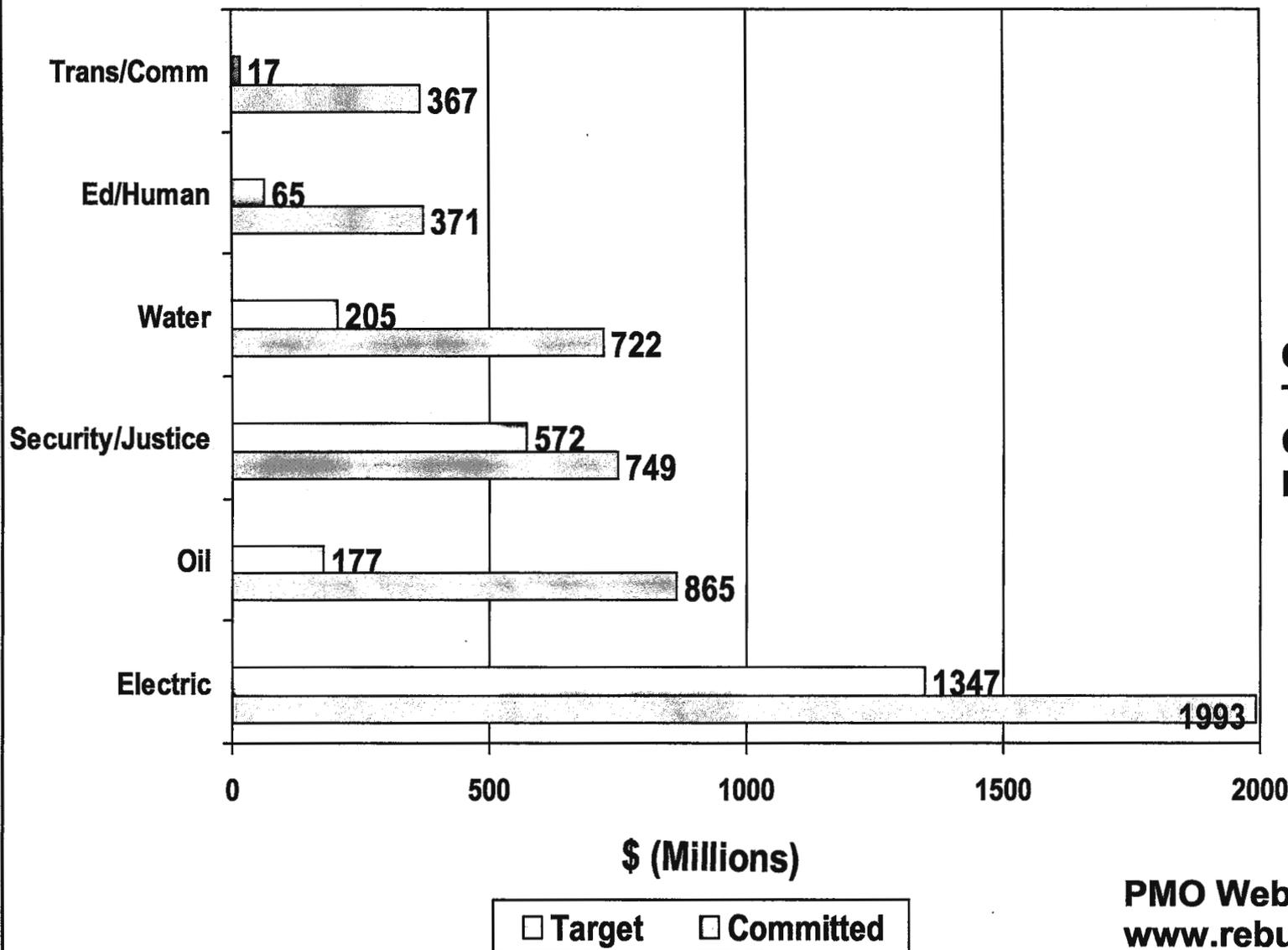
- As of 03 Apr, the CPA Administrator had appointed Inspectors General (IG) in 23 of 26 Ministries
- Development Fund for Iraq (DFI) balance was \$9.3 billion (payments out of the DFI amounted to \$7.6 billion) as of 02 Apr
- Estimated crude oil export revenue reached \$3.7 billion for 2004 on 28 Mar
- Combined Joint Task Force 7 (CJTF-7) estimate that the CPA has created nearly 400,000 jobs for Iraqis (46 percent of the CJTF-7 target of 850,000)
- A Nationwide Credit Demand Survey of 2,352 small to medium-sized enterprises was completed
 - Survey reveals there is limited experience with formal loans
 - Results will help microfinance institutions meet potential clients needs
- Inauguration of the 5% Reconstruction Levy on imported commodities has been deferred until 15 Apr

CPA Economic Objective: Pursue National Strategy for Human Resources Development



Program Management Office (PMO)

