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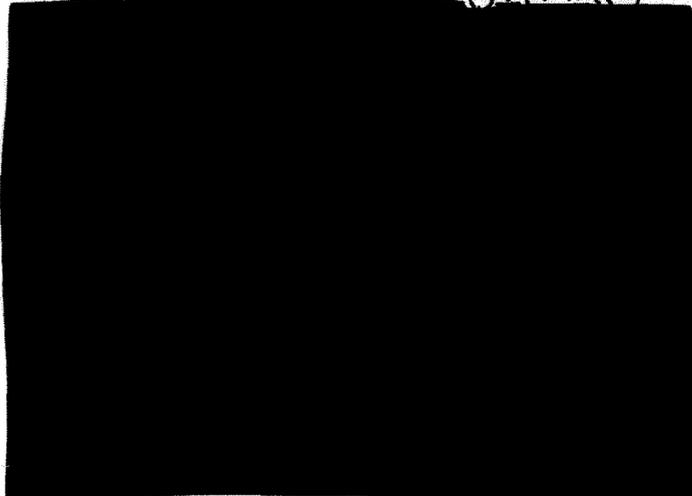
28 October 2003

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SECURITY AT THE AL-RASHID HOTEL (SI/AF)

- (1) Purpose. (S/AF) To respond to the AJ2's request for analysis with regard to specific questions concerning aspects of security at the Al-Rashid Hotel in Baghdad.
- (2) Issue. None. For information only.

OSD 1.4(a)
DIA 1.4(a)



(3) Background.

- (S/AF) Should we allow the hotel management team that has been in place since Saddam's time to stay in place or should a new management team come in?
- (S/AF) Coercion and intimidation could be used against new management and staff as easily as against current

personnel.

- (S/AF) New employees can hide their ties to the former regime as readily as have current employees.
- (S/AF) Replacing management and/or hotel staff will not improve or increase security.
- (S/AF) Should we move back into the hotel or should we look to disperse our folks and visitors into separated locations?
 - (S/AF) Current external security posture of the 1st AD, forces anti-Coalition elements to continue longer-range stand-off attacks.
 - (S/AF) These do not engender the same level of death and destruction as a VBIED.
 - (S/AF) Moving personnel to separated locations – potentially smaller, more easily targeted and accessible sites – may increase their vulnerability to attack.
- (S/AF) Should the adequacy of the security procedures that led to the opening of the road and the attack be investigated?
 - (S/AF) Previous attack using an improvised multiple launch platform on 27 Sep.
 - (S/AF) Anti-Coalition forces' ability to improve the sophistication of their improvised weapons.
 - (S/AF) Anti-Coalition forces' ability to strike almost at will.
- (S/AF) Potential use of the road as a possible attack launch site not accorded the weight it deserved.

11-M-1352

Office of the Secretary of Defense 501.6.5372
 Chief, RDD, FSD, WHS
 Date: 09 APR 2014 Authority: EO 13526
 Declassify: Deny in Full:
 Declassify in Part: X
 Reason: 1.4(a)
 MDR 14 -M- 2115

JS 1.4 (a)

JS 5 U.S.C. § 552(b)(6)

DIA 5 U.S.C. § 552(b)(3); 10U.S.C. 424(b)(6)

Classified by [redacted] on [redacted]
 Declassify on: OADR
 Declassify on: OADR

14-M-2115
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