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REBUILD IRAQ



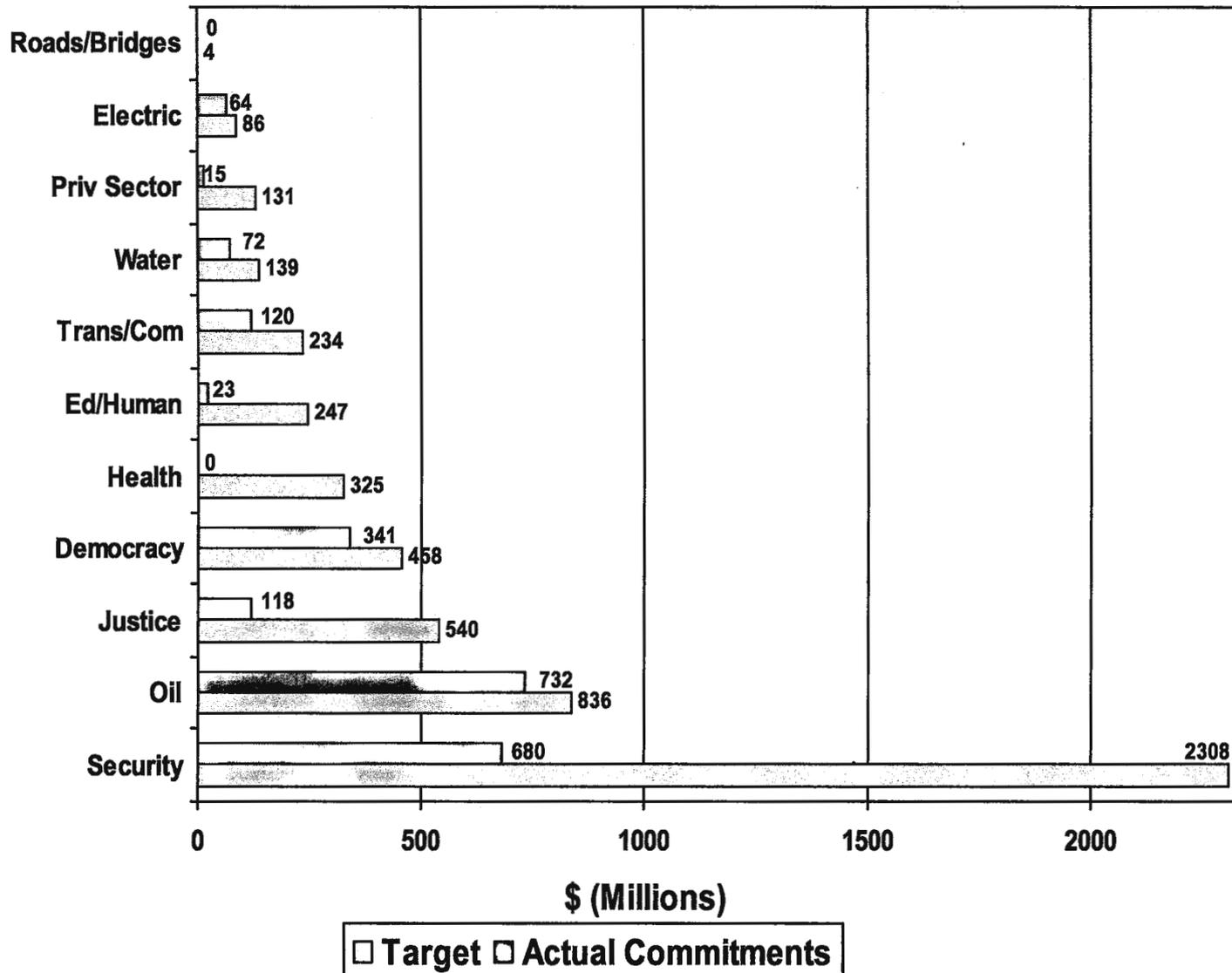
Construction
Tasks
Committed
by 01 Jul

PMO Web-site Portal:
www.rebuilding-iraq.net



Program Management Office (PMO) (cont)

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Non-Construction Procurement by 01 Jul



Program Management Office (PMO) (cont)

Sector	2207 Report	Apportioned \$M	Committed \$M	Obligated \$M
Security and Law Enforcement	3,243	2,483	1,222	496
Electricity Sector	5,560	1,708	1,412	1,191
Oil Infrastructure	1,701	1,600	908	455
Justice, Public Safety, and Civil Society (less Democracy)	1,018	526	149	37
Democracy	458	458	341	260
Education, Refugees, Human Rights, Governance	280	203	22	22
Roads, Bridges, and Construction	370	119	34	8
Health Care	793	330	31	0
Transportation and Telecommunications	500	165	137	22
Water Resources and Sanitation	4,332	496	277	41
Private Sector Development	184	70	15	0
TOTAL	18,439	8,158	4,548	2,532
CONSTRUCTION	12,611	3,950	2,383	1,490
NON-CONSTRUCTION	5,370	4,280	1,824	782
DEMOCRACY	458	458	341	260
Total	18,439	8,158	4,548	2,532

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N/P

Data as of 8 Apr



Strategic Communication

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- **Extensive activities continue in support of political transition and the Transitional Administrative Law (TAL), including :**
 - **Distribution of booklets and leaflets on the TAL**
 - **Numerous focus groups, seminars, public forums, and town hall meetings across Iraq**
- **Access to USAID project worksites in Fallujah and Salad ad Din Governorate has become limited**
 - **USAID is implementing or has completed almost 250 separate projects in flashpoint locations of Fallujah, Ramadi, Najaf, Salah ad Din, and the Baghdad neighborhood of Sadr City**
 - **Activites have ranged from rehabilitating water treatment centers and rebuilding schools, to creating centers for women and youth**